

Résumé

**JONATHAN M. JACOBS, PRP-R, CPP**

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Philadelphia, PA 19151  
Telephone: (215) 229-1185  
E-mail: jjparlia@yahoo.com

EDUCATION:

**BS** – The Pennsylvania State University, 1981-85  
Major – Public Service Minor – Economics

PROFESSIONAL ACCREDITATIONS:

**Certified Professional Parliamentarian (CPP)** - The American Institute of Parliamentarians, 2012-present, recertified, 2019

**Certified Parliamentarian (CP)** - The American Institute of Parliamentarians, 2000-2012, recertified, 2004, 2008, 2011

**Professional Registered Parliamentarian (PRP)** - The National Association of Parliamentarians, 1999-2021, recertified, 2001, 2011, 2016, Retired (**PRP-R**), 2021

**Registered Parliamentarian (RP)** - National Association of Parliamentarians, 1995-1999

EXPERIENCE:

Employment History:

**Parliamentary Consultant**, freelance, 1998-present

RELATED EXPERIENCE:

Public Sector:

**Board Secretary**, 1991-92 (bonded for position), **School Director**, Region One, 1989-92 (elected in 1989), Ferndale Area School Board

**Council Member**, 1984-86, Borough of Seward (elected in 1983)

**Conferee**, 12<sup>th</sup> Congressional District (PA) Republican Nominating Conference, 1982

Private Sector:

**Secretary**, 2014-16, **Member**, Board of Management, 2013-2016, 2010-12, Philadelphia Continental Chapter, Sons of the American Revolution

**Member**, Board of Direction, 2013-14, Pennsylvania Society of the War of 1812

**Member**, Board of Directors, Covenant House Health Services, 2001- 09

**Lay Deputy**, 2008, **Alternate Lay Deputy**, 2006-7, 2009, Episcopal Diocese of Pennsylvania Convention

**Bylaws Committee Member**, 1994, **Executive Board Member**, 1994-95, Philadelphia Chapter, Service Employees International Union, Local #668

**Parliamentarian**, 1982, **Senator**, 1981-82, Student Government Association, Altoona Campus, Pennsylvania State University

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### PROFESSIONAL TRAINING:

#### Course Work:

- Professional Renewal Course, National Association of Parliamentarians, 2015
- Professional Recertification Course, National Association of Parliamentarians, 2011
- Course I, "Meeting Management Skills," American Institute of Parliamentarians, 2007-08
- Course II, "Participating in a Meeting," American Institute of Parliamentarians, 2003-04
- Professional Development Course, National Association of Parliamentarians, 2001
- Professional Qualifying Course, National Association of Parliamentarians, 1999
- Course IV, "Parliamentary Law," American Institute of Parliamentarians, 1999
- Course III, "Administrative Skills," American Institute of Parliamentarians, 1998
- Basic Correspondence Course, National Association of Parliamentarians, 1994-95

#### Seminars:

- Floyd R. Riddick Practicum (23 hours), 2004, sponsored by the American Institute of Parliamentarians
- Workshops , District 1, National Association of Parliamentarians, 2017 (2 hours), 2013, (3 hours), 2003, (1 hour), moderator of a panel discussion
- Workshops, National Association of Parliamentarians Convention 2011 (8 hours), 2001 (3 hours), 1997 (3 hours)
- Workshops, Pennsylvania Association of Parliamentarians, 2022 (1 hour), 2018 (2 hours) 2016 (1 hour), 2014 (3 hours), 2013 (2 hours), 2012 (2 hours); 2011 (3 hours), 2010 (2 hours), 2008 (1.5 hour), 2007 (2 hours), 2006, (2 hours) 2004 (3 hours), 2002 (1 hour), 2000 (3 hours), 1999 (1 hour), 1998 (6 hours), 1997 (2 hours), 1996 (4 hours); 1995 (2 hours), moderator of a panel discussion, 2013, 2002; participated in a panel discussion, 2013, 2002, 1996

### PROFESSIONAL ASSOCIATIONS:

- Society for Agricultural Education Parliamentarians, 2011-present, Accredited Parliamentarian (AP), 2011
- American Institute of Parliamentarians, 1995-present: Editor, *Parliamentary Journal*, 2017-18; member, CP Examiners Division, Accrediting Committee, 2011-16; member, Bylaws and Rules Committee, 2008; member, Educational Material Division, Department of Education, 2001-05; member, Member Services Committee, 2003-05
- National Association of Parliamentarians, 1987-present: Research Editor, *National Parliamentarian*, 2015-17, member, *National Parliamentarian* Review Committee, 2013-2015, Parliamentarian, District 1 meeting, 2013; delegate, Biennial National Convention, 1997, 2001, 2011, 2015
- Pennsylvania Association of Parliamentarians, 1987-present: President, 2012-2014; Vice President, 2021-22; First Vice President, 2010-12; Association Parliamentarian, 2014-18, 2006-08, 1997-98; Secretary, 2002-2006(re-elected 2004); Credentials Chair, 2020, 2022; Bylaw Chair, 2016-21, member 2021-22; Education Committee Chair, 1998-2000; Nominating Committee Chair, 1997-98, member, 2004-06, 2000-02, 1996-98; delegate, Biennial State Convention: ex officio: 2022, 2020, 2018, 2016, 2014, 2012, 2006, 2004. unit: 2008, 2002, 2000.
- Delaware Valley Unit, National Association of Parliamentarians, 2008-present, President, 2015-18 (elected in 2014, 2016), Secretary, 2019-present, 2013-14 (elected in 2020, 2018, 2012), Vice-President, 2009-13 (elected in 2008, re-elected, 2010)
- Philadelphia Unit, National Association of Parliamentarians, 1999-2008: President, 2002, 2004-06 (re-elected, 2005), 2008; Vice -President, 2000-02 (re-elected 2001), 2006-08; Secretary-Treasurer, 2002-04 (re-elected, 2003)

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- Commission on American Parliamentary Practice, 2003-2018

### PUBLICATIONS (in field):

#### Books and Book Contributions:

**Best of NP, 1990-1999, Volumes 1 and 2**, Contributor, Independence, MO: National Association of Parliamentarians 2010 [Anthology that includes ten articles previously published in the *National Parliamentarian*, 1990-99]

**Best of NP**, Contributor, Independence, MO: National Association of Parliamentarians 2007, [Anthology that includes ten articles previously published in the *National Parliamentarian*, 2000-07]

**Comparisons of Parliamentary Authorities**, Researcher, 1<sup>st</sup> Edition (primary author), Wilmington, DE: The American Institute of Parliamentarians, 2003 [A book of self study questions on parliamentary procedure comparing four different parliamentary authorities]

**Here is the Answer, What is the Question Volume 4**, Contributor, Wilmington, DE: American Institute of Parliamentarians, 2001 [a *Jeopardy*–style book of questions and answers based on *Robert's Rules of Order Newly Revised* (2000)]

**Update Parliamentary Opinions II**. Compiler. Wilmington, DE: American Institute of Parliamentarians, 2001 [an appendix of current citations for those published in *Parliamentary Opinions II*]

**Update Parliamentary Opinions**. Compiler. Wilmington, DE: American Institute of Parliamentarians, 2001 [an appendix of current citations for those published in *Parliamentary Opinions*]

#### Journal Articles:

**Cancelling a Meeting? Remember Absentee Rights**, *National Parliamentarians*, Fall 2022 [A discussion of requirements for cancelling previous scheduled meetings]

**Leading Through Transition**, *National Parliamentarian*, Summer, 2022, Co-author C. J. Mills [A discussion of the need and methods to train future generations of leaders within an organization or profession]

**One Format for Opinion Writing**, *Parliamentary Journal*, December 2021 [a description of the format for a formal parliamentary opinion]

**Willing But Unable: Incapacity and the Incumbent**, *National Parliamentarian*, Fall 2021, co-author C. J. Mills [an article on the methods for dealing with an officer that is unable to continue to function]

**Retroactivity**, *National Parliamentarian*, Winter 2021, co-author C. J. Mills [methods for approving actions after the fact]

**Follow-up to the Penn State Scandal**, *Parliamentary Journal*, January 2018 [additional information about the possible penalties in that case]

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**Parliamentary Law & Parliamentary Procedure**, *National Parliamentarian*, Fall 2017 [a description, with examples of how one parliamentary authority uses each term]

**The Whole Consideration**, *National Parliamentarian*, Summer 2017 [An explanation of how a committee of the whole can be used to draft main motions]

**Standing for Interrogation**, *Parliamentary Journal*, January 2017 [A discussion of a formalized practice for asking questions]

**Delaying Actions**, *National Parliamentarian*, Winter 2016 [a description of the effects of the motions “Postpone to a Certain Time” and “Lay on the Table.”]

**Flexibility of Adjourned Meetings**, *National Parliamentarian*, First Quarter, 2015 [the methods for establishing, and the uses of, adjourned meetings]

**Procedural Aspects to the Penn State Scandal**, *Parliamentary Journal*, October, 2014 [Using the Penn State scandal to illustrate how disciplinary action functions in private organizations]

**The Chair and the Frame**, *National Parliamentarian*, Third Quarter, 2014 [a discussion of the role of the chair in framing motions]

**Making Parliamentary Law**, *Parliamentary Journal*, April, 2014 [A description of the sources and development of the “general parliamentary law”]

**Explaining and Defusing Tense Parliamentary Situations**, *National Parliamentarian*, First Quarter, 2014, [Examples of how explaining complex procedure can make a meeting run more smoothly]

**Follow, Fight, or Flee**, *National Parliamentarian*, Fourth Quarter, 2013 [An article on what an officer can do, and the ramifications of his action, if directed to carry out a motion he regards as harmful to the society]

**Mass Meetings in the Emergency of 1863**, *Parliamentary Journal*, October 2013 [A description and analysis of two public meetings held in Harrisburg, PA in the face of the Confederate invasion of Pennsylvania]

**Participatory Presiding**, *National Parliamentarian*, Third Quarter, 2013 [An article on the level of participation a presiding officer may engage during meetings]

**Fundamental Problems**, *National Parliamentarian*, Second Quarter 2013 [a description of the characteristics and development of “fundamental principles of parliamentary law.”]

**Changing Custom**, *Parliamentary Journal*, April, 2013 [an article on the treatment of custom in several parliamentary authorities over the last three decades]

**Translation into isiZulu**, *National Parliamentarian*, Fourth Quarter 2012 [a description of teaching parliamentary procedure to people whose native language is isiZulu. Part of the “Clients We Serve” series.]

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**Precedent and RONR**, *National Parliamentarian*, Third Quarter 2012 [A description of the functioning of precedent in parliamentary procedure]

**The Prince and the Parliamentarian**, *Parliamentary Journal*, July 2012 [A description of the proper relationship between a parliamentarian and a client]

**Putting the Motion From the Floor**, *National Parliamentarian*, Second Quarter, 2012 [A description of the process, and the need, for a member to put a motion to a vote from the floor]

**Censure: Penalty versus Motion**, *Parliamentary Journal*, April 2012 [A comparison of the motion to censure to the disciplinary penalty of censure]

**The Hand Tying Effect**, *National Parliamentarian*, First Quarter 2012 [an explanation of the limits on the procedural effects of the actions of one session upon future sessions]

**Parliamentary Résumés**, *Parliamentary Journal*, January 2012, [an article on how to create a parliamentary résumé]

**Aside Orders**, *National Parliamentarian*, Fourth Quarter 2011 [a description of setting aside pending orders of the day]

**Ignorance of the Rules Does Not Excuse**, *National Parliamentarian*, Third Quarter, 2011 [an article about how failing to understand of the rules can cause the loss of procedural rights.]

**RONR Versus the Blizzard**, *National Parliamentarian*, Fourth Quarter, 2010 [an article looking at the expressed and implied actions an assembly can take in the absence of a quorum]

**Ambiguity**, *Parliamentary Journal*, July. 2010 [a description of the procedural effect of bylaw ambiguity]

**Multiple Candidate Election Surprises**, *Parliamentary Journal*, April 2010 [an article explaining counterintuitive results in elections for more than one position]

**No Motion is Dilatory ...**, *National Parliamentarian*, First Quarter, 2010 [an description of how the assembly is the final judge of if a motion is dilatory]

**A Quick and Accurate Count**, *National Parliamentarian*, Third Quarter, 2009 [a description of methods to improve the counting of ballots]

**Mixing Attendee and Absentee Ballots**, *Parliamentary Journal*, April 2009 [an article explaining the problems and solutions regarding the “mixing” ballots cast in person with absentee ballots.]

**An Election Missed**, *National Parliamentarian*, Fourth Quarter, 2007 [a discussion of the effects and remedies for a society that fails to have scheduled elections]

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**Consensus and Voting With Your Feet**, *Parliamentary Journal*, October, 2007 [an article showing the use of consensus in creating individual rights within an assembly]

**The Missing “Fundamental Principle”**, *Parliamentary Journal*, July, 2007 [a description of the prohibition of transferring votes]

**The “Ferndale Roll Call” Procedure**, *Parliamentary Journal*, April 2007 [A description of an alternative roll call system used on a school board]

**An Election Postponed**, *National Parliamentarian*, First Quarter, 2007 [A discussion of legitimate reasons for postponing an election]

**Timeliness and Suspension of the Rules By Implication**, *Parliamentary Journal*, January 2007 [A discussion of the relationship between suspension of a rule and the timeliness requirement of a point of order]

**Extra Cameral Voting and Absentee Voting, a Definition of Terms**, *Parliamentary Journal*, April 2006 [a description of voting procedures for casting votes outside of the meeting process]

**The Device of Raising a Question of Privilege**, *National Parliamentarian*, First Quarter, 2006 [a description of the process of raising and disposing of the motion Question of Privilege]

**Secondary Motions as a Game of Solitaire**, *National Parliamentarian*, Fourth Quarter, 2005 [an analogous description of the applications of secondary motions]

**The Art of the Coup d’Etat**, *Parliamentary Journal*, October 2005 [a description of the strategy, limitations, and ethics involved in advising a faction]

**Time Constraints**, *National Parliamentarian*, Second Quarter, 2005 [a discussion of the preparation time needed to serve a visiting convention]

**Those Funny Fundamentals**, *District One Leader*, March, 2005 [a brief article on “fundamental principles of parliamentary law”]

**Parliamentary Authorities’ Rule Shift Function**, *Parliamentary Journal*, January 2005 [a description of the principle that a parliamentary authority can require that some rules, to be effective, must be placed in the bylaws]

**The “Healed” Breach**, *National Parliamentarian*, Fourth Quarter, 2004 [an article explaining how some violations of the rules will naturally end without any additional action by the assembly]

**Taking From the Table**, *National Parliamentarian*, Third Quarter, 2004 [an article explaining at what points the motion “take from the table” can be made]

**“Motion To Deny,” a Motion Whose Time Has Come... And Gone**, *Parliamentary Journal*, April, 2004 [an article about the procedural problems created by defeating a motion that “denies” approval for some action]

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**Terms of Office and the Conjunction Function**, *National Parliamentarian*, First Quarter, 2004 [an article on the different effects of bylaw wording on removal of officers and vacancies in office]

**Surviving Doomsday: Emergency Bylaw Provisions**, *Parliamentary Journal*, October 2003 [an article on bylaw provisions covering emergency rescheduling of meetings and mass vacancies in office]

**Meetings of Members Working in Shifts**, *Parliamentary Journal*, July, 2003 [a discussion of the problems and solutions relating to meetings of employee groups operating around work shifts]

**Guest Speakers and the “Ramona Rule”**, *Parliamentary Journal*, January 2003 [a description of a rule relating to choosing guest speakers]

**Question of Privilege: Re-opening the Windows**, *National Parliamentarian*, Third Quarter 2002 [a description of reversing actions taken under a question of privilege]

**Parliamentary Minutes**, *National Parliamentarian*, Second Quarter, 2002 [an article describing additional items which may be placed in the minutes]

**The Suspension Paradox and *The Standard Code of Parliamentary Procedure***, *Parliamentary Journal*, April, 2002 [a comparison of the requirements of suspending the rules versus changing the rules according to *TSC* (4<sup>th</sup> edition)]

**Things Change: The *Updates of Parliamentary Opinions (1982)* and of *Parliamentary Opinions Two (1990)***, *Parliamentary Journal*, October 2001 [an article explaining the methodology used in writing the two indexes]

**“F” Class Motions**, *National Parliamentarian*, Third Quarter, 2001 [a description of the procedures for filling blanks and nominations]

**“34 Noes, 1 Doubtful, 4 Ayes”**, *Parliamentary Journal*, April 2001 [a study of the procedural effects of unconventional votes]

**School District Superintendent’s Participation in Board Meetings: A Pennsylvania Perspective**, *Parliamentary Journal*, October 2000 [a description of the superintendent’s procedural rights in board meetings]

**On the Record**, *National Parliamentarian*, Fourth Quarter 2000 [an article on procedural and legal aspects of recording individual votes; a legal defense is offered]

**Parliamentary Disharmony in Two Movements**, *Parliamentary Journal*, July 2000 [an evaluation of the role Henry M. Robert’s *Parliamentary Law* (1923) plays in interpreting *Robert’s Rules of Order Newly Revised (RONR)*]

**Basic Assembly Characteristics**, *Parliamentary Journal*, October 1999 [a summary of factors common to all assemblies]

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**A Gate Keeping Motion**, *National Parliamentarian*, Third Quarter 1999 [a description of an alternative use for the motion “Objection to the Consideration of a Question”]

**Divergent Roles**, *Parliamentary Journal*, April 1999 [an article contrasting the adjudicative and facilitative roles of a parliamentarian]

**Associated Non-Member’s Rights**, *Parliamentary Journal*, January 1999 [an article defining the relationship between societies and non-members]

**The Suspension Paradox**, *National Parliamentarian*, Fourth Quarter 1998 [a comparison of the requirements of suspending the rules versus changing the rules]

**Disabilities and Procedure**, *Parliamentary Journal*, July 1998 [an article on procedural accommodations of member’s disabilities and its impact on the organization]

**Is It Really a Committee**, *National Parliamentarian*, Second Quarter 1998 [a discussion of the differences between assembly and committee functions and procedure]

**RONR/90 and a Member’s Rights**, *Parliamentary Journal*, April 1998 [a description of individual member’s rights established in the 1990 edition of *RONR*]

**Elections and Nominations Contrasted**, *National Parliamentarian*, First Quarter 1998 [a comparison of the rules controlling each procedure]

**A Question of Fairness**, *Parliamentary Journal*, October 1997 [an article on procedural fairness and the role of the parliamentarian]

**The Role of Custom**, *Parliamentary Journal*, July 1997 [a comparison of how four parliamentary manuals and an assembly’s adopted rules determine the role of custom]

**“What Do You Mean You Don’t Need To Vote”**, *National Parliamentarian*, First Quarter 1997 [a description of unanimous consent procedure]

**Censure and a Vote of No Confidence**, *Parliamentary Journal*, January 1997 [an article comparing these two motions and how two parliamentary manuals deal with each]

**The Troubling “To Lay On the Table”**, *Parliamentary Journal*, October 1996 [a commentary and comparison of how different authorities handle the procedures of “tabling” motions]

**“...a time to tear down...”**, *National Parliamentarian*, Third Quarter 1996 [an article describing the procedures for dissolving organizations]

**Custom, Usage, and *RONR***, *National Parliamentarian*, Second Quarter 1996 [an article on the applicability of custom in organizations using *RONR*]

**It Never Hurts to Ask**, *National Parliamentarian*, Fourth Quarter, 1995 [an article on the procedural and tactical uses of the motion “Parliamentary Inquiry”]



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**To Murder a Motion**, *National Parliamentarian*, Second Quarter 1995 [an article on the parliamentary methods to defeat main motions]

**A Higher Authority**, *National Parliamentarian*, Third Quarter 1994 [an article on the relationship between parliamentary rules, statute, and bylaws]

### Book/Video Reviews:

**“That’s What She Said,” a Review of “The Cult of RONR,”** *National Parliamentarian*, Summer 2021 [a review of a YouTube series of educational videos]

**Review of Henry Martyn Robert: Writer of the Rules**, *Parliamentary Journal*, April 2020, [a review of a biography of the original author of the “Robert’s Rules” books]

**Review: Parliamentary Law and Practice for Nonprofit Organizations, 3<sup>rd</sup> edition**, *National Parliamentarian*, Third Quarter, 2018 [a review of a reference book on meeting procedure]

**Review: In My Opinion**, *Parliamentary Journal*, January, 2011 [a review of a book on writing parliamentary opinions]

**Book Review: A History of Parliamentary Procedure**, *Parliamentary Journal*, January, 2007 [a review of the fourth edition of a book on parliamentary procedure]

**Review: Robert’s Rules For Dummies**, *National Parliamentarian*, First Quarter, 2005 [a review of a *Dummies* series book on parliamentary procedure]

**Table This! a Review**, *Parliamentary Journal*, January 2005 [a review of a humor book]

### Editorials (Parliamentary Journal):

**Don’t Get Eaten by Cannibals! Write Something for Parliamentary Journal**, April 2018

**Parliamentary Procedure is Where You Find It**, January 2018

**Two Observations**, October 2017

### TEACHING:

“What is Parliamentary Law? How is Parliamentary Law Made,” sponsored by the Pennsylvania Association of Parliamentarians, 2016, District 1 Conference, 2017, Lee Demeter Registered Unit of National Association of Parliamentarians, 2022

“Coups d’etat for Fun and Profit,” sponsored by the National Association of Parliamentarians, 2015

“How To Murder a Motion” workshop, sponsored by the Pennsylvania Association of Parliamentarians, 2013

“Bylaws, Rules, RONR, Custom, and Precedent: How Do These All Fit” workshop, sponsored by the Pennsylvania Association of Parliamentarians, 2012

“Agenda and Program,” workshop, sponsored by Delaware Valley and N.L. Carter Units of the National Association of Parliamentarians, 2010

“Suspending Rules of Order & Suspending Rules in the Bylaws,” workshop, sponsored by the Pennsylvania Association of Parliamentarians, Inc., 2010

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“Parliamentary Preparation,” workshop, sponsored by the Pennsylvania Association of Parliamentarians, Inc., 2008  
“A Parliamentary Coup: What is It and How Do We Do It,” workshop, sponsored by the Pennsylvania Association of Parliamentarians, Inc., 2007  
“Motions, What Are They and Should We Worry About Them” workshop, sponsored by Kappa Omega Zeta Chapter of Zeta Phi Beta Sorority, 2001, Power Council #5, AHEPA, 2002, for Alpha Eta Sigma Chapter of Sigma Gamma Rho Sorority, 2005, Reformation Lutheran Church, 2009. Scholar’s Guild, 2015, Lower Merion Township Board of Commissioners, 2017, Rho Theta Omega Chapter of Alpha Kappa Alpha, 2018, PJM Interconnection, 2019  
“Just the Facts ... Back to Basics” workshop, section on “Rules and Their Suspension,” sponsored by Delaware Valley, Montgomery County, and N.L. Carter Units of the National Association of Parliamentarians, 2005  
“Preparing for the Membership Examination” course, for the Uranus Chapter, International Training in Communications (ITC), 2002-03  
“Standard Order of Business, What Is It (and What It Is Not)” workshop, sponsored by Council 5, Northeast Region, ITC, 2002  
“Preparation and Presentation of Minutes” workshop, sponsored by the Pennsylvania Association of Parliamentarians, 1999  
“Mass Meeting” class, 1998, and “Interpretation of Rules,” 1999, for the “Practical Aspects of *RONR*” course, sponsored by the Pennsylvania Association of Parliamentarians  
“Motions,” sponsored by the Marple-Newtown Study Group, 1997

### Judging:

Health Occupations Students of America (HOSA) national finals, 2021  
Family, Career and Community Leaders of America national finals, 2021  
Future Business Leaders of America state finals, 2008, 2009, 2010, 2017, 2021  
Business Professionals of America national semi-finals, 1999

### HONORARIA:

- President’s Award for Excellence in Parliamentary Writing from the American Institute of Parliamentarians for the articles, “Procedural Aspects of the Penn State Scandal,” 2015, and for, “Timeliness and Suspension of the Rules by Implication,” 2009
- Meritorious Service Medal from the Philadelphia Continental Chapter, National Society Sons of the American Revolution, for services, including meeting procedure, to the Chapter, 2012
- listed in *Marquis Who’s Who in America*, 2007-21, and *Marquis Who’s Who in the World*, 2008-21
- included in author’s acknowledgements: *A History of Parliamentary Procedure*, 4<sup>th</sup> edition (2006), *Robert’s Rules for Dummies* 1<sup>st</sup> ed. (2005), 2<sup>nd</sup> ed. (2012),
- Long Term Service Award from the Pennsylvania Association of Parliamentarians, nominated by the Philadelphia Unit, 2000

### REPRESENTATIVE CLIENTS:

#### Meeting/Convention Parliamentarian:

American Association of Law Libraries  
Penn Center House  
American Dyslexia Association  
Pennsylvania Credit Union League (Association)

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Alliance of the American Dental Association  
National Funeral Directors Association  
Parson Russell Terrier Association of America  
Village of Ardencroft (DE)  
National Community Pharmacy Association  
Cheyney University National Alumni Association

### Bylaws/Rules Consultant:

Hope Alive! Clinic Ministries (original bylaws)  
2101 Cooperative, Inc.  
Club Valiants, Inc. (revision)  
National Association of Pediatric Nurse Practitioners (revision)  
Pennsylvania Dental Association, (revision)  
Millstone Township Parent Teacher Organization, (revision)  
Pennsylvania State Foster Parent Association, (revision)  
Lord's New Church Which is Nova Hierosolyma (revision)  
Myles A. Kauffman, Esq., Solicitor, East Hanover Township (rules)  
American Society of Multicultural Health and Transplant Professionals (revision)  
West Chester Golf and Country Club (revision)

### Professional Presider:

Society of Clinical and Medical Electrologists (a.k.a., Society of Clinical Hair Removal Specialists)  
Lord's New Church Which is Nova Hierosolyma (video meeting)  
Penn Center House  
Norwich Terrier Club of America

### Written Parliamentary Opinions:

Jean Gaston-McGuire, Richland Township Board of Supervisors (Cambria County, PA)  
Delaware Valley Chapter, American Academy of Medical Acupuncture  
Club Valiants, Philadelphia, PA  
Stephen Pellechia, Treasurer, Holiday City West Homeowners Corporation (Toms River, NJ)  
Marple Township Republican Committee (Delaware County, PA)  
Sue Holloway, Green Meadows Services Association (Montgomery County, PA)  
Millstone Township Parent Teacher Organization (NJ)  
Pennsylvania State Foster Parents Association  
Haverford Township Republican Executive Committee (Delaware County, PA)  
Linda Rhym, AFSME Local #2187  
North American Beauceron Club, Inc.

### Tactical and Strategic Planning:

William Shuster, Esq., 9<sup>th</sup> Congressional District Republican Nominating Conference (PA), et al.  
Members, Lord's New Church Which is Nova Hierosolyma  
Members, German Society of Pennsylvania  
Haverford Township Republican Executive Committee  
Members, Young Women's Christian Association of Philadelphia  
James R. (Jay) Clark, Pennsylvania Association for Gifted Education  
Vincent Fumo II, 6601 Apartments Condominium Association

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Caryn Ann Harlos, Secretary, Libertarian National Committee  
Mises Caucus, Libertarian Party