

MEETING MINUTES
LIBERTARIAN NATIONAL COMMITTEE
AUGUST 24-25, 2024
MIAMI, FLORIDA
AND
AUGUST 28, 2024 VIA ZOOM



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PREPARED BY **CARYN ANN HARLOS**, LNC SECRETARY

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LEGEND: text to be inserted, ~~text to be deleted~~, unchanged existing text, *substantive final main motions*.

All main substantive motions will be set off by ***bold and italics in green font*** (with related subsidiary and incidental motions *set off by highlighted italics*) and will be assigned a motion number comprising the date and a sequential number to be recorded in the Secretary's Main Motion/Ballot Tally record located at <https://tinyurl.com/LNCVotes2024>

Points of Order and substantive objections will be indicated in **BOLD RED TEXT**.
Points of Order, Rulings, and substantive objections will be indicated in **BOLD RED TEXT**.

All vote results rulings will be set off by ***BOLD ITALICS***.

The Secretary produces an electronic One Note notebook for each meeting that contains all reports submitted as well as supplementary information. The notebook for this meeting can be found at <https://tinyurl.com/LNCAug2024>

The LPedia article for this meeting can be found at:
https://lpedia.org/wiki/LNC_Meeting_24-25_August_2024

*note that the meeting was adjourned online to August 28, 2024 which is included in this article.

Video recording was an issue for this meeting.

OPENING CEREMONY DAY ONE

CALL TO ORDER AND OPPORTUNITY FOR PUBLIC COMMENT

Chair Angela McArdle called the meeting to order at 9:18 a.m. (all times Eastern).

HOUSEKEEPING

ATTENDANCE¹

The following were in attendance:

Officers: Angela McArdle (Chair), Mark Rutherford (Vice-Chair), Caryn Ann Harlos (Secretary), Bill Redpath (Treasurer)

At-Large Representatives: Travis Bost, Steven Nekhaila, Robert Vinson, Andrew Watkins, Kathy Yeniscavich

Regional Representatives: Roman Garcia (Region 1), Adam Haman (Region 1), Jonathan McGee (Region 2), Paul Darr (Region 3S), Dustin Nanna (Region 3N), Meredith Hays (Region 4), Pat Ford (Region 6)

Regional Alternates: Andrew Chadderdon (Region 1-1), Nick Shawhan (Region 1-2), Matt Johnson (Region 2), Greg Hertzsch (Region 3N), Adrian F Malagon (Region 4), Paul Bracco (Region 5),

Absent: Otto Dassing (Region 5 Representative), Keith Thompson (Region 3S Alternate), Ben Weir (Region 6 Alternate)

The gallery contained many attendees some of whom are noted in **Appendix A**.

OPPORTUNITY FOR PUBLIC COMMENT

The following persons spoke during public comment:

Heidi Alejandro-Smith (Chair-LA)

Secretary Harlos moved to extend time for one (1) minute to allow commenter to finish.

WITHOUT OBJECTION, Mr. Malagon moved to end debate.

The Harlos motion **FAILED** upon a show of hands.

¹ Mr. Vinson arrived right as lunch was starting.

REPORT OF POTENTIAL CONFLICTS OF INTEREST

Secretary Harlos had previously circulated a copy of the currently disclosed conflicts and asked for any updates. The updated list of conflicts of interests is attached as **Appendix B**. Any needed updates to the Credentials List were also reviewed and updates made.

ADOPTION OF THE AGENDA

The Chair previously submitted a proposed agenda as follows:

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**MEETING AGENDA AUGUST 23-24, 2024
MIAMI, FLORIDA**

LINK FOR ONE NOTE IS HERE: <https://tinyurl.com/LNCAug2024>

Saturday August 23, 2024		
1.	Welcome and Opening Ceremony	25 minutes
	a. Call to Order	9:00 AM
	b. Opportunity for Public Comment <i>Maximum of 2 minutes per commenter</i>	20 minutes
2.	Housekeeping	10 minutes
	a. Attendance Roll Call	3 minutes
	b. Credentials Report and Paperwork Check (not up to date in "related Party transactions")	1 minute
	c. Adoption of Agenda	5 minutes
	d. Report of Potential Conflicts of Interest (additions only to those previously disclosed)	1 minute
3.	Officer Reports	30 minutes
	a. Chair's Report (McArdle) <i>(some portions may be in Executive Session)</i>	5 minutes
	b. Vice-Chair's Report (Rutherford)	5 minutes
	c. Treasurer's Report (Redpath)	10 minutes
	d. Secretary's Report (Harlos)	5 minutes
	i. Approval of 2024 Convention Minutes	5 minutes
4.	Staff Reports	50 minutes
	a. Report of Special Counsel <i>(some portions may be in Executive Session)</i>	5 minutes
	b. Interim Executive Director Hannah Kennedy	15 minutes
	c. Contractor Michael Heise	30 minutes
5.	Regional Reports (supplements ONLY to printed reports)	15 minutes
	a. Region 1 (Mr. Haman and/or Mr. Chadderdon Mr. Garcia and/or Mr. Shawhan) AK, AZ, CO, HI, ID, KS, KY, MI, MN, MT, NE, NM, NV, OR, WI	2 minutes
	b. Region 2 (Mr. McGee and/or Mr. Johnson) AL, FL, GA, MS, TN	2 minutes
	c. Region 3 South (Mr. Darr and/or Mr. Thompson) AK, LA, OK, TX Region 3 North (Mr. Nanna and/or Mr. Hertzsch) IN, MO, OH	2 minutes
	d. Region 4 (Ms. Hays and/or Mr. Malagon) CA	2 minutes
	e. Region 5 (Mr. Dassing and/or Mr. Bracco) DE, DC, MD, NC, PA, VA, WV	2 minutes

	f.	Region 6 (Mr. Ford and/or Mr. Weir) CT, ME, MA, NH, NJ, NY, RI, VT	2 minutes
	g.	Regionless (Mr. Rutherford) IA, IL, ND, SC, SD, UT, WA, WY	2 minutes
6.	Board Training and Strategic Planning		4 hours cont'd through lunch
Working Lunch, meal provided for by LNC and staff at hotel			12:00 p.m.
7.	New Business with Previous Notice		110 minutes
	a.	Elect Affiliate Support Committee members and LNC members of the Candidate Support Committee (McArdle)	20 minutes
	b.	Adopt Ballot Access Committee Policies and Procedures as appendix to Policy Manual with reference in main section (Yeniscavich)	15 minutes
	c.	Policy Manual Amendment to 1.03.1 (Watkins)	15 minutes
	d.	Discussion of financial status and budget (Yeniscavich) <i>(some portions may be in Executive Session)</i>	30 minutes
	e.	Adopt guidelines for discussing staff and interacting with staff publicly <i>(some portions may be in Executive Session)</i>	20 minutes
Adjourn for evening 5:00 pm – Presidential Fundraiser 7:00 pm			
Sunday August 24, 2024			
8.	Welcome and Opening Ceremony		20 minutes
	a.	Call to Order	9:00 AM
	b.	Opportunity for Public Comment <i>Maximum of 2 minutes per commenter</i>	20 minutes
9.	Board Training and Strategic Planning Continued		3 hours
Lunch (Choose Your Adventure)			
10.	Committee Reports (supplements ONLY to printed reports)		75 minutes
	a.	Reports of Standing Committees	
	i.	Advertising & Publication Review (Harlos)	2 minutes
	ii.	Awards Committee (Lark)	5 minutes
	iii.	Ballot Access Committee (Nanna)	30 minutes
	iv.	Convention Oversight Committee (McArdle)	30 minutes
	v.	Employment Policy & Compensation (Yeniscavich)	20 minutes
	vi.	Historical Preservation (Harlos)	5 minutes
11.	New Business with Previous Notice (cont'd)		40 minutes
	f.	That the LNC endorse the initiatives to pass Defend the Guard legislation across the United States and recognize doing so as an official strategy and issue coalition of the Libertarian Party. (Watkins)	10 minutes
	g.	Move to make Project Decentralized Revolution the officially endorsed strategy of the Libertarian Party. (Watkins)	10 minutes
	h.	Move to adopt strategic plan for 2024 term. (McArdle) <i>(some portions may be in Executive Session)</i>	20 minutes
12.	New Business Without Previous Notice		TBD

	a.	TBD	TBD
13.		Closing Ceremony	12 minutes
	a.	Announcements	10 minutes
14.		Adjourn	TBD

Secretary Harlos moved to increase the time for the Region 3 report be increased to 4 minutes.

*The agenda, as amended, was adopted **WITHOUT OBJECTION.***

OFFICER REPORTS

CHAIR'S REPORT

Chair McArdle had submitted a written report in advance (see **Appendix C**) and supplemented with an oral report. She concluded by fielding questions and comments. The LNC took no action.

VICE-CHAIR'S REPORT

Vice-Chair Rutherford had submitted a written report in advance (see **Appendix D**) and supplemented with an oral report. The LNC took no action.

TREASURER'S REPORT

Treasurer Redpath submitted his regular monthly end-of-month financial report in advance (see **Appendix E**) and supplemented with an oral report. He concluded by fielding questions and comments. The LNC took no action.

*Mr. Nanna moved to go into Executive Session to discuss staff potential accounting error which **FAILED** by a show of hands.*

*Secretary Harlos moved to extend five (5) minutes to attempt to discuss this error but **WITHDREW** with unanimous consent after being informed that it could be discussed later.*

SECRETARY'S REPORT

Secretary Harlos had submitted a written report in advance (see **Appendix F**).

APPROVAL OF THE MINUTES OF THE 2024 CONVENTION MINUTES

Secretary Harlos moved to approve the 2024 national convention minutes which **PASSED WITHOUT OBJECTION. [20260824-01]**

STAFF REPORTS

Staff members had submitted prior written reports (see *composite Appendix G* which included a “Interact the LNC” and “Zoho to Civi” handouts) and provided oral supplements and explanations. Interim Executive Direct Hannah Kennedy gave a presentation. Michael Heise presented Project Decentralized Revolution, the slides of which are attached hereto as **Appendix Y**. The LNC took no action.

SPECIAL COUNSEL'S REPORT

Special Counsel Oliver Hall had presented a written report in advance (see **Appendix H**). He phoned in and fielded questions and answers. The LNC took no action.

The LNC took a five (5) minute break).

REGIONAL REPORTS

REGION 1 REPORT

Alaska, Arizona, Colorado, Hawaii, Idaho, Kansas, Kentucky, Michigan, Minnesota, Montana, Nebraska, New Mexico, Nevada, Oregon, Wisconsin

Region 1 Representatives Mr. Garcia and Mr. Haman had submitted a written report in advance (see **Appendix K**) and supplemented with a brief oral report. Mr. Haman fielded questions and answers. The LNC took no action.

REGION 2 REPORT

Alabama, Florida, Georgia, Mississippi, Tennessee

Region 2 Representative Mr. McGee had submitted a written report in advance (see **Appendix L**) and supplemented with a brief oral report. The LNC took no action.

REGION 3 SOUTH REPORT

Arkansas, Louisiana, Oklahoma, Texas

Region 3 South Representative Mr. Darr had submitted a written report in advance (see **Appendix M**) and supplemented with a brief oral report. The LNC took no action.

REGION 3 NORTH REPORT

Indiana, Missouri, Ohio

Region 3 North Representative Mr. Nanna and Region 3 South Representative Mr. Darr had submitted a written report in advance (see **Appendix M**) and supplemented with a brief oral report. Mr. Darr fielded questions and answers. The LNC took no action.

REGION 4 REPORT

California

Region 4 Representative Ms. Hays had submitted a written report in advance (see **Appendix N**) and supplemented with a brief oral report. She further fielded questions and comments.

WITHOUT OBJECTION, Secretary Harlos moved to extend for two (2) minutes.

The LNC took no action.

REGION 5 REPORT

Delaware, District of Columbia, Maryland, North Carolina, Pennsylvania, Virginia, West Virginia

Region 5 Representative Mr. Dassing had submitted a written report in advance (see **Appendix O**). Regional Alternate Mr. Bracco fielded questions and answers. The LNC took no action.

REGION 6 REPORT

Connecticut, Maine, Massachusetts, New Hampshire, New Jersey, New York, Rhode Island, Vermont

Region 6 Representative Mr. Ford had submitted a written report in advance (see **Appendix P**) and supplemented with a brief oral report. Mr. Ford fielded questions and answers.

WITHOUT OBJECTION, Mr. Nanna moved to extend for thirty (30) seconds.

The LNC took no action.

REGION 0 REPORT

Illinois, Iowa, North Dakota, South Dakota, Utah, Washington, Wyoming

Vice-Chair Rutherford provided a supplement to his earlier report. He fielded questions and comments (see **Appendix Q**). The LNC took no action

LUNCH RECESS AND BOARD TRAINING

The LNC recessed for five (5) minutes and then proceeded to a working lunch and extensive Board Training for nearly the rest of the afternoon. The Board Training materials can be viewed as **Appendices W** and **X**).

AMENDMENT OF AGENDA

WITHOUT OBJECTION, Treasurer Redpath moved to amend the agenda to move Agenda Item 7(b) (Ballot Access Petitioning Policies) to be heard immediately after the Ballot Access Committee Report.

NEW BUSINESS WITH PREVIOUS NOTICE

EXECUTIVE SESSION

WITHOUT OBJECTION, Chair McArdle moved to go into Executive Session for fifteen (15) minutes to discuss committee applicants and that Secretary will prepare OpaVote to go out before the fundraising event tonight which will end at 5:00p.m. tomorrow for the Affiliate Support Committee applicants only.

WITHOUT OBJECTION, during Executive Session, Mr. Ford moved to extend time for ten (10) minutes.

The LNC arose out of Executive Session at 5:02 p.m.

WITHOUT OJBECTION, Mr. Haman moved that the nine (9) top vote-getters on the Affiliate Support Committee ballot be elected.

ELECT AFFILIATE SUPPORT COMMITTEE

The committee applicants were:

- Tyler Bargaquast
- Travis Bost (LNC)
- Jacob Bradley
- Chanise Burton
- Andrew Chadderdon (LNC)
- Colin Fitzgerald
- Roman Garcia (LNC)
- Larry Gillis
- Abbra Green
- Adam Haman (LNC)
- Gilbert Hofferbert
- Susan Hogarth
- James Hood
- Todd Kopecki
- Travis Lorel
- Rachel Nelson
- Noah Oliver Rhys II
- Robert Schwanbeck
- Nate Shumway
- Cory Tallman
- Zach Tatum
- Gary Triestman

The LNC voted by OpaVote via Approval voting, and the candidates getting the top nine (9) votes, with the following results which were announced on Sunday evening:

ELECTION OF AFFILIATE SUPPORT COMMITTEE		
BALLOT NUMBER: 20240824-02		
VOTING METHOD: Approval Voting per OpaVote. Vote for as many candidates as desired. Nine (9) candidates were elected.		
CANDIDATE	VOTE TOTALS	LNC RECORDED VOTES 17 BALLOTS CAST
Tyler Bargenquast	0	Bost, Darr, Dassing, Ford, Garcia, Haman, Harlos, Hays, McArdle, McGee, Nanna, Nekhaila, Rutherford, Vinson, Yeniscavich, Watkins
Travis Bost (LNC)	16	XXXX
Jacob Bradley	15	Bost, Darr, Dassing, Ford, Garcia, Haman, Hays, McArdle, McGee, Nekhaila, Redpath, Rutherford, Vinson, Yeniscavich, Watkins
Chanise Burton	1	Vinson
Andrew Chadderdon	12	Dassing, Ford, Garcia, Haman, Harlos, Hays, McArdle, McGee, Nekhaila, Vinson, Yeniscavich, Watkins
Colin Fitzgerald	1	Hays
Roman Garcia (LNC)	15	Darr, Dassing, Ford, Garcia, Haman, Hays, McArdle, McGee, Nanna, Nekhaila, Redpath, Rutherford, Vinson, Yeniscavich, Watkins
Larry Gillis	8	Bost, Darr, Ford, Harlos, Nanna, Nekhaila, Rutherford, Vinson
Abbra Green	1	Harlos
Adam Haman (LNC)	14	Bost, Darr, Dassing, Ford, Garcia, Haman, Hays, McArdle, McGee, Nekhaila, Rutherford, Vinson, Yeniscavich, Watkins
Gilbert Hofferbert	0	
Susan Hogarth	5	Darr, Nanna, Harlos, Redpath, Rutherford
James Hood	0	
Todd Topecki	0	
Travis Lorel	0	
Travis Lorel	5	Bost, Dassing, Nekhaila, Rutherford, Watkins
Rachel Nelson	14	Bost, Darr, Dassing, Ford, Garcia, Haman, Hays, McArdle, McGee, Nekhaila, Rutherford, Vinson, Yeniscavich, Watkins
Noah Oliver Rhys II	10	Bost, Dassing, Garcia, Haman, Harlos, McArdle, McGee, Nanna, Rutherford, Yeniscavich

ELECTION OF AFFILIATE SUPPORT COMMITTEE

BALLOT NUMBER: 20240824-02

VOTING METHOD: Approval Voting per OpaVote. Vote for as many candidates as desired. Nine (9) candidates were elected.

CANDIDATE	VOTE TOTALS	LNC RECORDED VOTES 17 BALLOTS CAST
Robert Schwanbeck	0	
Nate Shumway	0	
Cory Tallman	10	Bost, Darr, Ford, Garcia, Haman, Hays, McArdle, McGee, Yeniscavich, Watkins
Zach Taum	11	Bost, Darr, Dassing, Garcia, Haman, Hays, McGee, McArdle, Nekhaila, Vinson, Watkins
NOTA	0	

Travis Bost (LNC), Jacob Bradley, Andrew Chadderdon (LNC), Roman Garcia (LNC), Adam Haman (LNC), Rachel Nelson, Noah Oliver Rhys II, Cory Tallman, and Zach Tatum were elected. Chair McArdle later named Jacob Bradley as the Chair. [20240824-03]

ELECT LNC MEMBERS OF THE CANDIDATE SUPPORT COMMITTEE

The committee applicants were:

- Joseph Andre
- Jeremy Baker
- Tyler Bargaquast
- Gregory Barshem
- PJ Boatwright
- Sincere Brent
- Katy Brumbelow
- Peggy Christensen
- Art Clack
- Rob Cowburn
- Reenita Dues
- Lisa Fraser
- Jim Fulner
- Christopher Grayson
- Lawrence Harmon
- William Heavy
- BJ Hebenthal
- Will Hobson
- Stephanie Holbrook
- Andre Joseph
- Joseph Karasin

- Theodore Kosin
- Aaron Lam
- Dillon Lester
- Matt Lorence
- Brandan McMillon
- Toby Mixson
- Marvin Ng
- Andrew Ostrowski
- Joshua Pepper
- Rich Purtell
- John Roberts
- Matt Rowe
- James Royer
- Yvette Salazar
- William Schult
- Charles Turner
- Derek Varaslona
- Andrew Watkins (LNC)
- Drew Werley
- Steven White
- Richard Windmann

Robert Vinson (LNC) added his name.

WITHOUT OBJECTION, Mr. Nanna moved to elect Robert Vinson and Andrew Watkins as the LNC members. The rest of the members are appointed by the LNC Chair for a minimum of seven (7) members. [20240824-03]

NEW BUSINESS WITH PREVIOUS NOTICE

Mr. Watkins moved to add “A minimum of...” to the beginning of each committee composition description in the Policy Manual with the exception of the Executive Committee.

WITHOUT OBJECTION, Secretary Harlos moved to substitute the Watkins motion so that his proposed language would only be added to the beginning of the descriptions of the Affiliate Support Committee and Candidate Support Committees.

It was noted that other committees could be amended at a later date.

The Harlos substitute ***PASSED WITHOUT OBJECTION. [20240824-04]***

ADJOURNMENT OF DAY ONE

The LNC adjourned for the day without objection at 5:16 p.m.

OPENING CEREMONY DAY TWO

CALL TO ORDER AND OPPORTUNITY FOR PUBLIC COMMENT

Chair Angela McArdle called the meeting to order at 9:00 a.m. (all times Eastern).

HOUSEKEEPING

ATTENDANCE²

The following were in attendance:

Officers: Angela McArdle (Chair), Mark Rutherford (Vice-Chair), Caryn Ann Harlos (Secretary), Bill Redpath (Treasurer)

At-Large Representatives: Travis Bost, Steven Nekhaila, Robert Vinson, Andrew Watkins, Kathy Yeniscavich

Regional Representatives: Roman Garcia (Region 1), Adam Haman (Region 1), Jonathan McGee (Region 2), Paul Darr (Region 3S), Dustin Nanna (Region 3N), Meredith Hays (Region 4), Pat Ford (Region 6)

Regional Alternates: Andrew Chadderdon (Region 1-1), Nick Shawhan (Region 1-2), Matt Johnson (Region 2), Greg Hertzsch (Region 3N), Adrian F Malagon (Region 4), Paul Bracco (Region 5),

Absent: Otto Dassing (Region 5 Representative), Keith Thompson (Region 3S Alternate), Ben Weir (Region 6 Alternate)

Staff: Drew Hreha (Appeals Manager), Michael Heise (Development), Hannah Kennedy (Interim Executive Director)

Additional Attendees: Debbie Mason, Strategists, Inc.

OPPORTUNITY FOR PUBLIC COMMENT

The Libertarian Party Vice-Presidential nominee Mike ter Maat gave a speech to the LNC.

² Ms. Hays arrived after the initial roll call.

BOARD TRAINING AND STRATEGIC PLANNING

The LNC and continued with Board Training and Strategic Planning. There were several recesses and extensions of time during this period. Lunch was also taken.

LUNCH AND NEW BUSINESS WITH PREVIOUS NOTICE (CONT'D)

Lunch was ordered in and was taken while business was ongoing.

DISCUSSION OF FINANCIAL STATUS AND BUDGET

Ms. Yeniscavich led a discussion on this item.

EXECUTIVE SESSION

WITHOUT OBJECTION, Mr. Nanna moved to go into Executive Session to discuss outstanding invoice contract-related issues related to our convention bill and questions about FEC lines regarding staff and additional contractual issues with staff present.

The LNC went into Executive Session from 12:20 p.m. to 12:52 p.m.

ADOPT GUIDELINES FOR DISCUSSING STAFF AND PUBLIC INTERACTIONS

WITHOUT OBJECTION, Chair McArdle moved to amend the agenda to move this item to be discussed at the same time as the EPCC report.

REPORTS OF STANDING COMMITTEES

ADVERTISING & PUBLICATION REVIEW COMMITTEE

Caryn Ann Harlos, as Chair of the Advertising and Publication Review Committee (APRC), noted there was nothing to report that was disclosable per the Policy Manual. The LNC took no action.

AWARDS COMMITTEE

Jim Lark, as Chair of the Awards Committee, had submitted a written report in advance (see **Appendix V**). The LNC took no action.

BALLOT ACCESS COMMITTEE

Dustin Nanna, as Chair of the Ballot Access Committee, had submitted a written report in advance (see **Appendix T**). He supplemented with an oral report and fielded questions and answers.

WITHOUT OBJECTION, Mr. Nanna moved to extend time for ten (10) minutes.

WITHOUT OBJECTION, Ms. Hays moved to extend time for five (5) minutes.

BALLOT ACCESS COMMITTEE POLICY MANUAL GUIDELINES

Mr. Ford moved to adopt Mr. Malagon's Ballot Access Policies and Procedures proposal into the Policy Manual (see Appendix S).

Secretary Harlos moved to amend make the proposed policies into an Executive Order rather than a Policy Manual amendment.

WITHOUT OBJECTION, Mr. Nanna moved to end debate on the amendment.

The Harlos amendment **FAILED** upon a show of hands with a vote count of 8-8.

The main Ford motion PASSED a show of hands upon a show of hands with a vote count of 11-3. [20240825-01]

The LNC took a five (5) minute recess.

CONVENTION OVERSIGHT COMMITTEE

Angela McArdle, as Chair of the Convention Oversight Committee, had submitted a written report in advance (see **Appendix U**) and supplemented with an oral report. Chair McArdle concluded by fielding questions and comments. The LNC took no action.

EMPLOYMENT POLICY AND COMPENSATION COMMITTEE

Kathy Yeniscavich, as Chair of the Employment Policy and Compensation Committee, had submitted a confidential written report in advance to the LNC.

EXECUTIVE COMMITTEE

WITHOUT OBJECTION, Ms. Yeniscavich moved to go into Executive Session to discuss outstanding invoice contract-related issues related to our convention bill and questions about FEC lines regarding staff and additional contractual issues.

HISTORICAL PRESERVATION COMMITTEE

Caryn Ann Harlos, as Chair of the Historical Preservation Committee, had submitted a written report in advance (see **Appendix R**) and agreed to take this item off of this agenda.

REPORTS OF SPECIAL COMMITTEES

CAMPUS ORGANIZATION AND INTERNATIONAL REPRESENTATIVE REPORT

Volunteer Jim Lark submitted reports for Campus Organization and his role as International Representative as **Appendices I and J**.

NEW BUSINESS WITH PREVIOUS NOTICE (CONT'D)

ADOPT STRATEGIC PLAN FOR 2024-2026

EXECUTIVE SESSION

WITHOUT OBJECTION, Mr. Nanna moved to go into Executive Session for five (5) minutes to discuss political strategy with staff present.

WITHOUT OBJECTION, Chair McArdle moved to extend time for twenty (20) minutes.

WITHOUT OBJECTION, Mr. Nanna moved to extend time for five (5) minutes.

Chair McArdle moved that the LNC adopt the following three (3) year strategic plan:

- Aim for \$2 million annual revenue by 2027
- Recruit 500 Libertarians to run for winnable races
- Adopt Project Decentralized Revolution in connection with our 500 Libertarian candidates goal
- Grow membership to 17,500 in 3 years
- Adopt Defend the Guard as an issue coalition strategy to affect public policy

WITHOUT OBJECTION, Mr. Malagon moved to extend time for three (3) minutes.

WITHOUT OBJECTION, Mr. Nanna moved to end debate.

A roll call vote was conducted with the following results:

Member / Alternate	Yes	No	Abstain
Bost	X		
Darr	X		
Bracco	X		
Ford	X		
Garcia/Shawhan	X		
Haman/Chaddeon (1)	X		
Harlos	X		
Hays/Malagon			X
McGee/Johnson	X		

Member / Alternate	Yes	No	Abstain
Nanna/Hertzsch	X		
Nekhaila	X		
Redpath		X	
Rutherford	X		
Vinson	X		
Watkins	X		
Yeniscavich	X		
McArdle			X
TOTALS	14	1	2

This motion PASSED with a roll call vote of 14-1-2-0. [20240825-02]

NEW BUSINESS WITHOUT PREVIOUS NOTICE

APPOINTMENT OF INVESTIGATORY COMMITTEE

Mr. Haman moved the following resolution: "Resolved, that a committee comprised of Jonathan McGee, Pat Ford, and Adrian Malagon be appointed by the Libertarian National Committee to investigate allegations of misconduct by our secretary, Caryn Ann Harlos which, if true, cast doubt on her fitness to continue in office, and that the Committee be instructed, if it concludes that the allegations are well-founded, to report resolutions covering its recommendations."

Secretary Harlos moved to amend to add Dustin Nanna, Steven Nekhaila, and Bill Redpath.

Secretary Harlos raised an objection based upon the qualifications of RONR, the complete ambushing, and the resulting uproar that will ultimately occur in the Party as well as result including asserting public misrepresentations alleged to be made including lack of conferral with Region 1 Chairs, which lack of conferral was confirmed by Secretary Harlos following the meeting.

The Chair confirmed that our Policy Manual does prohibit what was been colloquially referred to as "mean Tweets" and said that the "Committee had better not come back with mean Tweets." Secretary Harlos read the appropriate Policy Manual sections into the record regarding discipline including removal.

Much debate centered about whether or not an odd number was necessary.

Mr. Bracco moved to amend the Harlos amendment to additionally add Mr. Bost.

A roll call vote was conducted on the Bracco amendment with the following results:

Member / Alternate	Yes	No	Abstain
Bost	X		
Darr	X		
Bracco	X		
Ford		X	
Garcia/Shawhan		X	
Haman/Chaddeon (1)		X	
Harlos	X		
Hays/Malagon		X	
McGee/Johnson		X	
Nanna/Hertzsch	X		
Nekhaila			X
Redpath	X		
Rutherford	X		
Vinson		X	
Watkins		X	
Yeniscavich		X	
McArdle			X
TOTALS	7	8	2

This motion **FAILED** with a roll call vote of 7-8-2.

WITHOUT OBJECTION, Chair McArdle moved to extend time for thirty (30) minutes.

Ms. Harlos moved to amend her original amendment to strike Mr. Malagon from the original list based upon public character attacks upon her and for the other “side” to pick one person to strike from her original amendment which **DIED** for lack of second which was not noted at the time and was the subject of a later vote.

Ms. Harlos moved to amend the original Harlos amendment to strike Mr. Malagon from the original list, Mr. Nekhaila from the Harlos amendment, and to add Mr. Bost so that the committee would comprise Mr. Ford, Mr. McGee, Mr. Redpath, and Mr. Nanna.

WITHOUT OBJECTION, Mr. Nanna moved to end debate.

A roll call vote was conducted on the Nanna amendment with the following results:

Member / Alternate	Yes	No	Abstain
Bost	X		
Darr	X		
Bracco	X		
Ford		X	
Garcia/Shawhan		X	
Haman/Chaddeon (1)		X	
Harlos	X		

Member / Alternate	Yes	No	Abstain
Hays/Malagon		X	
McGee/Johnson		X	
Nanna/Hertzsch	X		
Nekhaila			X
Redpath	X		
Rutherford	X		
Vinson		X	
Watkins		X	
Yeniscavich		X	
McArdle			X
TOTALS	7	8	2

This motion **FAILED** with a roll call vote of 7-8-2.

Secretary Harlos moved to amend her original amendment by substitution to appoint a committee of five (5) comprising Mr. Bost, Mr. Ford, Mr. McGee, Mr. Nanna, and Mr. Redpath.

WITHOUT OBJECTION, Mr. Nanna moved to end debate on all pending questions.

A roll call vote was conducted on the Harlos substitute motion with the following results:

Member / Alternate	Yes	No	Abstain
Bost	X		
Darr	X		
Bracco			X
Ford		X	
Garcia/Shawhan		X	
Haman/Chaddeon (1)		X	
Harlos	X		
Hays/Malagon		X	
McGee/Johnson		X	
Nanna/Hertzsch	X		
Nekhaila			X
Redpath	X		
Rutherford	X		
Vinson		X	
Watkins		X	
Yeniscavich		X	
McArdle			X
TOTALS	6	9	2

This motion **FAILED** with a roll call of 6-9-2.

A roll call vote was conducted on the original Harlos amendment with the following results:

Member / Alternate	Yes	No	Abstain
Bost	X		
Darr	X		
Bracco			X
Ford		X	
Garcia/Shawhan		X	
Haman/Chadderon (1)		X	
Harlos	X		
Hays/Malagon		X	
McGee/Johnson		X	
Nanna/Hertzsch	X		
Nekhaila			X
Redpath	X		
Rutherford	X		
Vinson		X	
Watkins		X	
Yeniscavich		X	
McArdle			X
TOTALS	6	8	3

This motion *FAILED* with a roll call of 6-9-2.

A roll call vote was conducted on the original motion with the following results:

Member / Alternate	Yes	No	Abstain
Bost		X	
Darr		X	
Bracco			X
Ford	X		
Garcia/Shawhan	X		
Haman/Chadderon (1)	X		
Harlos		X	
Hays/Malagon	X		
McGee/Johnson	X		
Nanna/Hertzsch		X	
Nekhaila			X
Redpath		X	
Rutherford		X	
Vinson	X		
Watkins	X		
Yeniscavich	X		
McArdle			X

Member / Alternate	Yes	No	Abstain
TOTALS	8	6	3

This motion **PASSED** with a roll call of 8-6-3. [20240825-03]

Secretary Harlos moved to set a time limit of one (1) week for the delivery of the Investigatory Report.

Mr. Nanna moved to amend to set the time limit for 3 (weeks) presumably there were a trial to be at the budget meeting if charges preferred.

Everyone agreed to **WITHDRAW** motions provided things done properly.

WITHOUT OBJECTION, an unknown LNC member moved to extend for fifteen (15) minutes.

COLORADO

Chair McArdle led a discussion on this matter.

WITHOUT OBJECTION, Chair McArdle moved to extend for fifteen (15) minutes.

ADJOURNMENT OF DAY TWO

While the Secretary was not present in the room to note the time nor confirm availability, but it being approximately 5:00 p.m., the meeting adjourned **WITHOUT OBJECTION** to Zoom on Wednesday, August 28, 2024, at 8:30 p.m. Eastern.

OPENING CEREMONY DAY THREE (ONLINE VIA ZOOM)

CALL TO ORDER AND OPPORTUNITY FOR PUBLIC COMMENT

Chair Angela McArdle called the meeting to order at 8:36 p.m. (all times Eastern).

HOUSEKEEPING

ATTENDANCE

The following were in attendance:

Officers: Angela McArdle (Chair), Mark Rutherford (Vice-Chair), Caryn Ann Harlos (Secretary), Bill Redpath (Treasurer)

At-Large Representatives: Travis Bost, Andrew Watkins, Kathy Yeniscavich

Regional Representatives: Roman Garcia (Region 1), Adam Haman (Region 1), Jonathan McGee (Region 2), Paul Darr (Region 3S), Dustin Nanna (Region 3N), Meredith Hays (Region 4)

Regional Alternates: Andrew Chadderdon (Region 1-1), Matt Johnson (Region 2), Adrian F Malagon (Region 4)

Absent: Paul Bracco (Region 4 Alternate Representative), Pat Ford (Region 6 Representative), Roman Garcia (Region 1-2 Alternate Representative), Greg Hertzsch (Region 3N Alternate Representative), Steven Nekhaila (At-Large Representative), Nick Shawhan (Region 1-2 Alternate Representative), Robert Vinson (At-Large Representative)

Staff: None

Additional Attendees: Richard Brown, various officials of the Libertarian Party of Colorado

OPPORTUNITY FOR PUBLIC COMMENT

There was no public comment.

NEW BUSINESS WITH PREVIOUS NOTICE (CONT'D)

WITHOUT OBJECTION, Mr. Malagon moved to add Mr. Nanna and Mr. Nekhaila to the Investigatory Committee. [20240828-01]

EXECUTIVE SESSION

The LNC went into Executive Session to discuss Colorado issues with the official Libertarian ticket with the Secretary voluntarily agreed to abstain from attendance and with members of the Libertarian Party of Colorado present including Chair Hannah Goodman.

The LNC was in Executive Session from 8:47 p.m. to 9:37 p.m.

ADJOURNMENT OF DAY THREE

The LNC adjourned for the day without objection at 9:38 p.m.

TABLE OF NUMBERED MOTIONS/BALLOTS

*Note that the master log of motions in 2024 can be found here: <http://tinyurl.com/LNCVotes2024>

ID#	Motion/Ballot	Result
20240824-01	Approve 2024 Convention Minutes.	PASSED
20240824-02	Elect members of Affiliate Support Committee.	ELECTED
20240824-03	Elect LNC members of Candidate Support Committee.	ELECTED
20240824-04	Adopt Committee Policy Manual Changes	PASSED
20240825-01	Adopt BAC Policy Manual Changes	PASSED
20240825-02	Adopt Strategic Plan	PASSED
20240825-03	Appoint Investigatory Committee	PASSED

TABLE OF APPENDICES

Appendix	Title	Author
A	Public Attendance Roster and Comments	Caryn Ann Harlos
B	Updated Conflicts of Interest	Caryn Ann Harlos
C	Chair's Report	Angela McArdle
D	Vice-Chair's Report	Mark Rutherford
E	Treasurer's Report (End-of-Month Financial Reports)	Staff and Bill Redpath
F	Secretary's Report	Caryn Ann Harlos
G	Staff Reports	Staff
H	Special Counsel's Report	Oliver Hall
I	Campus Organizing Report	James Lark
J	International Representative Report	James Lark
K	Region 1 Report	Adam Haman / Roman Garcia
I	Region 2 Report	Jonathan McGee
M	Region 3 North and South Reports	Paul Darr and Dustin Nanna
N	Region 4 Report	Meredith Hays
O	Region 5 Report	Otto Dassing
P	Region 6 Report	Pat Ford
Q	Region 0 Report	Mark Rutherford
R	Historical Preservation Committee Report	Caryn Ann Harlos
S	Ballot Access Procedures and Guidelines	Adrian Malagon
T	Ballot Access Committee Report	Dustin Nanna
U	Convention Oversight Committee Report	Angela McArdle
V	Awards Committee	Jim Lark
W	Board Training Documents	Debbie Mason
X	SWOT from Last Term	LNC
Y	Project Decentralization Revolution	Michael Heise
Z	July Membership Report	

Respectfully submitted,

A handwritten signature in red ink that reads "Caryn Ann Hauke". The signature is written in a cursive, flowing style.

LNC Secretary ~ Secretary@LP.org ~ 561.523.2250

APPENDIX A – PUBLIC ATTENDANCE ROSTER

No attendance roster was published but Christian Facundis (LA), LA Chair Heidi Alejandro-Smith and FL Chair Josh Hlavka were in prominent attendance at the in-person meeting.

APPENDIX B – UPDATED CONFLICTS OF INTEREST

Cumulative LNC Potential Conflicts of Interest
As of August 2024

Travis Bost

- Vice Chair, Libertarian Party of West Virginia
- Member, Donor Mises Caucus & State Organizer
- Member, Donor Radical Caucus
- Member, Waffle House Caucus (Most Important)
- Patreon, Angela McArdle & Caryn Ann Harlos

Paul Bracco

- Donor, Libertarian Party Mises Caucus (LPMC)
- Former organizer, Libertarian Party Mises Caucus of Virginia (LPMC-VA)

Andrew Chadderdon

- Chair, Libertarian Party of Michigan
- State Organizer/Donor, Mises Caucus
- Treasurer, Michigan Mises PAC (state level PAC)
- Multiple lawsuits directly or tangentially involving LPMI/LP National

Paul Darr

- Secretary, LPBexar County
- SD19 Representative, LPTexas
- Secretary, LPTexas Bylaws Committee
- Secretary, Classical Liberal Caucus

Otto Dassing

(none)

Pat Ford

- Runs monetized YouTube channel, The Coalition Radio Network
- Director of Libertarian Mutual Aid, Inc.
- Vice-Chair of Libertarian Party of Rhode Island

Roman Garcia

- AZLP Secretary and Volunteer Coordinator
- Previously AZLP Audit Committee Member
- Pima County LP Auditorium Committee Member
- Previous donor to Mises Caucus (not current)
- Previous donor to the Rectenwald Presidential Campaign
- Patron donor to Caryn Ann Harlos
- Patron donor to Angela McArdle
- Head of independent music project: The Roaming Bandits

Adam Haman

- Vice Chair LPNV
- Member: Mises Caucus
- Podcast host: Natural Order Podcast
- Podcast Host "@HamanNature" on YouTube and Rumble
- Substack: "HamanNature.Substack.com" (monetized)

Caryn Ann Harlos

- Host of YouTube Channel Pink Flame of Liberty (monetized)
- Host of YouTube Channel Cult of RONR
- Host of TikTok Channel
- Writer, Substack, Pink Flame of Liberty
- Secretary of Libertarian Party of Douglas County
- Husband is Chair of Libertarian Party of Douglas County
- Member, Advisory Committee Colorado RCV
- Engaged in Colorado suit with Libertarian Party of Colorado/Hannah Goodman to put our duly nominated candidates Chase Oliver and Mike ter Maat on the ballot instead of RFK, Jr. (not our nominees) (Harlos denies absolutely this is conflict at all)

Meredith Hays

- Secretary - Libertarian Party of Contra Costa County
- Member - National Ballot Access Committee

Greg Hertzsch

- Alumni member of Young Americans for Liberty
- Treasurer of the Libertarian Party of Clark County (Indiana.)
- Former Libertarian Party of Indiana State Central Committee District 9 Representative now assisting the current District 9 Rep

Matt Johnson

- Vice Chair LP Florida
- Communications Chair LP Florida
- Chair LP Volusia County
- Current Candidate for Florida State House

Adrian F Malagon

- Chair, Libertarian Party of California
- Chair, California Libertarian Party Mises Caucus
- Chair, Libertarian Party of Contra Costa County
- Chair, LPCA Budget Committee
- Chair, LPCA Candidate Support Committee
- Chair, LPCA Convention Committee
- Chair, LPCA Membership Committee
- Chair, LPCA Operations Committee
- Chair, LPCA Strategic Planning Committee

- Member, LPCA Recruitment Committee
- California Libertarian Party Mises Caucus, Donor
- Michael Malice, Locals
- Tom Woods Elite, Subscriber
- 5th Grade Chess Champion
- 6th Grade Foosball Champion

Angela McArdle

- Rage Against the War Machine, Secretary

Jonathan McGee

- Executive Director, Libertarian Party of Alabama
- Member, Libertarian Party of Madison County Alabama
- Member, Mises Caucus

Dustin Nanna

- Chair Libertarian Party of Ohio
- Planning Commission (At-Large City of Delaware)

Steven Nekhaila

- Treasurer/Secretary, Libertarian Party of the Florida Keys
- Alumni member, Young Americans for Liberty
- Key West Chamber of Commerce Board of Directors
- Keys Citizens for Economic & Environmental Sustainability PAC
- Florida Liberty Action PAC
- Libertarian Party of Florida Fundraising Committee Member

Bill Redpath

- Editor, Ballot Access News
- Chair, Libertarian Party of Illinois
- Treasurer, FairVote Illinois
- Treasurer, Citizens in Charge
- Treasurer, Citizens in Charge Foundation
- Board member, Classical Liberal Caucus

Mark Rutherford

(none)

Nick Shawhan

- IT Director for the LPNE

Keith Thompson

- Communications Officer / Media Committee Chair, Libertarian Party of Louisiana
- Libertarian Party Radical Caucus at-large board member
- CLC Member

Robert Vinson

- Mises Caucus State Organizer
- LPF Region 3 Rep
- LPF Legislative Action Committee
- LP Escambia Chair
- Decriminalize Nature Florida Executive Director
- Varner & Puente Law Firm, PLLC
- Powell Law Firm, LLC
- Minardi Law
- Robert Vinson Comedy (rvinsoncomedy)
- Swamp Creatures Podcast Network (realswampcast)

Andrew Watkins

- Mises Caucus Organizer

Ben Weir

- Founder of the LP Emo Caucus
- NH State Organizer for You Are The Power
- Founder/Chair of Punks For Liberty (501c4)

Kathy Yeniscavich

- Husband is AZLP Second Vice-Chair
- Patron, Angela McArdle

APPENDIX C – CHAIR'S REPORT

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Chair's Report – August 24, 2024

Submitted by Angela McArdle, Chair, on August 17, 2024

TABLE OF CONTENTS

- Introduction
- Progress Report On Financials & Recommended Course of Action
- Candidate & Affiliate Support
- Presidential Candidate
- Strategic Planning
- In Closing

Introduction

Welcome to the first LNC meeting of our two year term. My hope is that we will have less in person meetings this term so we can free up the LNC to donate directly to the party more frequently. We are off to a rocky start this term. Let's see if we can right the ship.

Progress Report on Financials & Recommended Course of Action

Finances: as of 8/17/24 we have \$301,724.09 in unrestricted cash (that is **not** our cash reserve, that means how much money we have in our non restricted accounts). We added \$61,000 to our cash balance from the JFC. If we continue to generate the same revenue from the JFC, we might just barely meet our annual budget goal for 2024.

The summer is always a tough time to fundraise, but we were able to turn things around with the Joint Fundraising Committee. We are in the process of developing a long term strategy for financial improvement, but we need more help from the LNC. Thank you very much to Kathy Yeniscavich, who has provided major support and oversight with the party's finances, and to Andrew Watkins, who has continued to assist me in the same way he did in the last term, with staff and the building. We could use additional support with financial planning for the remainder of the year.

Staff support: We brought on Michal Heise and Matthew Butts part-time to assist in fundraising.

We need more outreach from the LNC to members: Board members should be helping to fundraise and interact positively with our members. The amount of revenue this generates will depend on the level of commitment from the LNC, but it **could easily generate \$24K or more per month**.

Thank you to the LNC members who are making calls and doing member outreach.

We need consistent branding, tone and media coverage that appeals to the donors we are trying to reach. This requires serious collaboration and active management.

Candidate Support

Voter Gravity remains an amazing asset for our candidates and state affiliates

Our political director Nathan Fatal holds twice monthly calls with our candidates and has established a comprehensive volunteer growth and management plan.

Candidate websites are available at shop.lp.org.

Regional reps, please help us keep track of our candidates and please make sure to connect them to our resources.

Presidential Ticket Support & Petitioning

Our states are still petitioning to get the Oliver Ter Maat ticket on the ballot in a few states. Kentucky is under way and the LNC is fulfilling its \$27,500 encumbrance. I believe Kentucky still needs volunteers to collect signatures for ballot access.

New Mexico was completed thanks to LNC members like Adrian Malagon and Roman Garcia and other individuals who dropped what they were doing to go collect signatures in the home stretch. We need to avoid a similar spike in cost for KY. Ms. Yeniscavich and I have been watching the costs closely, and Mr. Malagon has drafted some proposed standards to keep better track of petitioning progress and costs in the future.

Staff and I have met with the POTUS campaign approximately once every other week to coordinate comms, discuss strategy, and plan a fundraiser event. The campaign has shared some media assets with staff, and staff has generated some social content for them. We are coordinating events on social media and I am passing almost every interview opportunity I receive to our candidates.

I have been able to share additional, confidential resources with their team and we are generally working well together, in spite of social media gossip. If we continue to collect healthy revenue from the JFC, we will begin doing digital ads in support of our candidates soon, and possibly digital billboards.

As Chair, I am navigating some potential legal landmines as best as I can while respecting the autonomy of the ticket. As enticing as the social media gossip is, it does not advance liberty or help our candidates to engage in speculation or vicious gossip. What helps them are donations and volunteer hours. Please contribute or sign up at <https://votechaseoliver.com/>

□

LNC Board Culture

The LNC made a controversial decision to fundraise with the RFK Jr team in order to fund ourselves and our presidential candidate. The Judicial Committee decision on that is now behind us. While some disagreement is healthy, the behavior of some board members has been unprofessional. We are engaging a professional to help us understand our duties, how to conduct ourselves professionally and how to make financially sound and wise decisions.

We should place our fiduciary duty above our personal disagreements. Let's put disagreements behind us, work together to fundraise, and provide resources for our affiliates and candidates.

Strategic Planning

Last term, we passed over an opportunity to get professional board training. We passed a strategic plan and immediately undermined it by passing a CRM migration plan that was beyond the scope of our small staff. This term, we need to do strategic planning with an experienced professional, learn how to make proper decisions, understand our role, and be more professional. Thank you to Steven Nekhaila for connecting us with this opportunity, and thank you all for participating in the training and working together to set productive goals.

In Closing

Thank you all very much for your hard work. I know being an LNC member can be stressful and it's a huge financial commitment and takes up time. I appreciate your commitment and thank you for the sacrifices you consistently make to elevate the cause of liberty.

Very truly yours,

Angela McArdle, Chair

□

APPENDIX D – VICE-CHAIRS REPORT

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Report to the Libertarian Party National Committee

Vice Chair Report

Mark W. Rutherford, Vice Chair

August 2024

It has been an interesting time getting up to speed as a member and Vice Chair again of the Libertarian National Committee.

My time has been spent since Washington, DC analyzing the issues, the conversations/texts/emails of LNC members, as well as Libertarian Party members interested in the national party. It has been a pleasure getting to know some of you much better and it is encouraging.

I remain an advocate of being a member of the national Libertarian Party and have spent much time encouraging interested libertarians to join or to renew their memberships.

A lot of my time has been spent responding to emails, texts and telephone calls with members, including candidates, campaign volunteers and local leadership on many issues facing them and of concern for the national party, or for ways to best accomplish their candidate goals for success.

As usual, I am serving as a Libertarian representative on local Indiana political media. My latest is taping a television/radio/internet show with a moderator, a Republican and a Democrat on issues nationally, statewide in Indiana and on the local level in Indiana on Friday, August 23, 2024.

Respectfully submitted,
Mark W. Rutherford
Vice Chair
Libertarian National Committee
Rutherfordlibertarian@gmail.com

APPENDIX E – TREASURER'S REPORT

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July 2024 END OF MONTH FINANCIAL REPORTS

Page 2 – EOM Sustaining Membership and Revenue Charts and Graphs

Page 4 – EOM Financial Summary Reports

Page 6 - P&L BtoA Detail by Month

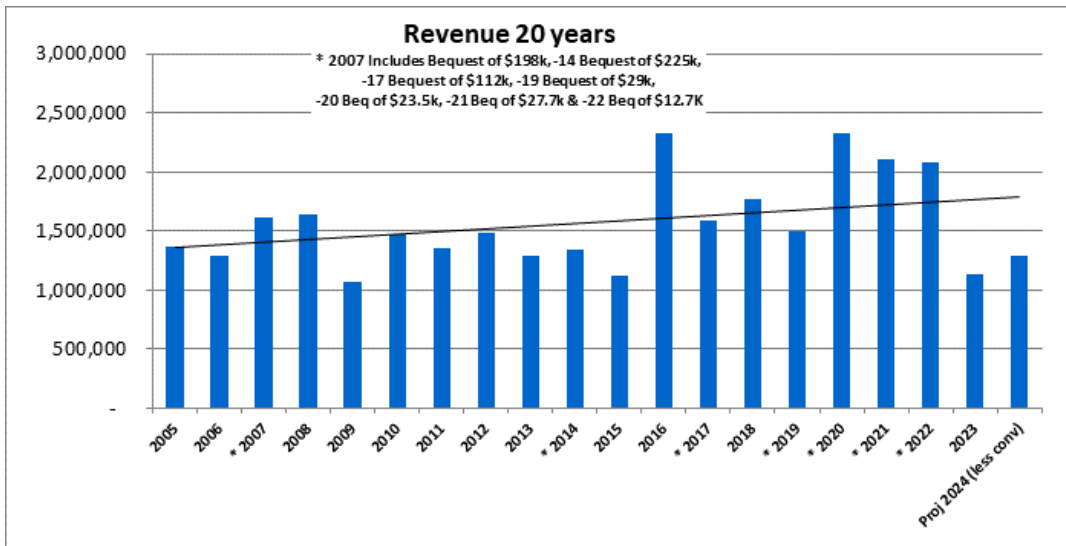
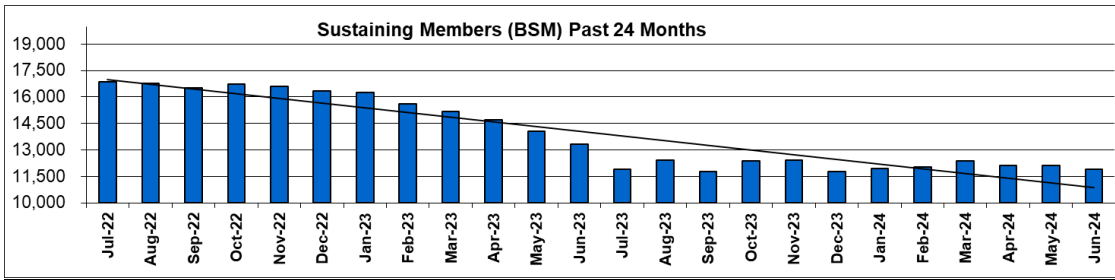
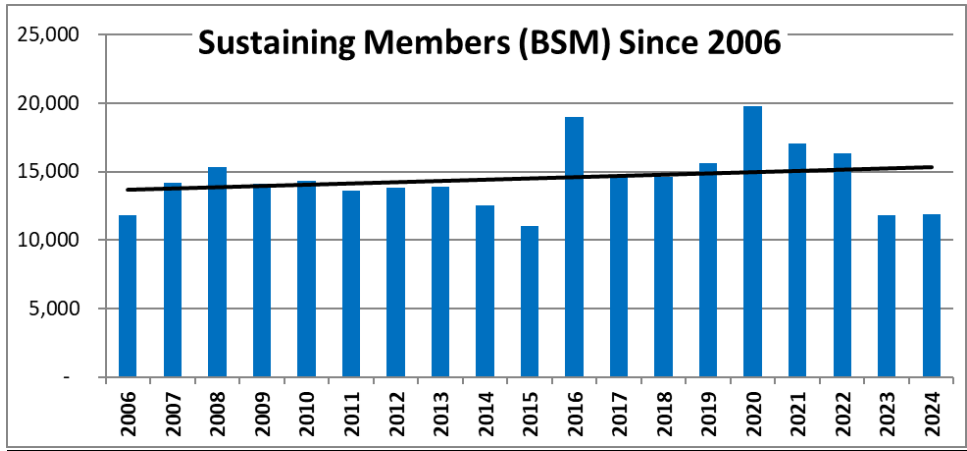
Page 8 – Balance Sheet Curr v. Prior Month Comparison

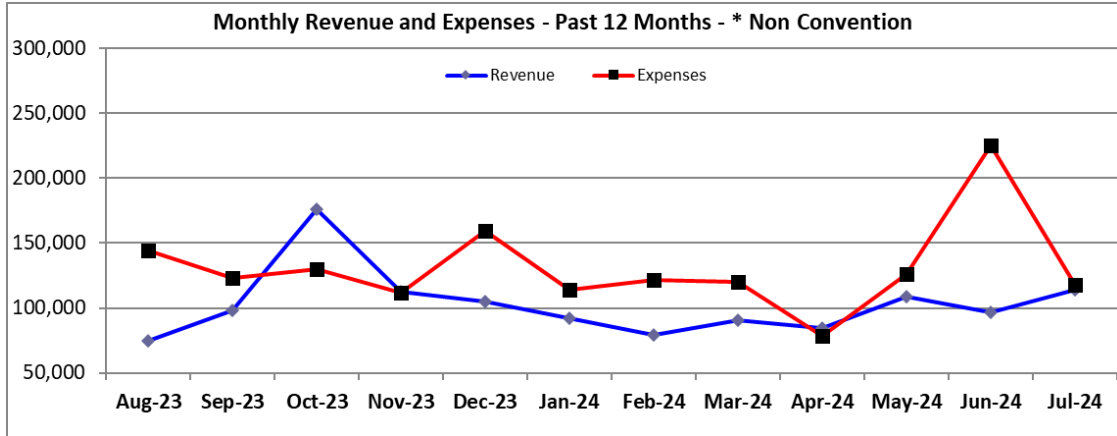
Page 10 - Cash Flow Report

Page 11 – Related Party Transactions – *Updated through 8/16/2024*

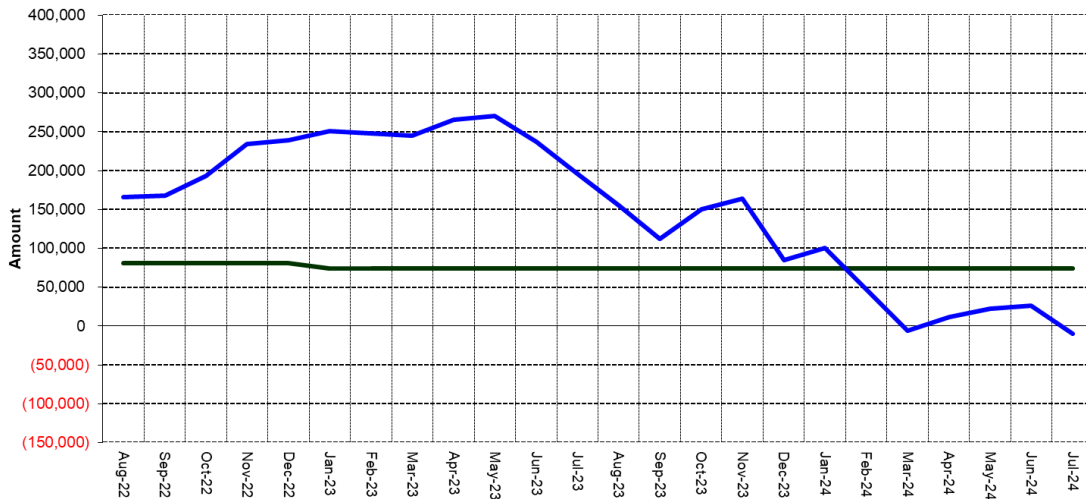
Page 11 – Chair’s Discretionary Disbursements

End of Month Reports – Charts





Reserve Adequacy Trend (24 Months)
2024 Monthly Resv Target = \$74,120 - Curr Month Resv = -\$10,012



		JAN	FEB	MAR	APR	MAY	JUN	JUL
	Total Cash	\$ 280,324	\$ 249,686	\$ 210,481	\$ 244,701	\$ 524,438	\$ 358,200	\$ 341,198
Minus	Temporary Restricted	\$ 1,730	\$ 1,730	\$ 1,730	\$ 1,730	\$ 154,224	\$ 1,730	\$ 1,730
Minus	Total Deferred Liabilities	\$ 111,807	\$ 127,916	\$ 171,286	\$ 233,641	\$ 2,435	\$ 2,677	\$ 2,515
Minus	Accounts Payable	\$ 9,281	\$ 9,358	\$ 10,611	\$ 4,257	\$ 1,783	\$ 4,024	\$ 5,464
Minus	Credit Card Balance	\$ 1,242	\$ 2,877	\$ 2,234	\$ 15,213	\$ 42,510	\$ 16,629	\$ 29,815
Minus	Accrued Expenses & Liabilities	\$ 79,846	\$ 74,674	\$ 47,575	\$ 40,907	\$ 312,819	\$ 319,270	\$ 323,244
Plus	Prepaid Expenses	\$ 9,137	\$ 4,597	\$ 5,950	\$ 55,998	\$ 5,398	\$ 5,902	\$ 3,597
Plus	Accrued Vacation	\$ 15,004	\$ 9,129	\$ 11,168	\$ 6,629	\$ 6,629	\$ 6,629	\$ 7,961
	Total Cash Reserve Adequacy	\$ 100,558	\$ 46,856	\$ (5,837)	\$ 11,579	\$ 22,693	\$ 26,400	\$ (10,012)

End of Month Reports – Financial Summary

Revenue - by Function as % of Total
2019 thru 2024 (Not Including Convention Packages)

	2019	2020	2021	2022	2023	2024
Membership Revenue	622,486	879,035	700,830	618,573	369,390	224,278
% Total Non Conv Revenue	41%	42%	33%	36%	33%	35%
General Fundraising	648,038	843,565	1,050,462	969,607	733,173	400,719
% Total Non Conv Revenue	43%	40%	50%	57%	65%	62%
Project/Program/Other	230,807	363,056	357,632	120,567	28,887	22,857
% Total Non Conv Revenue	15%	17%	17%	7%	3%	4%
Total Non Convention Revenue	1,501,331	2,085,656	2,108,924	1,708,747	1,131,450	647,854

P&L Acct Summary Last Month Plus YTD
January through December 2024

	Jan 24	Feb 24	Mar 24	Apr 24	May 24	Jun 24	Jul 24	TOTAL
Revenue								
4-4000 - Fundraising Membership Prog Rev	91,358	78,568	90,397	80,206	107,680	95,212	95,022	638,443
4-4100 - Restricted Project Revenue	340	335	268	4,416	804	419	278	6,862
4-4200 - Convention & Special Event Rev								-
4200 - 49999 - Events, Program, Other							1,200	1,200
4700 Other Receipts	90	79	79	88	85	77	90	589
Credit Card Rewards						761		761
Total Revenue	91,788	78,982	90,744	84,710	108,570	96,469	96,590	647,854
Expense								
7-7000 - Fundraising Membership Prog Exp	42,031	44,155	37,291	20,989	53,858	66,287	48,400	313,010
8000 - Salary & Related Expense	41,450	37,018	42,617	28,170	28,628	32,184	31,464	241,531
8100 - Admin & Overhead Expense	9,877	15,911	22,787	15,441	28,523	26,337	17,896	136,772
8200 - Professional Services	18,619	22,919	15,626	11,698	13,088	13,750	14,590	110,291
8300 - Depreciation Expense	1,846	1,846	1,846	1,846	1,846	1,846	1,846	12,921
Total Expense	113,823	121,849	120,167	78,144	125,942	140,403	114,196	814,526
Net Operating Income	(22,035)	(42,867)	(29,423)	6,566	(17,373)	(43,934)	(17,606)	(166,671)
Released from Restriction								0
Net Income	(22,035)	(42,867)	(29,423)	6,566	(17,373)	(43,934)	(17,606)	(166,671)

P&L Acct Summary Last Month Plus YTD (CONVENTION RESTRICTED)
January through December 2024

	Jan 24	Feb 24	Mar 24	Apr 24	May 24	Jun 24	Jun 24	TOTAL
Revenue								
Convention & Special Event Rev					570,090		17,211	587,302
Total Revenue	0	0	0	0	570,090	0	17,211	587,302
Expense								
Events and Conventions Exp			2,989	608	413,999	86,522	3,327	507,446
Total Expense	-	-	2,989	608	413,999	86,522	3,327	507,446
Net Operating Income	0	0	(2,989)	(608)	156,091	(86,522)	13,884	79,856
Net Income	0	0	(2,989)	(608)	156,091	(86,522)	13,884	79,856

Libertarian National Committee Inc

Balance Sheet Summary
As of July 31, 2024

	TOTAL
↳ ASSETS	
↳ Current Assets	
Bank Accounts	341,197.60
Accounts Receivable	12,765.40
Other Current Assets	41,458.41
Total Current Assets	\$395,421.41
Fixed Assets	744,485.19
Other Assets	0.00
TOTAL ASSETS	\$1,139,906.60
↳ LIABILITIES AND EQUITY	
↳ Liabilities	
↳ Current Liabilities	
Accounts Payable	5,463.78
Credit Cards	29,814.96
Other Current Liabilities	323,243.50
Total Current Liabilities	\$358,522.24
Long-Term Liabilities	0.00
Total Liabilities	\$358,522.24
Equity	781,384.36
TOTAL LIABILITIES AND EQUITY	\$1,139,906.60

Profit & Loss Budget vs. Actual

January - July, 2024

	Jul 2024			Total		
	Actual	Budget	over Budget	Actual	Budget	over Budget
Income						
4-4000 Fundraising Membership Prog Rev		0	0	0	0	0
4000.10 Recurring Monthly Revenue	19,645	50,000	(30,355)	209,896	350,000	(140,104)
4000.20 Other Membership Revenue	20,621	20,000	621	224,278	140,000	84,278
4000.30 General Fundraising Revenue	40,514	43,000	(2,486)	165,473	281,000	(115,527)
4000.40 Ballot Access - Voter Reg Rev	7,490	10,000	(2,510)	25,349	70,000	(44,651)
4000.50 Campaign Candidate Support Rev	463		463	5,489	0	5,489
4000.60 Affiliate Support Revenue	6,283		6,283	7,366	0	7,366
4000.70 Historic Preservation Revenue	5	200	(195)	591	1,400	(809)
Total 4-4000 Fundraising Membership Prog Rev	95,022	123,200	(28,178)	638,443	842,400	(203,957)
4-4100 Restricted Project Revenue			0	0	0	0
4100.10 Building Fund Revenue	31		31	1,003	0	1,003
4100.20 Legal Fund Revenue	247		247	5,858	0	5,858
Total 4-4100 Restricted Project Revenue	278	0	278	6,862	0	6,862
4-4200 Convention & Special Event Rev			0	0	0	0
4200.10 Convention Packages Revenue	17,211	0	17,211	18,711	355,000	(336,289)
4200.20 Convention Fundraising Revenue		0	0	568,590	145,000	423,590
Total 4-4200 Convention & Special Event Rev	17,211	0	17,211	587,302	500,000	87,302
4300 Program Revenue			0	0	0	0
4320 Outreach & Activism	1,200		1,200	1,200	0	1,200
Total 4300 Program Revenue	1,200	0	1,200	1,200	0	1,200
4700 Other Receipts			0	0	0	0
4710 Interest & Dividends	90		90	589	0	589
Total 4700 Other Receipts	90	0	90	589	0	589
Credit Card Rewards			0	761	0	761
Total Income	113,802	123,200	(9,398)	1,235,156	1,342,400	(107,244)
Gross Profit	113,802	123,200	(9,398)	1,235,156	1,342,400	(107,244)

**APPENDIX E
TREASURER'S REPORT**

Profit & Loss Budget vs. Actual
January - July, 2024

	Jul 2024			Total		
	Actual	Budget	over Budget	Actual	Budget	over Budget
Expenses						
7-7000 Fundraising Membership Prog Exp			0	0	0	0
7000.10 Recurring Monthly Expense		1,000	(1,000)	0	7,000	(7,000)
7000.20 Other Membership Expense		1,000	(1,000)	376	7,000	(6,624)
7000.30 General Fundraising Expense	11,520	18,000	(6,480)	107,195	136,000	(28,805)
7000.40 Ballot Access Fundraising Exp	5,671	5,000	671	5,671	35,000	(29,329)
7000.40-1 Ballot Access Petitioning / Paid Signature Campaign	13,110		13,110	76,088	0	76,088
Total 7000.40 Ballot Access Fundraising Exp	18,781	5,000	13,781	81,759	35,000	46,759
7000.50 Building Fundraising Expense			0	679	0	679
7000.60 Credit Card Fees Expense	3,076	5,000	(1,924)	40,030	35,000	5,030
7000.70 Store Expenses	1,602		1,602	12,621	0	12,621
7000.80 Core Services Expense			0	0	0	0
7000.81 Outreach & Activism Expense	9,298	5,000	4,298	34,438	31,000	3,438
7000.82 Membership Communications Exp		1,000	(1,000)	0	7,000	(7,000)
7000.84 Ballot Access Petitioning Exp	723	15,000	(14,277)	12,073	200,000	(187,927)
7000.88 Campaign Candidate Support Exp	3,000	0	3,000	21,288	0	21,288
7000.90 Historic Preservation Expense	400	200	200	2,525	1,400	1,125
Total 7000.80 Core Services Expense	13,422	21,200	(7,778)	70,325	239,400	(169,075)
Total 7-7000 Fundraising Membership Prog Exp	48,400	51,200	(2,800)	312,983	459,400	(146,417)
7-7200 Convention & Special Event Exp			0	0	0	0
7200.10 Convention Expenses General	1,827	0	1,827	498,680	137,000	361,680
7200.20 Convention Travel & Meals Exp	1,500	0	1,500	6,273	116,000	(109,727)
7200.30 Convention Fundraising Expense		0	0	0	50,000	(50,000)
7200.40 Special Event Expense			0	2,492	0	2,492
Total 7-7200 Convention & Special Event Exp	3,327	0	3,327	507,446	303,000	204,446
8000 Salary & Related Expense			0	0	0	0
8005 Salary Hourly Bonus Sick & Vac	25,675	45,000	(19,325)	188,567	310,000	(121,433)
8015 Contractor Admin & Internships		250	(250)	0	500	(500)
8020 Employer Cont to P/R Tax	1,693	2,500	(807)	16,635	17,500	(865)
8030 Employer Cont to 401K & Adm	304	650	(346)	5,282	4,550	732
8040 Fed & State Unemployment	(452)	150	(602)	(384)	1,050	(1,434)
8060 Health Insurance	2,501	3,000	(499)	15,911	21,000	(5,089)
8065 Workers Comp Insurance	190	250	(60)	190	1,750	(1,560)
8070 Other Bens, Gdwill & Training		100	(100)	49	700	(651)
8080 Payroll Service Fees	1,554	1,200	354	15,281	8,400	6,881
Total 8000 Salary & Related Expense	31,464	53,100	(21,636)	241,531	365,450	(123,919)
8100 Admin & Overhead Expense			0	0	0	0
8110 Ofc Supplies & Non Cap Equipmt		160	(160)	101	1,120	(1,019)
8120 Telephone & Data Services	406	650	(244)	3,992	4,550	(558)
8125 Equipment Leases & Maint.		65	(65)	0	455	(455)
8130 Postage & Shipping	5,759	1,000	4,759	18,175	7,000	11,175
8140 Travel, Meeting, & Meals Exp	429	1,000	(571)	1,615	16,100	(14,485)
8160 Insurance - D/O Cyber - Other	1,560	1,500	60	26,752	10,500	16,252
8170 Occupancy Expenses			0	0	0	0
8170-20 Utilities Expense	82	420	(338)	1,265	2,900	(1,635)
8170-30 Property Taxes, Fees & Permits	777	0	777	10,531	5,000	5,531
8170-40 Maintenance, Cleaning & Repairs	85	420	(335)	1,914	2,900	(986)
8170-50 Property / GL Insurance		250	(250)	962	1,750	(788)
8170-60 Assc Fees, Rent & Storage	210	200	10	1,470	1,400	70
Total 8170 Occupancy Expenses	1,154	1,290	(136)	16,142	13,950	2,192
8180 Printing & Copying		200	(200)	11,275	1,400	9,875
8190 Software, Hardware & Other IT	8,337	5,000	3,337	55,325	40,000	15,325
8195 Other Expenses & Bank Fees	251	300	(49)	3,394	2,100	1,294
Total 8100 Admin & Overhead Expense	17,896	11,165	6,731	136,772	97,175	39,597
8200 Professional Services			0	0	0	0
8210 Legal			0	0	0	0
8210-10 Legal - General	5,451	5,000	451	39,258	35,000	4,258
Total 8210 Legal	5,451	5,000	451	39,258	35,000	4,258
8220 Accounting	7,139	6,500	639	56,973	45,500	11,473
8230 FEC Filing & Consulting	2,000	2,500	(500)	14,000	17,500	(3,500)
8240 Computer Services		1,000	(1,000)	0	14,500	(14,500)
8250 Other Professional Services	250		(250)	60	1,750	(1,690)
Total 8200 Professional Services	14,590	15,250	(660)	110,291	114,250	(3,959)
8300 Depreciation Expense	1,846	2,000	(154)	12,921	14,000	(1,079)
Total Expenses	117,523	132,715	(15,192)	1,321,944	1,353,275	(31,331)
Net Operating Income	(3,722)	(9,515)	5,793	(86,788)	(10,875)	(75,913)
Net Income	(3,722)	(9,515)	5,793	(86,788)	(10,875)	(75,913)

Balance Sheet Current vs Prior Month

As of July 31, 2024

	Total		Change	% Change
	As of Jul 31, 2024	As of Jun 30, 2024 (PP)		
ASSETS				
Current Assets				
Bank Accounts				
11 Cash	0	0	0	
111U PNC Checking 8115 (Unrest)	261,099	285,889	(24,789)	-8.67%
112U Truist xxx8394 (Unrestricted)	52,739	45,043	7,697	17.09%
114R Truist xxx8408 (Rest Building)	1,730	1,730	0	0.00%
Total 11 Cash	315,569	332,662	(17,093)	-5.14%
11.1 Investments			0	
110I PNC Bond Money Market	25,629	25,538	90	0.35%
Total 11.1 Investments	25,629	25,538	90	0.35%
Total Bank Accounts	341,198	358,200	(17,002)	-4.75%
Accounts Receivable				
12 Accounts Receivable	12,765	2,700	10,065	372.79%
Total Accounts Receivable	12,765	2,700	10,065	372.79%
Other Current Assets				
1500 Undeposited Funds	7,598	0	7,598	
1501 Undeposited Funds - civi	30,264	11,895	18,368	154.42%
16 Prepaid Expenses	0	0	0	
164 Prepaid Services	3,597	5,902	(2,305)	-39.06%
Total 16 Prepaid Expenses	3,597	5,902	(2,305)	-39.06%
Total Other Current Assets	41,458	17,798	23,661	132.94%
Total Current Assets	395,421	378,698	16,724	4.42%
Fixed Assets				
17 Fixed Assets			0	
172 Furniture & Fixtures	25,879	25,879	0	0.00%
173 Office Equipment	16,797	16,797	0	0.00%
174 Computer Hardware	36,449	36,449	0	0.00%
175 Computer Software	134,614	134,614	0	0.00%
177 Office Building	0	0	0	
177-10 Physical Structure	477,119	477,119	0	0.00%
177-20 Land	347,881	347,881	0	0.00%
Total 177 Office Building	825,000	825,000	0	0.00%
178 Ofc Imprmnt Acq & Capt Expense	70,519	70,519	0	0.00%
179 Accumulated Depreciation	(364,772)	(362,926)	(1,846)	-0.51%
Total 17 Fixed Assets	744,485	746,331	(1,846)	-0.25%
Total Fixed Assets	744,485	746,331	(1,846)	-0.25%
TOTAL ASSETS	1,139,907	1,125,029	14,878	1.32%

Balance Sheet Current vs Prior Month

As of July 31, 2024

	Total		Change	% Change
	As of Jul 31, 2024	As of Jun 30, 2024 (PP)		
LIABILITIES AND EQUITY				
Liabilities				
Current Liabilities				
Accounts Payable				
21 Accounts Payable	5,005	3,707	1,299	35.03%
Taxes Payable	459	318	141	44.39%
Total Accounts Payable	5,464	4,024	1,440	35.77%
Credit Cards				
22 Credit Cards			0	
2223 PNC Bus Options Visa	6,699	4,661	2,038	43.71%
2225 BB&T Visa	23,116	11,968	11,148	93.15%
Total 22 Credit Cards	29,815	16,629	13,186	79.29%
Total Credit Cards	29,815	16,629	13,186	79.29%
Other Current Liabilities				
24 Accrued Expenses			0	
241 Accrued Payroll	15,701	13,488	2,213	16.41%
242 Accrued Vacation	7,961	6,629	1,333	20.10%
244 Other Accrued Expenses	290,000	290,000	0	0.00%
245 Accrued Real Estate Tax	6,991	6,214	777	12.50%
Total 24 Accrued Expenses	320,653	316,331	4,322	1.37%
26 Accrued Organizational Taxes			0	
264 Sales Tax Liability			0	
264-1 Sales Tax Liability - CA	8	191	(182)	-95.61%
264-3 Sales Tax Liability - PA	32	29	3	8.79%
264-4 Sales Tax Liability - TX	31	34	(3)	-9.74%
264-5 Sales Tax Liability - VA	5	8	(3)	-39.72%
Total 264 Sales Tax Liability	76	262	(186)	-71.12%
Total 26 Accrued Organizational Taxes	76	262	(186)	-71.12%
27 Deferred Liabilities			0	
276 Joint Affiliate Portion of Rev	2,515	2,677	(162)	-6.06%
Total 27 Deferred Liabilities	2,515	2,677	(162)	-6.06%
Total Other Current Liabilities	323,244	319,269	3,974	1.24%
Total Current Liabilities	358,522	339,923	18,599	5.47%
Total Liabilities	358,522	339,923	18,599	5.47%
Equity				
31 General Operating	866,442	866,442	0	0.00%
32 Temp. Restricted Balances			0	
3204 Fund - Campus	1,730	1,730	0	0.00%
Total 32 Temp. Restricted Balances	1,730	1,730	0	0.00%
Net Income	(86,788)	(83,067)	(3,722)	-4.48%
Total Equity	781,384	785,106	(3,722)	-0.47%
TOTAL LIABILITIES AND EQUITY	1,139,907	1,125,029	14,878	1.32%

Libertarian National Committee Inc

Statement of Cash Flows
January - July, 2024

	JAN 2024	FEB 2024	MAR 2024	APR 2024	MAY 2024	JUN 2024	JUL 2024	TOTAL
▼ OPERATING ACTIVITIES								
Net Income	-22,035.02	-42,840.11	-32,411.91	5,957.17	138,718.63	-130,455.65	-3,721.52	\$ -86,788.41
▼ Adjustments to reconcile Net I...								\$0.00
12 Accounts Receivable			-1,200.00		-1,500.00		-10,065.40	\$ -12,765.40
1501 Undeposited Funds - civi	34,278.05	-6,832.51	-22,917.26	14,103.32	24,543.18	-17,499.55	-18,368.49	\$7,306.74
164 Prepaid Expenses:Prepa...	-1,950.00	1,608.75	-4,285.71	-48.16	-504.46	-504.46	2,305.49	\$ -3,378.55
166 Prepaid Expenses:Prepa...		2,931.46	2,931.95					\$5,863.41
167-10 Prepaid Expenses:Pr...				-50,000.00	51,105.07			\$1,105.07
21 Accounts Payable	-8,315.28	76.42	1,249.45	-6,559.57	-2,624.93	2,284.03	1,298.52	\$ -12,591.36
Taxes Payable			4.00	205.48	151.07	-42.85	141.03	\$458.73
2223 Credit Cards:PNC Bus ...	131.89	1,629.15	-713.17	4,166.42	36,265.20	-36,818.13	2,037.66	\$6,699.02
2225 Credit Cards:BB&T Visa	-562.57	5.93	20.81	8,861.50	-8,968.01	10,937.25	11,148.09	\$21,443.00
241 Accrued Expenses:Accr...	2,916.11	-107.20	-11,466.98	-2,877.79	2,059.08	2,982.15	2,212.92	\$ -4,281.71
242 Accrued Expenses:Accr...	1,270.91	-5,875.26	2,039.32	-4,539.17			1,332.69	\$ -5,771.51
244 Accrued Expenses:Othe...			-18,500.00		269,000.00			\$250,500.00
245 Accrued Expenses:Accr...	776.81	776.81	776.81	776.81	776.81	776.81	776.81	\$5,437.67
264-1 Accrued Organization...	25.86	3.72	21.78	10.57	41.96	9.74	-182.13	\$ -68.50
264-3 Accrued Organization...	-20.01	7.84	15.90	-18.42	10.98	6.69	2.56	\$5.54
264-4 Accrued Organization...	-71.12	18.89	12.36	-20.27	22.95	0.00	-3.31	\$ -40.50
264-5 Accrued Organization...	4.21	3.74	1.14	0.30	0.52	-1.93	-3.17	\$4.81
272-20 Deferred Liabilities:D...	18,411.48	15,972.88	38,224.24	67,360.45	-231,724.93			\$ -91,755.88
276 Deferred Liabilities:Joint...	-147.97	135.91	5,145.83	-5,004.53	517.99	242.35	-162.31	\$727.27
Total Adjustments to reconcil...	46,748.37	10,356.53	-8,639.53	26,416.94	139,172.48	-37,627.90	-7,529.04	\$168,897.85
Net cash provided by operating...	\$24,713.35	\$ -32,483.58	\$ -41,051.44	\$32,374.11	\$277,891.11	\$ -168,083.55	\$ -11,250.56	\$82,109.44
▼ INVESTING ACTIVITIES								
179 Fixed Assets:Accumulated...	1,845.89	1,845.89	1,845.89	1,845.89	1,845.89	1,845.89	1,845.89	\$12,921.23
Net cash provided by investing ...	\$1,845.89	\$1,845.89	\$1,845.89	\$1,845.89	\$1,845.89	\$1,845.89	\$1,845.89	\$12,921.23
NET CASH INCREASE FOR PERI...	\$26,559.24	\$ -30,637.69	\$ -39,205.55	\$34,220.00	\$279,737.00	\$ -166,237.66	\$ -9,404.67	\$95,030.67

**APPENDIX E
TREASURER'S REPORT**

RELATED PARTY TRANSACTIONS AS OF: 8/16						
Related Party Donations	BSM Expires	Date of Last Contribution	Amount	YTD Contributions	Lifetime Giving (Since 1990)	Liberty Pledge Club
Gary Alvstad	Life Member	03/29/24	\$ 315.18	\$ 315.18	\$ 4,717.03	
David Benner III	03/30/25	03/30/24	\$ 25.00	\$ 25.00	\$ 812.00	
Dustin Blankenship	12/01/24	04/02/24	\$ 235.13	\$ 388.13	\$ 1,557.49	Yes
Richard Bowen	LPF Member	04/18/24	\$ 10.00	\$ 82.00	\$ 3,311.00	Yes
Paul Bracco	Life Member	08/01/24	\$ 5.00	\$ 702.00	\$ 3,923.00	Yes
Richard Burke	09/20/24	10/31/23	\$ 25.00	\$ -	\$ 1,381.15	
Joshua Clark	Life Member	08/01/23	\$ 125.00	\$ -	\$ 2,279.00	Yes
Martin Cowen	Life Member	07/01/24	\$ 5.00	\$ 213.13	\$ 8,265.76	Yes
Randall Daniel	02/05/25	02/05/24	\$ 25.00	\$ 25.00	\$ 685.75	
Otto Dassing	01/01/24	12/01/23	\$ 25.00	\$ -	\$ 1,152.50	Yes
Miguel Duque	08/04/23	07/10/23	\$ 33.99	\$ -	\$ 309.83	Yes
Joseph Ecklund	11/06/23	02/03/24	\$ 25.00	\$ 25.00	\$ 494.00	
Carrie Eiler	Life Member	11/07/23	\$ 104.20	\$ -	\$ 2,595.72	
Bryan Elliott	Life Member	05/23/24	\$ 522.50	\$ 522.50	\$ 5,278.50	
Patrick Ford	08/01/24	08/02/24	\$ 25.00	\$ 234.00	\$ 1,379.30	
Linnea Gabbard	03/26/24	06/26/24	\$ 5.00	\$ -	\$ 831.75	
Todd Hagopian	Life Member	07/08/24	\$ 50.00	\$ 611.25	\$ 8,056.36	Yes
Robley Hall	09/01/23	07/31/24	\$ 5.00	\$ 40.00	\$ 634.00	Yes
Adam Haman	06/18/24	06/18/24	\$ 30.00	\$ 1,015.30	\$ 2,157.22	
Caryn Ann Harlos	Life Member	05/26/24	\$ 25.75	\$ 1,659.25	\$ 15,944.09	Yes
Meredith Hays	05/28/24	05/07/24	\$ 26.05	\$ 26.05	\$ 441.03	
Gregory Hertzsch	06/01/24	08/01/24	\$ 10.00	\$ 364.50	\$ 20,700.65	
William Hyman	04/13/23	01/31/24	\$ 5.15	\$ 5.15	\$ 908.80	Yes
Adrian Malagon	LP Lifetime	08/01/24	\$ 5.15	\$ 41.20	\$ 2,249.53	
Angela McArdle	12/02/24	07/31/24	\$ 5.00	\$ 2,181.76	\$ 6,166.38	Yes
Dustin Nanna	06/08/23	06/03/24	\$ 25.00	\$ 260.13	\$ 5,175.68	
Steven Nekhaila	Life Member	05/01/24	\$ 100.00	\$ 1,450.00	\$ 12,193.50	Yes
Connor Nepomuceno	Life Member	04/18/24	\$ 10.30	\$ 173.20	\$ 3,416.72	
Donavan Pantke, in memoriam	12/08/23	08/31/23	\$ 52.50	\$ -	\$ 6,221.30	
William Redpath	Life Member	07/24/24	\$ 17.00	\$ 268.64	\$ 137,366.64	
Michael Rufo	09/09/24	07/02/24	\$ 154.50	\$ 1,131.50	\$ 3,733.50	
Joshua Smith	05/04/23	08/11/24	\$ 5.00	\$ 265.74	\$ 2,719.08	
Marcos Tuniewicz	Life Member	05/23/24	\$ 209.00	\$ 418.00	\$ 5,189.58	
Beth Vest	Life Member	07/11/24	\$ 10.30	\$ 72.10	\$ 3,181.40	
Andrew Watkins	Life Member	03/29/24	\$ 200.00	\$ 700.00	\$ 3,243.00	
Katherine Yeniscavich	Life Member	08/14/24	\$ 10.30	\$ 372.42	\$ 4,028.43	
Total Contributions (Curr Board):			\$ 2,467.00	\$ 13,588.13	\$ 282,700.67	
RELATED PARTY DISBURSEMENTS						
Related Party Disbursements				Memo	July 24 Disbursement	2024 YTD Disbursements
Free Libertarian Party New Mexico				State Membership Transfer	\$ -	\$ -
LPAK - LP Alaska				State Membership Transfer	\$ 37.98	\$ 812.04
LPCA - LP California				State Membership Transfer	\$ 119.63	\$ 837.27
LPOH - LP Ohio				Ballot Access		\$ 10,000.00
LPME - LP ME				Ballot Access		\$ -
LPNM - LP New Mexico				State Membership Transfer	\$ 4.70	\$ 38.62
LP - North Dakota				Membership		\$ 7,000.00
LPVA - LP Virginia				State Membership Transfer		\$ -
Total Disbursements:					\$ 162.31	\$ 18,687.93
CHAIR'S DISCRETIONARY DISBURSEMENTS FOR 2024						
Chair				Memo	MTD	YTD
Angela McArdle						

APPENDIX F – SECRETARY'S REPORT

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SECRETARY'S REPORT – LNC MEETING AUGUST 2024 V1

LINK FOR ONENOTE NOTEBOOK FOR THIS MEETING: <https://tinyurl.com/LNCAug2024>

Position Duties

Bylaws Article 6 – OFFICERS

5. The Secretary shall be the recording officer of the Party and shall perform such duties as are assigned by the Chair or the National Committee. The Secretary shall attend all meetings of the National Committee and all Party Conventions and shall act as Secretary thereof, keeping such minutes and records as necessary.

Further specific responsibilities are assigned by the following:

- **Bylaws Articles** 5.2; 7.2.c; 7.14; 8.3; 10.4.b; 10.9 (if Convention Secretary); 13.
- **Convention Rules** 2.2; 3.1; 3.2; 3.3; 5.1.e-f; 7.3; 8.1.b; 8.2.b; 10.
- **Policy Manual** 1.02 (all), 1.03.1, 1.04.1, 1.04.7, 1.07(2), 1.11 (all)
- **Robert's Rules of Order, Newly Revised, 12th Ed. (RONR 12th ed.)** mainly chapters 59-60, but various procedures scattered throughout

Status of Minutes Since Last Report

DATE(S)	BODY MEETING	STATUS
5/23/24	Pre-Convention LNC Meeting	Approved
5/27/24	Post-Convention LNC Meeting	Approved
5/24/24-5/26/24	Convention	Pending for approval at this meeting per Bylaws
6/4/20	LNC Executive Committee	Approved
7/7/24	LNC Special Meeting	Approved
7/11/24	LNC Executive Committee	Approved
7/30/24	LNC Special Meeting	Pending Auto-Approval 8/24/24
7/30/24	LNC Executive Committee	Pending Auto-Approval 8/24/24

Documents Updated

- Conflicts of Interest
 - Potential conflicts were updated at the previous meeting and in the interim period. A current list was distributed for review and update at this meeting.
- Policy Manual
 - Updated with changes made at previous meetings/email ballots.
- Website
 - Continuously updated with minutes, committee information, and pertinent news postings
- Secretary's Manual
 - Updated with new Policy Manual References
- Teller's Manual
 - Collaborating on creation with Head Teller Mike Seebeck

Note that I upload the most current copies of the state affiliate governing documents here and have been keeping it updated:

https://lpedia.org/wiki/LNC_Secretary_Bylaws_and_Constitution_Archive_2024-2026_LNC_Term

LNC Membership Changes Since Last Report

Region 4 Alternate Gary Alvstad has resigned as of June 17, 2024. Adrian F Malagon was appointed as his replacement on the same date.

Though not an "LNC member," but still a required position under our Bylaws, Patrick Mitchell was elected as Assistant Treasurer on June 19, 2024.

Committee Membership Changes Since Last Report

Advertising Publication and Review Committee: Pat Ford, Adam Haman, Caryn Ann Harlos, Greg Hertzsch, and Ben Weir. Caryn Ann Harlos was elected as Chair of this Committee.

Ballot Access Committee: Meredith Hays was appointed to fulfill an LNC vacancy. This Committee extends past end of last term until the first quarter meeting of 2025.

Executive Committee: All officers, plus three non-officers: Pat Ford, Andrew Watkins, and Kathy Yeniscavich.

Reconciliation Committee: This is an ad hoc Committee created by the Chair for the purpose of working with state affiliates who have indicated that they do not intend to put the Chase/ter Maat ticket on their ballot line to attempt to come to a favorable resolution to all parties involved. Members are: Ford, Harlos, McArdle, Watkins, and Yeniscavich. The Party Chair serves as the Chair of this Committee. It is working informally. Caryn Ann Harlos resigned from the Committee.

Litigation Review Committee: This was a carry-over committee from last term to work on Michigan litigation comprising Angela McArdle, Meredith Hays, and Caryn Ann Harlos. Caryn Ann Harlos resigned from this committee.

Committee Appointments Remaining

All Policy Manual and any other ad hoc committees not currently populated,

Upcoming Critical Dates

Please see attached calendar for this term's critical dates. The only one remaining from last term is approval of the convention minutes which is scheduled for this meeting.

For a version that might be easier to view:

<https://docs.google.com/spreadsheets/d/10r4vuLUAICKyzeeb55kO0dQhAjsmRyc0fvj7iPv0Ok8/edit?usp=sharing>

Other Activities

Trying to keep our candidate on the Colorado ballot which seems to me to be one of the primary ways to respect the will of the delegates, but I am funny like that.

Confidential Email Discussion

LNC Board Culture

The LNC made a controversial decision to fundraise with the RFK Jr team in order to fund ourselves and our presidential candidate. The Judicial Committee decision on that is now behind us. While some disagreement is healthy, the behavior of some board members has been unprofessional. We are engaging a professional to help us understand our duties, how to conduct ourselves professionally and how to make financially sound and wise decisions.

We should place our fiduciary duty above our personal disagreements. Let's put disagreements behind us, work together to fundraise, and provide resources for our affiliates and candidates.

Strategic Planning

Last term, we passed over an opportunity to get professional board training. We passed a strategic plan and immediately undermined it by passing a CRM migration plan that was beyond the scope of our small staff. This term, we need to do strategic planning with an experienced professional, learn how to make proper decisions, understand our role, and be more professional. Thank you to Steven Nekhaila for connecting us with this opportunity, and thank you all for participating in the training and working together to set productive goals.

In Closing

Thank you all very much for your hard work. I know being an LNC member can be stressful and it's a huge financial commitment and takes up time. I appreciate your commitment and thank you for the sacrifices you consistently make to elevate the cause of liberty.

Very truly yours,

Angela McArdle, Chair

□

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Very truly yours,

Angela McArdle, Chair



Ballot 20240618-01	Motion:
Concluded 6/25/24	Move that the LNC honor the status quo and continue to recognize Jay Sorensen and his cohort as the officers of the Libertarian Party of Idaho Until such time as the LNC receives and reviews a decision from the Idaho JC on this matter.
Results:	<p><u>Co-Sponsors:</u> Bost, Ford, Harlos, Yeniscavich, Watkins</p> <p><u>Voting "aye":</u> Dassing, Ford, Garcia, Haman, Harlos, Hays, McGee, Vinson, Watkins, Yeniscavich</p> <p><u>Voting "no":</u> Nekhaila</p> <p><u>Express Abstention:</u> Bost</p> <p><u>No Vote Cast:</u> Darr/Thompson, McArdle, Nanna/Hertzsch, Redpath, Rutherford</p> <p>With a final vote tally of 10-1-1-5, the motion PASSED.</p> <p><u>Secretary's Notes:</u> None</p>
Ballot 20240709-01	Motion:
Concluded 7/16/24	Move that the Libertarian National Committee sign onto the letter calling for a Yemen War Powers Resolution for 2024.
	<p>https://docs.google.com/forms/d/e/1FAIpQLSe6DZKtsYGU0zccevMBqFGSTxT8HdNDmQKDRfHrKfGQeStStQ/viewform</p>

Results:

Sponsor: McArdle

Voting "aye": Bost, Darr, Dassing, Garcia, Haman, Harlos, Hays, McGee, McArdle, Nanna, Nekhaila, Redpath, Rutherford, Vinson, Watkins, Weir, Yeniscavich

Voting "no": None

Express Abstention: None

No Vote Cast: None

With a final vote tally of 17-0-0-0, the motion PASSED.

Secretary's Notes: None

Ballot 20240709-02

Motion:

Concluded 7/16/24

****Resolution Condemning the Libertarian Party of Colorado for attempting to place Robert F. Kennedy Jr. on the Ballot as the Libertarian Candidate****

****WHEREAS****, the Libertarian Party stands firmly for the principles of liberty, individual rights, and the promotion of candidates who embody these values; and

****WHEREAS****, the Libertarian National Committee recognizes Chase Oliver as the legitimate nominee for the Libertarian Party; and

****WHEREAS****, the Libertarian Party of Colorado has indicated their desire to place Robert F. Kennedy Jr. on the ballot as the Libertarian candidate, despite his not being the duly nominated candidate of the Libertarian Party;

****THEREFORE, BE IT RESOLVED**** that the Libertarian National Committee strongly condemns the actions of the Libertarian Party of Colorado intending to place Robert F. Kennedy Jr. on the ballot as the Libertarian candidate; and

****BE IT FURTHER RESOLVED**** that the Libertarian National Committee reaffirms its support for Chase Oliver as the rightful nominee of the Libertarian Party; and

****BE IT FURTHER RESOLVED**** that the Libertarian National Committee urges the Libertarian Party of Colorado to take immediate corrective actions to rectify this situation and align their ballot with the decisions made by the national body; and

****BE IT FINALLY RESOLVED**** that the Libertarian National Committee will take all necessary steps to ensure that the integrity of the nomination process is upheld and that such actions are not repeated in the future.

Results:

Co-Sponsors: Darr, Harlos, Nanna, Nekhaila

Voting "aye": Darr, Nekhaila

Voting "no": Bost, Dassing, Haman, Harlos, Hays, McArdle, McGee, Nanna, Watkins, Yeniscavich

Express Abstention: None

No Vote Cast: Garcia/Shawhan, Ford/Weir, Redpath, Rutherford, Vinson

With a final vote tally of 2-10-0-5, the motion FAILED.

Secretary's Notes: Many persons changed votes after a new version of this motion was posted.

Ballot 20240710-01

Motion:

Concluded 7/17/24

***Resolution Condemning the Libertarian Party of Colorado for endorsing Robert F. Kennedy, Jr. and attempting to place him on their ballot line ***

****WHEREAS**, the Libertarian National Committee recognizes Chase Oliver as the legitimate nominee for the Libertarian Party; and**

****WHEREAS**, the Libertarian Party of Colorado has indicated their desire to place Robert F. Kennedy Jr. on the ballot as the Libertarian candidate, despite his not being the duly nominated candidate of the Libertarian Party;**

****THEREFORE, BE IT RESOLVED** that the Libertarian National Committee strongly condemns the actions of the Libertarian Party of Colorado intending to place Robert F. Kennedy Jr. on the ballot as the Libertarian candidate; and**

****BE IT FURTHER RESOLVED** that the Libertarian National Committee urges the Libertarian Party of Colorado to take immediate corrective actions to rectify this situation and revoke their nomination and cease any attempt to place him on their ballot line.***

<p>Results:</p>	<p><u>Co-Sponsors:</u> Darr, Harlos, Nanna, Nekhaila, Redpath</p> <p><u>Voting "aye":</u> Ford, Harlos, Nanna, Rutherford</p> <p><u>Voting "no":</u> Malagon, McGee, Vinson, Watkins</p> <p><u>Express Abstention:</u> None</p> <p><u>No Vote Cast:</u> Bost, Darr/Thompson, Dassing/Bracco, Garcia/Shawhan, Haman/Chadderdon, Ford/Weir, McArdle, Redpath, Rutherford, Yeniscavich</p> <p>With a final vote tally of 4-4-0-9, the motion FAILED.</p> <p><u>Secretary's Notes:</u> The Chair would not allow an additional ballot despite the expressed confusion over the link to the ballot tallying and the multiple ballots going at the same time. However, a similar motion failed at a later electronic meeting.</p>
<p>Ballot 20240710-02</p> <p>Concluded 7/17/24</p>	<p>Motion:</p> <p>Move to direct staff to send the Certificate of Nominations to each Secretary of State/Bureau of Elections for each state in which we have not already done so and to note those for which we already have written confirmation that the State Chair has already done so or they have already received and acknowledged in order to put the Oliver/ter Maat ticket on the ballot. This should be fully accomplished within the next seven days.</p>
<p>Results:</p>	<p><u>Co-Sponsors:</u> Darr, Harlos, Nanna, Nekhaila</p> <p><u>Voting "aye":</u> Darr, Ford, Harlos, Nanna, Nekhaila, Redpath</p> <p><u>Voting "no":</u> Bost, Dassing, Garcia, Haman, Malagon, McGee, Vinson, Watkins, Yeniscavich</p> <p><u>Express Abstention:</u> None</p> <p><u>No Vote Cast:</u> McArdle, Rutherford</p> <p>With a final vote tally of 6-9-0-2, the motion FAILED.</p> <p><u>Secretary's Notes:</u> None</p>

<p>Ballot 20240713-01</p> <p>Concluded 7/20/24</p>	<p>Motion:</p> <p>Move to rescind the decision of the Executive Committee to enter into the joint fund-raising agreement with the RFK, Jr. 2024 Campaign.</p>
<p>Results:</p>	<p><u>Co-Sponsors:</u> Darr, Harlos, Nanna, Nekhaila</p> <p><u>Voting "aye":</u> Darr, Harlos, Nanna, Nekhaila, Redpath, Rutherford</p> <p><u>Voting "no":</u> Bost, Dassing, Ford, Garcia, Haman, Hays, McArdle, McGee, Vinson, Watkins, Yeniscavich</p> <p><u>Express Abstention:</u> None</p> <p><u>No Vote Cast:</u> None</p> <p>With a final vote tally of 6-11-0-0, the motion FAILED.</p> <p><u>Secretary's Notes:</u> None</p>
<p>Ballot 20240714-01</p> <p>Concluded 7/21/24</p>	<p>Motion:</p> <p>Move to amend (by substitution) Ballot 20240713-01 to read "Approve the joint fundraising agreement so long as Chase Oliver and Mike Ter Maat remain the nominees."</p>
<p>Results:</p>	<p><u>Co-Sponsors:</u> Darr, Harlos, Nanna, Nekhaila</p> <p><u>Voting "aye":</u> Ford, Garcia, Haman, Hays, McGee, Watkins, Yeniscavich</p> <p><u>Voting "no":</u> Rutherford</p> <p><u>Express Abstention:</u> Bost, Nekhaila</p> <p><u>No Vote Cast:</u> Darr/Thompson, Dassing/Bracco, Harlos, McArdle, Nanna/Hertzsch, Redpath, Vinson</p> <p>With a final vote tally of 7-1-2-7, the motion PASSED.</p> <p><u>Secretary's Notes:</u> None</p>

<p>ExComm Ballot 20240725-01</p> <p>Concluded 8/1/24</p>	<p>Motion:</p> <p>Authorize the expenditure of an additional \$4,600 from budget line 7000-86 for New Mexico ballot access.</p>
<p>Results:</p>	<p><u>Co-Sponsors:</u> Ford, Watkins, Yeniscavich</p> <p><u>Voting "aye":</u> Ford, Harlos, McArdle, Redpath, Rutherford, Yeniscavich</p> <p><u>Voting "no":</u> None</p> <p><u>Express Abstention:</u> Watkins</p> <p><u>No Vote Cast:</u> None</p> <p>With a final vote tally of 6-0-1-0, the motion PASSED.</p> <p><u>Secretary's Notes:</u> None</p>
<p>Ballot 20240731-01</p> <p>Concluded 8/7/24</p>	<p>Motion:</p> <p>Whereas, Chase Oliver and Mike Ter Maat received the nomination at the 2024 Libertarian National Convention, be it resolved that the Libertarian National Committee gives them their full support and encourages our members to donate to, volunteer with and support them.</p>
<p>Results:</p>	<p><u>Co-Sponsors:</u> Ford, Haman, Hays, Yeniscavich</p> <p><u>Voting "aye":</u> Bost, Darr, Dassing, Ford, Garcia, Haman, Harlos, Hays, McArdle, McGee, Nanna, Nekhaila, Redpath, Rutherford, Vinson, Watkins, Yeniscavich</p> <p><u>Voting "no":</u> None</p> <p><u>Express Abstention:</u> None</p> <p><u>No Vote Cast:</u> None</p> <p>With a final vote tally of 17-0-0-0, the motion PASSED.</p> <p><u>Secretary's Notes:</u> None</p>

<p>Ballot 20240801-01</p> <p>Concluded 8/8/24</p>	<p>Motion:</p> <p>Policy Manual Change to "Electronic Mail Ballots" - new section 2 "Only one (1) LNC and one (1) Executive Committee main motion can be pending at one time."</p>
<p>Results:</p>	<p><u>Co-Sponsors:</u> Ford, Haman, Hays, Yeniscavich</p> <p><u>Voting "aye":</u> Bost, Dassing, Ford, Garcia, Haman, Hays, McArdle, McGee, Vinson, Watkins, Yeniscavich</p> <p><u>Voting "no":</u> Darr, Harlos, Nanna, Nekhaila, Redpath, Rutherford</p> <p><u>Express Abstention:</u> None</p> <p><u>No Vote Cast:</u> None</p> <p>With a final vote tally of 11-6-0-0, the motion PASSED.</p> <p><u>Secretary's Notes:</u> None</p>
<p>Ballot 20240801-02</p> <p>Concluded 8/8/24</p>	<p>Motion:</p> <p>Appoint Meredith Hays to Ballot Access Committee.</p>
<p>Results:</p>	<p><u>Co-Sponsors:</u> Dassing, Ford, Haman, Harlos, Nekhaila, Watkins</p> <p><u>Voting "aye":</u> Bost, Darr, Dassing, Ford, Garcia, Haman, Harlos, Hays, McArdle, McGee, Nanna, Nekhaila, Redpath, Rutherford, Vinson, Watkins, Yeniscavich</p> <p><u>Voting "no":</u> None</p> <p><u>Express Abstention:</u> None</p> <p><u>No Vote Cast:</u> None</p> <p>With a final vote tally of 17-0-0-0, the motion PASSED.</p> <p><u>Secretary's Notes:</u> None</p>

Ballot 20240801-03	Motion:
Concluded 8/8/24	Move to amend Policy Manual on Email Ballots to add additional paragraph: Any member of the LNC may object to the consideration of any original main motion or incidental main motion. This may be done at any time from when the co-sponsors are request, and until twenty-four (24) hours after the motion ballot has been started. The member objecting shall post "I object to the consideration of this motion," on the thread containing the motion. Any member also objecting shall have twenty-four (24) hours from the first objection to also post, "I object to the consideration of this motion." A majority of the entire membership of the LNC shall adopt such a motion.
Results:	<u>Co-Sponsors:</u> Dassing, Ford, Haman, McGee, Watkins <u>Voting "aye":</u> Bost, Dassing, Ford, Garcia, Haman, Hays, McArdle, McGee, Vinson, Watkins, Yeniscavich <u>Voting "no":</u> Darr, Nanna, Nekhaila, Redpath, Rutherford <u>Express Abstention:</u> None <u>No Vote Cast:</u> Harlos With a final vote tally of 11-5-0-1, the motion PASSED. <u>Secretary's Notes:</u> None

Ballot 20240801-04	Motion:
Concluded 8/8/24	Move to amend Policy Manual on Email Ballots to add additional paragraph: Any member of the Executive Committee may object to the consideration of any original main motion or incidental main motion. This may be at any time from until twenty-four (24) hours after the motion ballot has been started. Any member also objecting shall have twenty-four (24) hours from the first objection to also post, "I object to the consideration of this motion." A majority of the entire membership of the Executive Committee shall adopt such a motion.
Results:	<u>Co-Sponsors:</u> Dassing, Ford, Haman, McGee, Watkins <u>Voting "aye":</u> Bost, Dassing, Ford, Garcia, Haman, Hays, McArdle, McGee, Vinson, Watkins, Yeniscavich <u>Voting "no":</u> Darr, Harlos, Nanna, Nekhaila, Redpath, Rutherford <u>Express Abstention:</u> None <u>No Vote Cast:</u> None With a final vote tally of 11-6-0-0, the motion PASSED. <u>Secretary's Notes:</u> None
Ballot 20240801-05	Motion:
Concluded 8/8/24	Move to amend Policy Manual on calling Electronic Meetings. One-third (1/3) of the committee members or two (2) committee members, whichever is greater with the exception of the Executive Committee which will require a majority of the entire membership of the Executive Committee.

Results:

Co-Sponsors: Dassing, Haman, Hays, McGee, Watkins

Voting "aye": Bost, Dassing, Ford, Garcia, Haman, Hays, McArdle, McGee, Nekhaila, Rutherford, Vinson, Watkins, Yeniscavich

Voting "no": Darr, Harlos, Nanna, Redpath

Express Abstention: None

No Vote Cast: None

With a final vote tally of 13-4-0-0, the motion PASSED.

Secretary's Notes: None

Ballot 20240805-01

Motion:

Concluded 8/15/24

Move to adopt the following resolution:

Whereas, the Libertarian Party stands against foreign interventionism and wars of choice;

Whereas, many veterans of the foreign interventionism and wars of choice conducted by the United State Federal Government now suffer from severe Post-Traumatic Stress Disorder (PTSD);

Whereas, the Libertarian Party stands against the prohibition of drugs of all kinds;

Whereas, trials of MDMA combined with therapy have shown promise in treating severe PTSD;

Whereas, the Food and Drug Administration (FDA) is considering approving MDMA-assisted therapy as a treatment for PTSD; now, therefore, be it

Resolved, that the Libertarian National Committee calls upon the FDA to approve MDMA-assisted therapy as a treatment for PTSD; be it further

Resolved, that the Libertarian National Committee calls upon the United States Federal Government to immediately halt all foreign interventions and seek peace with all nations.

<p>Results:</p>	<p><u>Co-Sponsors:</u> Dassing, McGee, Nekhaila, Watkins</p> <p><u>Voting "aye":</u> Bost, Darr, Dassing, Garcia, Haman, Harlos, Hays, McArdle, McGee, Nanna, Nekhaila, Redpath, Rutherford, Vinson, Watkins, Yeniscavich</p> <p><u>Voting "no":</u> None</p> <p><u>Express Abstention:</u> Ford</p> <p><u>No Vote Cast:</u> None</p> <p>With a final vote tally of 16-0-1-0, the motion PASSED.</p> <p><u>Secretary's Notes:</u> None</p>
<p>ExComm Ballot 20240811-01</p> <p>Concluded 8/16/24</p>	<p>Motion:</p> <p>Move to approve contract with Strategists, Inc. (contract shared privately).</p>
<p>Results:</p>	<p><u>Sponsor:</u> McArdle</p> <p><u>Voting "aye":</u> Ford, McArdle, Rutherford, Watkins, Yeniscavich</p> <p><u>Voting "no":</u> Harlos, Redpath</p> <p><u>Express Abstention:</u> None</p> <p><u>No Vote Cast:</u> None</p> <p>With a final vote tally of 5-2-0-0, the motion PASSED.</p> <p><u>Secretary's Notes:</u> None</p>

Respectfully Submitted,

Caryn Ann Harlos

LNC Secretary ~ Secretary@LP.org ~ 561.523.2250

APPENDIX F SECRETARY'S REPORT

TASK	DEADLINE	AS PER	SUPPLEMENTAL DEADLINE	6/24/26 NOTES
OPENING GAVEL DATE OF 2026 CONVENTION	8/22/26	CLOSING GAVEL DATE OF 2026 CONVENTION		
Last day an affiliate charter can be revoked until after regular convention	11/23/2025	Article 5.6		
Bylaws and Rules Committee Appointments	5/22/2025	Bylaws Article 11.2 no later than twelve months before a Regular Convention Bylaws Article 11.4(a) no later than six months before a Regular Convention		
Credentials Committee LNC Appointments	11/22/2025	Bylaws Article 11.3(d) no later than the last day of the 9th month prior to the Regular Convention		
Platform Committee Appointments (both state and national)	12/31/2025	Bylaws Article 11.4(b) no later than three months prior to the Regular Convention		
Credentials Committee State Appointments	2/22/2026	Article 10.9		
Secretary to produce draft convention minutes and present to LNC	7/31/2026	Article 10.9 within 60 days of the adjournment of the Convention		
Provide copies of updated Bylaws to each LNC member, JC member, and chair of affiliate parties	8/20/2026	Article 18 within 60 days of adoption		
Affiliates to provide list of delegates and alternates to Credentials Committee	4/22/2026	Article 10.4(c) no later than one month prior to start of the first general session of the Regular Convention		Amendments to such lists may be made by the affiliate parties and submitted to the Credentials Committee until the close of the Credentials Committee meeting preceding the Convention. The number of alternate names submitted shall not exceed the greater of 50 or the number of delegates allocated
Beginning of Region Formation period	2/21/2026	Article 7.3(c) "Representative regions" may be formed or dissolved once every two years during a period beginning 90 days before the beginning of and ending on the second day of the National Convention, and notice of new formations or dissolutions must be given in writing to the national Secretary prior to the close of the Convention at which they take place.		6/24/2026
Draft minutes posted on Party website	TBD	Article 10.9 at least 14 days prior to being submitted to the National Committee for approval by a two-thirds vote		
JC to establish rules of Appellate Procedure	8/22/2026	Article 8.3 Within 90 days following the Regular Convention at which elected, the Judicial Committee shall establish Rules of Appellate Procedure to govern its consideration of matters within the scope of its jurisdiction. The aforesaid Rules shall remain in effect until and unless the Judicial Committee adopts new procedural rules to the National Committee for approval, which approval shall be deemed given unless denied by a 2/3 vote of the National Committee within 60 days of submission. A copy of the current Rules of Appellate Procedure shall be maintained by the Secretary at the Party Headquarters and shall be available to any member at cost.		TBD Fill in date when JC submits to begin timeframe for LNC review.
Distribute to each affiliate party the presidential vote totals which the Secretary proposes to use for purposes of delegate allocation for national conventions as provided for in the bylaws	No later than 4/30/2025 / 7/31/25	Policy Manual 2.07.2 The Secretary shall distribute to each affiliate party the presidential vote totals which the Secretary proposes to use for purposes of delegate allocation for national conventions as provided for in the bylaws, no later than the last day of April of the year following a presidential election. If any Party member seeks a modification of the vote totals proposed by the Secretary, the member shall file with the Secretary a written request to modify the totals along with any documentation supporting the request no later than the last day of May of the same year. The Secretary shall review all such requests to modify the presidential vote totals and distribute a final allocation of delegates based on presidential vote totals no later than the last day of July of the same year.		
Delegate allocation sustaining membership cutoff	10/31/2025	Bylaws Article 10.4(a) In order to be counted for delegate allocation, sustaining membership applications must be sent to the National Headquarters by either the individual member or the affiliate Party and received or postmarked no later than the last day of the seventh month prior to the regular convention.		
Calculate and send delegate allocations to affiliates	11/30/2025	Bylaws Article 10.4(b) The Secretary shall make a count of the sustaining members qualified under the requirements set forth here and shall compute the delegate allocations for the affiliate parties. Notification of the sustaining membership totals and allocation totals shall be sent by the Secretary to the chair of each affiliate party no later than the last day of the sixth month prior to a regular convention.		

APPENDIX G – STAFF REPORTS

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Executive Director Report

Q3 2024 LNC Meeting

Summary

The future looks bright.

Staff has been focused on rolling out new tools, implementing new processes and integrating new services. The goal is to lay a strong foundation for infrastructure to build and grow. The backbone of operational activity, our customer relationship manager, has been successfully migrated.

We were determined to learn from mistakes of the past and ensure a comprehensive transfer of our data. The LNC's data is its most valuable asset, and we are happy to report that not a single contact or contribution was lost. We have paid a significant portion of our technical debt and appreciate the patience and support of LNC members throughout the process. *Pardon our dust.*

Membership/Finances

Sustaining membership experienced a drop of 2.2% in June due to an error on our donation page that was not prompting members to sign the pledge. Without this error, we would have seen a membership increase of 1%.

Due to our new CRM, we can tag individuals who qualify for membership based on their contribution but do not have a signed pledge and we have set up recurring appeals to request that they complete their membership with us. We have also rectified the donation page prompt.

The Membership Module that was custom built by staff and our consultants has been running for two weeks now. This module is currently processing all 1.5 million contacts. Apparently, this takes a while and a large amount of computing power, so we still have time remaining until it is complete. This is a one-time need to load our current data into the module. Once it is complete, I will be delighted to release the July membership report.

As of July 31, our cash reserve is negative, -\$10,012. This is despite significant staffing and expense cutbacks. We received \$61,000 (our 10%) from the Joint Fundraising Agreement in August, which brings our cash reserve back to positive, but I do not see this as a long-term solution and board members may have to make difficult cutbacks in the annual budget.

IT

Email Hosting Migration

Staff completed the migration from Google to MS365, representing a 73% cost reduction in our email hosting. I know you all hate it. We'll change it back for a recurring monthly pledge of \$1100 and an apology note to Canyon.

Zoho CRM

This is really what you came for. At present, all processes that were being successfully run through Civi are now running successfully through Zoho. This includes reporting, emails, searches and contributions. This does mean that the *migration* portion of the project is complete, barring a few small bug fixes and a last round of auditing. There are essential features that staff is working to add that will enhance and surpass Civi's capability.

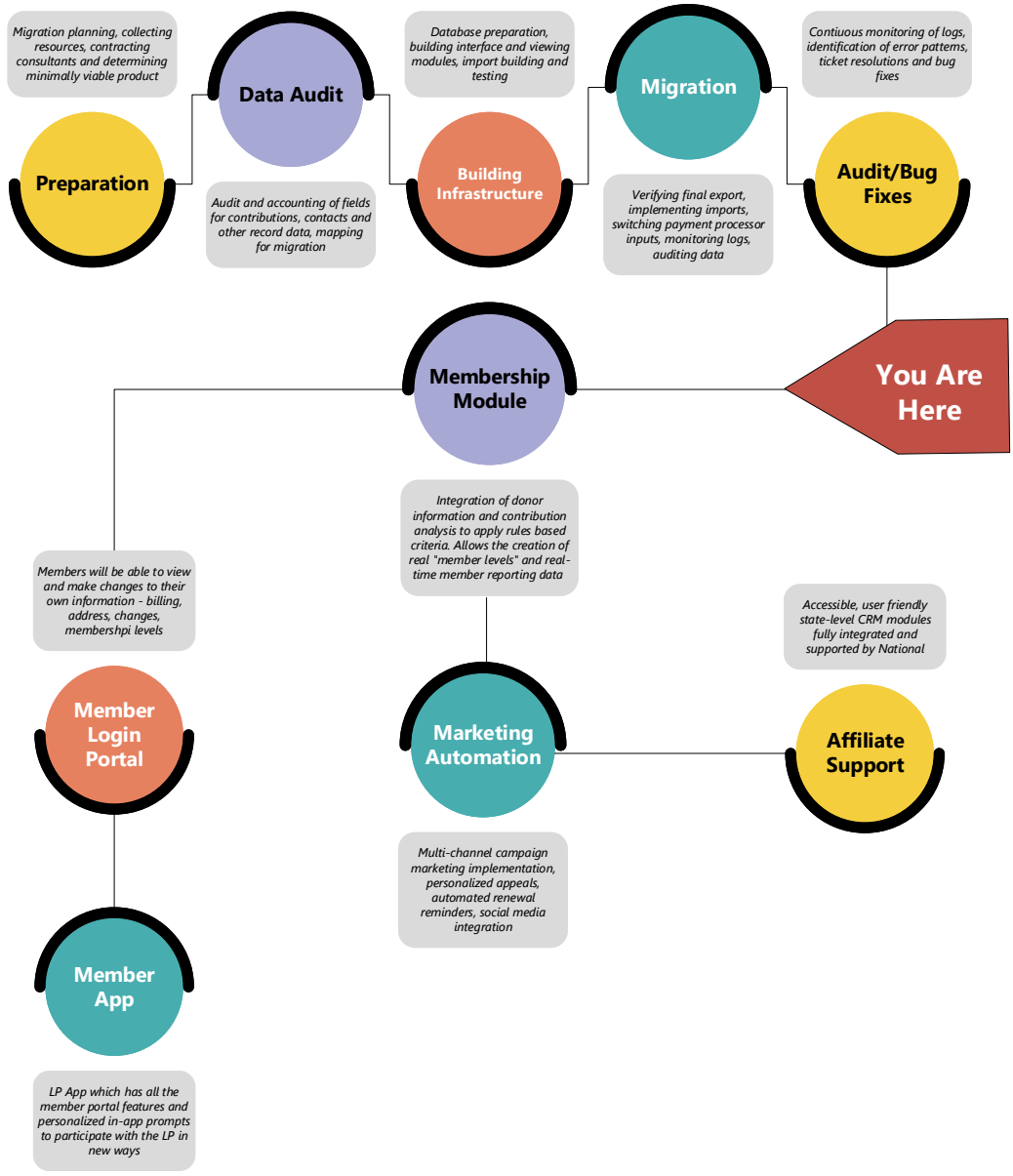
The following is a cost comparison of Civi associated costs to Zoho costs. This year we will not realize significant financial benefit due to the increased costs of a migration. But this is more than made up for in lifetime savings and non-monetary benefit.

2023			2024			
CIVI - CRM			ZOHO - CRM MIGRATION			
VENDOR	SERVICE/TOOL	2023	VENDOR	SERVICE/TOOL	YTD	PROJECTED
Core Space	Hosting	\$ 5,413.68	ZOHO	Suite of Tools	\$ 3,190.54	\$ 6,500.00
Google Maps API	Geolocating	\$ 1,258.22	Zoho-Consultant	Setup/Configuration	\$ 12,918.75	\$ 20,000.00
Cloud Services	Server Hosting	\$ 673.22				
The Joinery	Civi-CRM Consulting	\$ 12,000.00				
Skvare, Inc	Civi-CRM Audit	\$ 8,550.00				
TrendMicro, Inc	API	\$ 209.78				
TOTAL		\$ 28,104.90	TOTAL		\$ 16,109.29	\$ 26,500.00

2025 and Beyond

ZOHO - CRM MAINTENANCE			Non Monetary Benefits
VENDOR	SERVICE/TOOL	YEARLY	
ZOHO	Suite of Tools	\$ 10,000.00	Suite of plug-and-play business tools that integrate with our CRM (Marketing, Analytics, Development, Communication, Event Management, Affiliate Link Program, Education Platform, Project Management)
			Pay as you go/Scalable Services
			Customer experience during payment is much smoother
			Page loads and performance significantly faster, leading to staff accomplishing larger tasks in less time
			Development speed increased - new features being delivered faster
			Enables IS Committee to increase project participation
			Task automation to build out and deliver timely, consistent reminders and appeals
			Decrease billable hours from contractors who interact with the CRM through automated reporting
TOTAL		\$ 10,000.00	

Civi to Zoho Roadmap



Workforce

We welcomed Michael Heise as a part-time contractor focused on outreach and fundraising campaigns in July. He has brought a set of skills that were sorely needed and is helping drive forward momentum through his work. I have been extremely impressed by his productive output. We were also thrilled to welcome Matt Butts back in a part-time contractor capacity in August.

Fundraising Director Luke Troxell, and phone banker Matt Butts were laid off in March. I was asked to step into the role of interim Executive Director in June, leaving the Operations Director role vacant. Unfortunately, at this time we have only two director level staff, myself and Andy Buchkovich, who is part time at only 15 hours per week.

Staff is extremely strained by the increasing workload on a skeleton crew. They are troopers and I commend them for their dedication, but the situation is not sustainable long term. It significantly slows our ability to meet deadlines and make improvements. I respectfully request priority consideration for additional staffing needs should our financial situation improve.

Candidate Support Overhaul

An area in which current processes and support was severely lacking was for our candidates. I am thrilled to report that monumental improvement has been made in this area this quarter. We are auditing current tools and resource literature and designing a robust support suite to empower candidates at every level. A sampling includes:

Overhauled Candidate Survey – Asks more and targeted questions, and maps those answers to the CRM for better follow up with individuals running for office.

Nathan Fatal's Volunteer Program Builder 6-part Course - Available to candidates on our Zoho Learn platform

Training on Voter Gravity – This is a powerful and underutilized tool, so we have scheduled training for our candidates which will be recorded and will become part of our Zoho Learn Candidate Education Portal

Campaign Support Staff Interest Form – Separate from our Candidate Survey, with a focus on finding those interested in Campaign Management or Campaign Support, to match future interested candidates with interested personnel in their area.

Campaign Template Builder – Development of a campaign template to empower people passionate about liberty, but not knowledgeable about the process, to start the process

We have also begun building relationships with libertarian vendors to offer discounted products and services to clients, including print materials, data and polling, and phone banking. This was a sizable hole in our organization that I identified in January but lacked the expertise on staff to really address.

Outreach/Fundraising

Having these tools is important, but it is all wasted effort unless we have a tangible, targeted strategy to use them. We built the foundation in order to grow upwards. To that end, staff has been simultaneously developing a series of fundraising issues that will answer the only question remaining.

Why?

Why donate to the Libertarian Party? What does it *do* for liberty? Not what does it think – we have been shouting what we think from the hilltops for 50 years. Everyone knows, I promise. But what ground have we taken; what initiatives are we putting sweat equity towards? People have given us their hard earned money for decades, and what *specifically* have we returned to them?

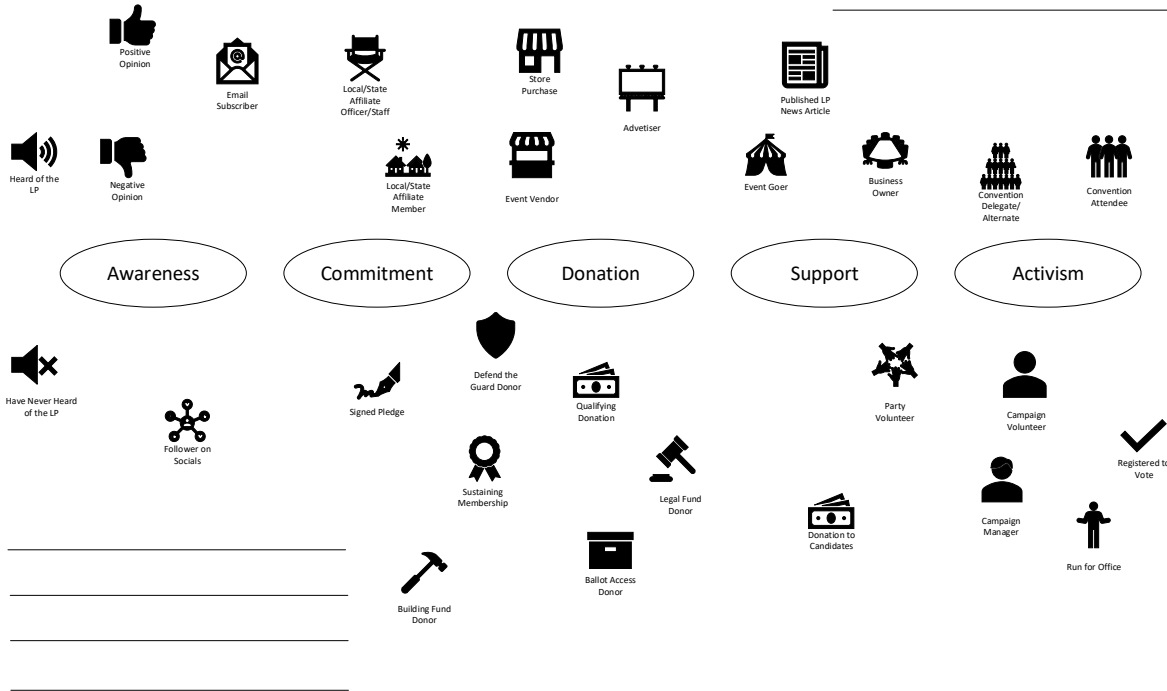
The feedback received is that donors want us to use their money to affect change. We can't fundraise without tangible, targeted fundraising issues because membership is demoralized by stagnation. There is a reason our best performing appeals are for Ballot Access – because Ballot Access is a measurable result!

If we give our fundraising callers a list of initiatives, with targeted goals and measurable outcomes, we can appeal to what they are most passionate about. To that end, here is the short list of fundraising issues/campaigns that have been proposed:

1. Project Decentralized Revolution (Electoral strategy)
2. Defend the Guard
3. Legalize Gold and Silver
4. Membership Recruitment Story (Redress of Grievances)
5. Neo-Archimedes (Data Project)
6. Gun Sanctuaries (Outreach to the Right)
7. Psychedelics Decriminalization (Outreach to the Left)
8. Ballot Access (Continuing)

Of these, sophisticated, fully fleshed out campaigns have been built for Project Decentralized Revolution and Defend the Guard and are ready to launch. Many of these initiatives are no-budget, easy wins. We have the talent to build them and the tools to implement them, so I respectfully ask the board for their support. For more information on any or all of these initiatives, please reach out for a more comprehensive breakdown.

Interact with the LP



APPENDIX H – SPECIAL COUNSEL'S REPORT

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MEMORANDUM

TO: Libertarian National Committee
FROM: Oliver Hall
DATE: August 20, 2024
SUBJECT: Special Counsel's Report

Introduction

This report summarizes my work as Special Counsel to the Libertarian National Committee since my last report. The report is a privileged attorney-client communication, but only relates facts, and not legal advice. As such, it may be appropriate for sharing with a wider audience, including members of the Libertarian Party, at your discretion.

General

As Special Counsel to the LNC, I have reviewed documents and correspondence, responded to questions, and provided legal advice on a variety of matters as needed or requested, including the following:

- Advised LNC regarding Delaware entity infringing upon LNC's intellectual property;
- Advised LNC regarding disposition of the Bowman will, which identifies the LNC as a beneficiary;
- Advised Chair regarding litigation involving Michigan state affiliate;
- Finalized convention center and hotel contracts for 2026 national convention;
- Researched law on derivative suits and advised Chair regarding merits of potential action;
- Researched LNC corporate filings to confirm proper and up to date filings;
- Advised Chair regarding LNC regional representative's conduct and allegations and construed bylaws to determine LNC's fiduciary duties and appropriate actions;
- Advised Minnesota state affiliate regarding petitioning procedures and potential litigation;
- Reviewed and advised Chair as to merits of demand letter threatening derivative lawsuit;
- Reviewed LNC D&O insurance policy to determine obligations upon receipt of demand letter;
- Researched case law and advised Ballot Access Committee Chair on petitioners' First Amendment rights to petition on governmental property;
- Advised Tennessee state affiliate regarding availability of electronic petitioning procedures;
- Advised Executive Committee regarding legal issues related to derivative lawsuit;
- Researched D.C. Civil Rules and advised Chair regarding next steps in derivative lawsuit;
- Advised Investigatory Committee regarding DC law procedures for investigation of allegations in derivative suit;

Libertarian National Committee
Special Counsel Report
August 20, 2024
Page 2 of 3

- Reviewed and advised Chair regarding merits of demand letter alleging improprieties in LNC national convention;
- Reviewed and advised Chair regarding legal issues relating to Joint Fundraising Agreement;
- Advised Chair regarding legal issues relating to lawsuit filed by LNC officer against state affiliate in LNC officer's personal capacity;
- Reviewed Chair's response regarding lawsuit filed by LNC officer in LNC officer's personal capacity against state party affiliate.

In addition, I provided the following legal services:

- Drafted revised contract language to protect convention speakers' intellectual property;
- Renegotiated contract with WiFi service provider for 2024 national convention;
- Coordinated LNC response to FBI advisory of alleged email hack;
- Drafted LNC response to demand letter threatening derivative lawsuit;
- Drafted notice to D&O insurance carrier regarding receipt of demand letter
- Coordinated with D&O insurance company regarding defense counsel for derivative lawsuit;
- Reviewed and revised Lease Agreement for LNC headquarters;
- Drafted letter advising state and local officials regarding petitioners' rights
- Drafted memo responding to allegations in demand letter regarding propriety of LNC national convention's nomination processes.

Finally, I drafted or reviewed, provided counsel and approved the following contracts: LNC national convention speaker contracts; LNC national convention WiFi service provider contract; cyber security and investigative law firm contract.

Litigation

***Cowen v. Raffensperger*, No. 1:17-cv-04660 (N.D. Ga. Nov. 21, 2017), No. 19-14065 (11th Cir. 2019)**

This case challenges the Georgia law requiring that candidates for U.S. House submit nomination petitions with signatures equal in number to 5 percent of the registered voters in the last election. No candidate has ever complied with that requirement since the law was enacted in 1943. Plaintiffs are individual voters and the Libertarian Party of Georgia. The District Court granted summary judgment to Defendants on Plaintiffs' First Amendment claim and Plaintiffs appealed. The 11th Circuit reversed and remanded the case to the district court. Following remand, on March 29, 2021, the District Court ruled in Plaintiffs' favor. Thereafter, the 11th Circuit again reversed. The Supreme Court denied Plaintiffs' petition for certiorari. The case is now on remand to the District Court for a ruling on Plaintiffs' Equal Protection claim. Plaintiffs' counsel is Brian Sells: (404) 480-4212; bryan@bryansells.com.

***Miller v. Doe*, No. 1:19-cv-00700 (W.D. Tex.)**

This case was filed on behalf of several voters, candidates and minor political parties, including the Libertarian Party of Texas, to challenge the burdensome provisions of Texas law that make it

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practically impossible for non-wealthy independent and new or minor party candidates to obtain ballot access, including high nomination petition signature requirements, short petition circulation periods, early filing deadlines and restrictions on voters' eligibility to sign nomination petitions. It also challenges the new filing fee or nomination petition requirements that Texas enacted in 2019, which now apply to candidates seeking the nomination of a minor political party. Plaintiffs filed their complaint on July 11, 2019 and the parties eventually filed cross-motions for summary judgment. On October 4, 2022 the District Court entered an order granting in part and denying in part each party's motion for summary judgment. It upheld the challenged provisions except insofar as they require the use of paper nomination petitions and subsequently entered an order enjoining their enforcement to the extent that they require paper nomination petitions. The District Court stayed that order and both parties appealed. The appeal is fully briefed and the Fifth Circuit held oral argument in August 2024. (I represent the Plaintiffs outside the scope of my representation of the LNC. A team of attorneys from Shearman & Sterling, LLP serves as co-counsel.)

Conclusion

I look forward to discussing this report with the LNC during its next meeting. Should you have questions or need further information prior to that time, please contact me at 202-280-0898 or oliverbhall@gmail.com.

APPENDIX I – CAMPUS ORGANIZING REPORT

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CAMPUS ORGANIZING REPORT

Submitted to: Libertarian National Committee, Aug. 18, 2024

Submitted by: James W. Lark, III
Campus Coordinator, Libertarian Party

This report provides information concerning efforts to build and support Libertarian campus organizations.

1) I remain available to respond to inquiries from people who want information about the LP campus outreach effort. As mentioned in my previous report, I received very few inquiries during the 2023-2024 academic year regarding interest in starting LP campus organizations.

I regret to report that as of this moment, I have received no inquiries about starting an LP campus organization during the upcoming academic year. This is particularly disappointing, given that 2024 is a presidential election year.

2) I continue to be available to assist state affiliates in their efforts to conduct outreach to high school and college students. Unfortunately, as far as I can tell, few (if any) state affiliates are conducting systemic outreach to students.

3) I continue to work with Students For Liberty (SFL) to build libertarian groups at high schools and colleges. (I am a member of the SFL Board of Advisors.) As usual, we must be careful in working with SFL to avoid jeopardizing SFL's 501c(3) status.

I also continue to look for ways to work with Young Americans for Liberty (YAL). However, recent YAL activities suggest that the organization is not interested in working with the LP as a general matter.

4) I serve as chair of the Board of Advisors of the Association of Libertarian Educators (ALE), which is working on various projects at this time. On behalf of the ALE Board of Directors, I wish to recognize Andrew Hreha for the support he has provided to ALE.

APPENDIX J – INTERNATIONAL REPRESENTATIVE REPORT

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INTERNATIONAL REPRESENTATIVE REPORT

Submitted to: Libertarian National Committee, Aug. 18, 2024

Submitted by: James W. Lark, III
International Representative, Libertarian National Committee

This report will provide information concerning my efforts as International Representative since May 2024 to assist the work of libertarian political parties and activists throughout the world.

- 1) As far as I am aware, the International Alliance of Libertarian Parties (IALP) has not held a meeting since my last report. I have not received information from the organization during the past year.
- 2) I continue to serve as secretary of the Board of Directors of Liberty International (LI). The LI 2024 world conference will take place in the Dallas area in November. I shall serve as a speaker at the conference.
- 3) At this moment, it appears unlikely that I shall visit other countries this year. I consider it very likely I'll travel to Argentina next year; if so, I shall endeavor to arrange visits to Brazil and other countries in South America.

APPENDIX K – REGION 1 REPORT

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LNC Region 1 Quarterly Report
Q2-2024

Region 1 Representatives:

Adam Haman

Roman Garcia

Region 1 Representative Alternates:

Andrew Chadderdon

Nick Shawhan

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INTRODUCTION:

This report contains updates provided by the LNC Region One state affiliates for quarter two of 2024. (April, May, and June).

The LNC Region One Representatives and Alternates would like to thank everyone in the region, and on the LNC, for participating in spreading the message of liberty, and a special thanks to all individuals who are taking time away from their personal lives to run as Libertarian Candidates. Let us not say we can't do both.

We'd like to highlight some successes from our Region One States:

- In New Mexico, the recently established Free New Mexico Party attained Political Party status and ballot access in their State. We'd like to thank everyone from New Mexico, the LPCA, AZLP, and LNC that pulled together to help our affiliate.
- Volunteers from LP-Nebraska coordinated a diaper and wipes drive across their state, where they collected and distributed thousands of diapers and wipes.
- As of the writing of this report, Region One States have over 84 candidates running for office in 2024 and counting.

We are encouraged by the positive acts of liberty that our members bring to the party in these trying times.

In Liberty,

LNC Region One Representatives and Alternates

ARIZONA

- AZLP Chair: Michael McFarland
- The AZLP has submitted and certified the LNC Candidates chosen at convention for the 2024 Presidential Ticket
- Bylaws: We've reviewed and cleaned up our bylaws and will be submitting them to our State Committee for review and to vote on during our 2025 State Committee Organizing Meeting.
- 2nd Amendment Events:
 - AZLP participated in the Arizona Second Amendment Rally in Phoenix, where there were multiple libertarian speakers who are members of the AZLP.
 - Pima and Maricopa County Libertarian Parties continue to participate in local gun shows.
- Defend The Guard: Although it was once again ignored by Arizona Legislators, the AZLP and its members continue to support and push to pass the Defend the Guard legislation.
- AZLP Volunteers helped our Libertarian Party neighbor in New Mexico gather signatures to successfully gain ballot access in their state.
- AZLP Members coordinated Free Ross signs and pins at the 2024 Libertarian National Convention. We continue to support efforts for candidates of all parties to commute Ross Ulbricht's sentence.

COLORADO

LIBERTARIAN PARTY OF COLORADO



Libertarian Party of Colorado Report for Q2 2024
(March 2024-June 2024)

Overview

The Libertarian Party of Colorado is pleased to report a productive and impactful second quarter of 2024. This period was marked by significant achievements across various initiatives, including fundraising, support for candidates, organizational achievements and overall stability of the board of directors. A particular highlight of the quarter was the generous support from our donors, which has enabled us to expand our reach and deepen our impact.

Key Accomplishments

Programmatic Achievements

[Program 1]: Successfully implemented and hired an executive director as of April 2024. This resulted in supporting the board of directors with everyday tasks including helping with organization, fundraising, and executing important contacts with others to move the liberty movement forward as well as provided much needed relief of the Chair's time to focus on strategic initiatives.

[Program 2]: Implemented working committees every Monday night from 6:00 PM to 7:00 PM where board members meet, brainstorm, and solve various issues that arise as well as to plan for future growth of the party.

[Program 3]: Strengthened partnerships with key organizations like Rocky Mountain Gun Owners and Gays Against Groomers, Tabor Coalition, etc. to enhance political outcomes. Collaborative efforts led to Donor Relations and Development

Fundraising Campaigns: We've increased donations to the party by at least 4% month over month in q2 and expect a growing number of donations to the party for various initiatives.

Organizational Development

Board Member policy manuals: Implemented the new policy manuals to provide guidance for each board member to better operate in their roles which will improve operational efficiency. We estimate that this will further guide the board to be as effective in their roles as possible while at the same time providing a good foundation for future board members.

Financial Performance

Overall the financial health of the organization is stable. Currently the Libertarian Party of Colorado is receiving a steady flow of donations which are more than enough to cover operational costs. Any proposal brought to the board which requires financial assistance will first have to submit such proposal to the financial committee for confirmation that funds exist to cover the costs before it's presented to the board of directors for a vote.

**LIBERTARIAN PARTY
OF COLORADO**



Looking Ahead

At the beginning of Q3, the Libertarian Party of Colorado has faced several challenges from members of the party including obstacles from the LNC. This has caused at least 2 resignations post National Convention 2024 which has stifled momentum. Also, at the beginning of Q3, the Libertarian Party of Colorado now faces a couple of legal challenges. The board is confident in our ability to continue to function while we undergo such challenges. The board will continue to work on board member retention and welcome new volunteers to help with workloads.

In liberty,
Eliseo Gonzalez- Vice Chair
Libertarian Party of Colorado
lpcolorado.org

HAWAII



Affiliate Quarterly Report

July, 2024

Contents:

- [Executive Board](#)
- [Filings](#)
- [PayPal & Membership](#)
- [Banking](#)
- [Fundraising Research](#)
- [Moving Forward](#)
- [Official LPHI Manuals](#)
- [Official LPHI Channels](#)



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Executive Board

- Chairman: Austin Martin
- Treasurer: Nicholas Zehr
- Secretary: Abbra Green
- At-Large: Lahi Verschuur

Filings

- **CSC:**

As a State political party (non-candidate committee), we are not required to file on the federal level (with the FEC). Our filings are done through the Campaign Spending Commission (CSC). The new treasurer was added and we are up to date and in compliance with CSC. We have double-checked by communicating directly with their office. Our next filing deadline is July 26, 2024. Nicholas is ready to go with a correlating Google calendar for the CSC filing schedule.

Recent past filings with CSC have been compiled, and more needs to be downloaded for our audit.

- **IRS:**

We searched tax-exempt organizations on the IRS website using both our EIN and the keyword "libertarian". No results were found. Perhaps we've never had a filing requirement? Is this a moot topic? Does CSC dual as a tax filing as-is?

Update:

"Candidate and noncandidate committees should be aware that Federal and Hawaii tax laws related to income taxes, employment taxes, general excise and use taxes, and other taxes may be applicable. In addition, the candidate and noncandidate committees may be subject to informational requirements such as compliance with Form W-9 requests or Form 1099 filings. These taxes and tax information requirements do not fall within the jurisdiction of the Commission; thus, we recommend you consult with your tax advisor."

(The Treasurer's Guidebook for Candidate and Noncandidate Committees, Pages 5-6)

- **DCCA:**

All applicable authorities were notified of the fraudulent filings made by Dan Decker, our previous treasurer. On their website, it appears that Decker has accrued some scrutiny, but we are still in the process of trying to remedy this situation to properly file. LP National is also aware of these issues. We are unsure how to move forward with this. Is it better to register ourselves and disregard his now that he has been reported to all of the proper agencies? Or will this give LPHI unintended consequences?



PayPal & Membership

- **PayPal balance:** 1,574.49 (transfer pending to Bank of Hawaii in July)

Nicholas Zehr, our new Executive Treasurer, was added as an account holder on PayPal and now has full access and control. We found issues with past treasurer practices that were not compliant with state regulation, and took action to correct the issue. Funds are not supposed to be stored in the PayPal for any length of time, and should be regularly transferred to a Hawaii banking institution. New standard procedures have been adopted and implemented.

Current Confirmed Dues-paying members: 48

Annual Membership Revenue: \$960.00 gross; \$870 net - annually, assuming no growth nor reduction from the current level.

Other Sources of Revenue: none at this time.

Total Est. Op. Cost: \$1,200.00 Annual (*This figure represents estimated hard costs to maintain a statewide online business presence.*)

Banking

Bank of Hawaii (BoH):

- **Bank of Hawaii balance:** \$1,859.84
- Nicholas Zehr is now a signatory on the account and has full access controls
- **note:** the PayPal funds have been transferred to the Bank of Hawaii for reporting purposes. Once cleared, this will set the bank balance to 3,434.33 and the PayPal balance to \$00.00.

First Hawaiian Bank (FHB):

Initially, this account was set up to be a County-level account, but the Big Island board is not operational.

- Aaron Toman and Michelle Tippens are currently the signatories on this one. A vote was held and carried in an Executive meeting to remove Michele Tippens as a signatory and to add Austin Martin.
- Another vote was held to add Nicholas Zehr as a signatory.
- There may be charges accruing on this account
- Financial history is needed for our audit.
- Banking institution has made the process challenging
- A different tax ID was identified in conjunction with this account, prompting the need for further review and verification of the propriety of taking control of the account without first re-establishing the Hawaii County Board.
- This is a priority, but current bylaws may not allow any current board members to occupy more than one party position: clarity on interpretation could help, or in the alternative, helping members rehabilitate the county affiliate.

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Fundraising Research

The following ideas have been proposed by our Financial and PR committees, but we are still in the research phases of these endeavors. If anyone has experience in successfully achieving these goals in their affiliate (using the LLC model or otherwise), advice would be greatly appreciated.

Research:

The following is based on research compiled, but we will still need to pose some of this as questions to the Campaign Spending Commission to be certain. In addition to these ideas, we've been trying to come up with creative ways to hold events/activities that will be low to no cost and get us a return on either membership or donations. This is tricky because our revenue is very small, and many of the state-funded celebrations do not want political parties involved.

a. Merchandise

Here are the main legal requirements for political parties selling and reporting merchandise sales in Hawaii:

- Under Hawaii's campaign finance law, any political organization that qualifies as a noncandidate committee must register with the state Campaign Spending Commission if it raises or spends over \$1,000 per year on covered activities like influencing elections. This includes political parties. Merchandise sales are considered contributions under Hawaii law. Any money raised from selling merchandise like t-shirts, bumper stickers, hats, etc. must be reported as contributions to the political party. Contributions of \$101 or more require disclosure of the donor's name, address, and occupation/employer information. Contributions must be reported to the state Commission in quarterly filing periods. Political parties must keep records of merchandise sales including how much each item is sold for, and identifying information for any purchaser of \$101 or more. These records must be retained for 4 years and are subject to audit. Revenue from merchandise sales is considered a contribution under state campaign finance law, so the total amount earned each filing period must be reported. Expenses related to producing/selling items are also reported. Criminal penalties can apply if merchandise sales or reports filed with the state are intentionally misrepresented.

While not required by law, forming an LLC is a common and low-risk approach taken by larger Hawaii political organizations for their campaign merchandise businesses.

Whether a political party in Hawaii needs to form an LLC to sell merchandise depends on the specific circumstances. Here are a few key points on that:

- An LLC itself is not strictly necessary under Hawaii campaign finance law to sell merchandise. The key legal requirements are the registration, reporting, and record-keeping obligations. However, forming an LLC to separate the business of selling merchandise from the core political party organization can provide some legal protections. It creates a distinct legal entity solely for that commercial activity. The LLC "dba" or "doing business as" structure ensures the profits and potential debts or liabilities

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from merchandise sales are separate from the main political party's finances and assets. This limits legal risk. Some larger political parties in Hawaii do use an LLC structure for their merchandise sales operations as a standard risk management practice. It gives the activity its own EIN and business licensing as well. The LLC also makes the separation clearer for campaign finance reporting - showing merchandise revenue/expenses apart from other political expenditures. However, an LLC is not strictly necessary from a legal compliance standpoint alone, so it depends on the scope and scale of a particular party's merchandise-selling activities.

- b. Affiliate marketing & Commission-based fundraising:** Forming an LLC could help separate finances enough to allow a Hawaii political party to do affiliate marketing and commission-based fundraising through that entity as well. Here are some more details:
- 2. As long as the LLC files the proper registration and documentation as a non-candidate committee, it has the flexibility to conduct a range of revenue-generating activities beyond just merchandise sales.
- 3. Affiliate marketing deals where the LLC earns a commission for online signups/sales it facilitates would generally be allowed.
- 4. Using the LLC as essentially a "political marketing firm" that then transfers its net proceeds as contributions to the main party may be an acceptable structure under Hawaii law.
- 5. It provides that financial separation to shield the parent political party from any potential business liabilities or debt issues related to the marketing endeavors.
- 6. As long as the LLC is transparent in its reporting about the affiliate/fundraising programs and contributions made, this setup should achieve solid separation of finances while maintaining compliance.
- 7. Federal coordination rules may still apply depending on the scale, so be sure any national party coordination is also reviewed.

Moving Forward

- **Chase Oliver Campaign:** the LPHI has voted to support the Presidential ticket; the state certification process is currently in the final stages.
- **CSC & Internal Audit:**
 - Request records to date back to 2018
 - Compare with past financial records
 - Compile a list of compliance questions

- **DCCA:**

We do not want to risk flagging ourselves with any duplicate entities, so the question would be if we need to wait for Decker's filings to be penalized/removed.

- Follow up with the appropriate channels for the removal (or otherwise transfer of ownership?) of "The Libertarian Party of Honolulu" and the "Libertarian Party of Hawaii".
- Obtain an endorsement letter from LP National?



- Research the best category to file under (i.e. Non-profit, LLC, etc.)
- Acquire & maintain a minimum of one filing for each of the counties/islands

• **Website:**

- Fill out the WIX domain recovery form for libertarianpartyofhawaii.com
- Fill out the WIX domain recovery form for hawaiiip.com
- Fill out the WIX domain recovery form for libertarianpartyofhawaii.org

Note: Recoveries can start once we've recovered past receipts from our financial institutions.

- Interconnect the recovered domains to the main landing site post-recovery
- Set up the blog section of the current website layout and aim for consistency and crossposting with social media platforms.
- Update information:
 - Executive members
 - Candidates
- Add a completed Privacy Policy: A draft can be found here: [Privacy Policy](#) Our website does not have one yet. We are actively seeking feedback.
- Post standing rules
- Post volunteer opportunities
- Inquire about an interconnected payment option for LP National dues: We have heard that other affiliates have done this with national & state dues, but we need more information on how to handle this appropriately. Many of our older members have been confused about national vs. State news and membership. More membership information and options could help remedy some of the confusion.
- Add a dedicated section/page for donations (it is currently found beneath membership dues)

• **Banking:**

Note: First Hawaiian Bank is to remain untouched until we have the county operational again, or can otherwise audit and transfer.

- Set an appointment with First Hawaiian Bank with Nicholas, Aaron, and Austin to update signatories and contact information
- Set an appointment with First Hawaiian Bank to accept Nicholas as a signatory.
- Request a printout of all past transactions from both banks (dating back to 2018 at a minimum)
- Audit past transactions with First Hawaiian Bank & Bank of Hawaii. Compare them with past financial records and with CSC filings.
- Obtain credentials and EIN for First Hawaiian Bank
- Compare EIN with the Bank of Hawaii (There is a question over whether this EIN matches with the BOH EIN and how it would affect accounting if not).

• **Social Media:**

- Set up a cross-posting system to get the most out of content created

www.libertarianhawaii.com (808)824-LPHI

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- Create an Instagram account and link it to the Libertarian Party of Hawaii Facebook Page
- Monetize applicable platforms
- Sign up for a Linktree account.
- Sign up for a LinkedIn account?
- Sign up for a TikTok account?

Official LPHI Manuals

Upon voting at the last State convention, the new board was given very little to work with. All contact lists were fragmented among various past members, passcode and keys had to be hunted down, and the financial records were hodgepodge and inconsistent. Additionally, there were no instructions for the new Executive committee. The following guides and manuals are being created as we go to make future transitions smooth. These will include step by step instructions, committee structures and rules, roles and responsibilities, and blank templates.

- **Nominations & Electors Guide:** [Nominees, Electors, & Alternates](#)
- **Membership Committee Handbook:** This manual has been mostly completed and has been used as our main guide for the handling of membership records for the past few months. [Membership Committee Handbook](#)
- **Executive Secretary Handbook:** This book will be continually added to until a new secretary is elected. [Executive Secretary Manual](#)
- **Treasurer's Handbook:**
As we gain a better understanding of the treasurer's typical roles, rules, and procedures we are compiling it into a "handbook" to pass down to future treasurers. Financial Committee rules and guides will also be placed here. The handbook is in its beginning stages but will be added to and edited likely throughout the next year or more. [Treasurer's Handbook](#)
- **Public Relations Committee Handbook:**
A rough outline for the PR Committee has been placed in a handbook. Again, this is mainly our thoughts jotted down as we go so far. Feedback and trial and error are needed for completion. [Public Relations Committee Handbook](#)
- The following working draft is updated regularly and sent out every two months for our financial & Public relations Committee: [Financial & Infrastructure Report Working Draft](#)

In addition to this, we have set up a Google Drive system for our core officers to access as a comprehensive library complete with reports, minutes, financial records, membership databases, manuals, rules, bylaws, and more. These are connected to official LPHI Gmail accounts that will be passed down upon transition.

www.libertarianhawaii.com (808)824-LPHI

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We have also compiled a new set of bylaws requested by the previous Executive board. These acts as our standing rules currently and are secondary to our 2015 bylaws. We hope to pass these by the next state convention, but participation has been too low to justify this impactful decision thus far.

[2024 Revised Bylaws Working Draft](#)

The current revision is likely to be revised and paired down from its current form. All feedback is welcome.

Official LPHI Channels

Stay up to date with Official LPHI channels. If it isn't listed below, it is not official.

Website:

<https://www.libertarianhawaii.com/>

Emails:

Chairman Austin Martin:
lphichair@gmail.com

Secretary Abbra Green:
lphisecretary@gmail.com

Treasurer: Nicholas Zehr
lphitreasurer@gmail.com

Mail:

P.O. Box 4444
Honolulu, HI 96802

LPHI Facebook Group:

<https://www.facebook.com/share/4KoXnNePKbksJ46t/?mbextid=KR3qBd>

State Facebook Page:

<https://www.facebook.com/LibertarianPartyOfHawaii>

Big Island Facebook Page:

<https://www.facebook.com/LPBigIsland>

YouTube:

<https://youtube.com/@LibertarianPartyofHawaii>

X (formerly Twitter):

LP Hawaii:
<https://x.com/hi4Liberty>

KANSAS

- LPKS Chair: Tim Giblin
- Kansas has multiple active campaigns statewide, and we are heading into our county and state fairs.
- We have two initiatives, in the capital city and Lawrence is using petition drives to force city councils to vote to let property taxes go to vote by citizens as opposed to council. Petitions are complete in Topeka and being litigated now; Lawrence petition should kick off in early August.

NEW MEXICO

- LPNM (aka Free New Mexico Party) Chair: Dereck Scott
- They recently received their major state party status in New Mexico.
- With the help of LPCA and AZLP, they were able to get ballot access.
- Currently Chase Oliver and Mike Ter Maat are the only candidates on the ballot for November 2024.

MICHIGAN

- Chair LPMI: Andrew Chadderdon
- LPMI is hard at work to support all of our 52 candidates nominated to run for office. Most notably we will be kicking off major activities with an event in Dearborn MI on Sept 12 highlighting our senate and presidential candidates as the only candidates in their races who are critical of Israel's influence on US foreign policy and US support for the current war in Gaza

MINNESOTA

- Chair LPMN: Rebecca Whiting

In Minnesota, we completed petitioning for two races. TJ Hawthorne is running for Representative 44B in St. Paul, and I am running for US Senate against Amy Klobuchar. We had 45 volunteers that completed petitioning for my race and were able to get 2200 signatures in the two-week slot we had to get it done to get on the ballot.

We are still petitioning to get Chase Oliver on the ballot, the window for the presidential race was not as small as it is for the other races.

The Libertarian Party of Minnesota reaffirms the endorsement of Chase Oliver and Mike ter Maat as voted by the authority of the Libertarian Party convention body.

The Libertarian Party of Minnesota recognizes the responsibility and the integrity of the process of ensuring nominated candidates get on the ballot so that voters have the option of placing a vote in good faith for the nominated candidates regardless of who they are. The LPMN as a party does not have the authority to restrict Libertarian nominated candidates from being on the ballot.

The voters in Minnesota will have the option of voting for Chase Oliver once we are done petitioning to get him on the ballot.

Financially, the party is stable.

We are setting up an outreach booth at 3 county fairs this summer, and then another booth at the Minnesota State Fair. The Minnesota State Fair tends to be our largest outreach event of the year, sometimes bringing in as many as 50 new members.

The LPMN is fighting a deeply entrenched blue state mentality. The challenges that lie before us are significant.

If there is any more information you would like to know, please reach out! Thank you for all you do!

NEBRASKA



Libertarian Party of Nebraska

Rachael Nelson- Chair
Nebraska United States
nelpchair@gmail.com

Quarterly Report July 2024

During April LPNE worked on laying the fountain and training for the transfer of duties from the 2022-2024 State Central Committee to the newly elected SCC for 2024-2026.

In May, the SCC returned from the National Convention in Washington DC. Upon arrival back in Nebraska, the State Central Committee was met with hostility and many weeks of questions, scrutiny and aggression towards the board and the delegates to DC. This ultimately led to two affiliates debanding and two "Votes of no confidence in the current board", calling for the resignation of the chair position. The two affiliates that disbanded have now formed under the "Liberal Party of Nebraska " and one of the before mentioned has become chair. They have continued to request voter information from the LPNE and have been informed they no longer have access to that information.

The LPNE held a statewide diaper and wipes drive during the months of May and June in honor of all the parents across our state no matter their economic situation. With the help of our amazing coordinators and members we were able to donate over 3000 diapers and thousands of wipes and other baby related items. It was one of the most successful donation drives to be held by the party across the state in over 3 years.

Article detailing this success has been sent to the LNC newsletter page and is being distributed across Nebraska and USA media sources.

In June the board passed by a majority vote to support the LNCs election of the Chase Oliver and Mike Terr Maat presidential ticket and secured all paperwork to put Oliver/ Terr Maat on the November ballot in Nebraska. Those papers are due by September 9th 2024. As a state we will be supporting our multiple local and statewide candidates. Nebraska LP firmly believes in grassroots organizations and supporting the growth on the ground here in Nebraska. We will not be focusing state funds and resources to the campaign but encourage our members to support the ticket as they see fit. At the same time the SCC voted to not label Robert Kennedy Jr as an option for Libertarian candidate for president but are aware of his ballot access being approved as an independent in the state.

During the first July bi-monthly meeting the SCC made a motion to hold the next convention, in 2026, in the city of Columbus Nebraska. This gives the committee ample time to work on collecting information, volunteers and hold fundraisers to provide a quality convention without a rushed timeline.

The state is to hold the first chair meeting July 24th, 2024 at 8:30 pm CST, the chairs that signed the VONC will be in attendance. The SCC plans to discuss how to work together and move forward, as well as signing an NDA before any voter information is given out. Due to the hostility and the current events, LPNE has kept the voter information private and protected until the dust settles.

The next quarter of the LPNE includes, on the ground campaigning for our local candidates, to plan a LP movie night fundraiser and to hold another donation drive addressing the needs of the citizens of Nebraska and our communities.

Stay Tuned the Libertarian Party of Nebraska is just getting started!

Rachael Nelson



NEVADA

- LPNV Chair: Jeffery P. Hurley
- List of Candidates:
 - U.S. Senate: Chris Cunningham
 - CD-1: David Havlicek
 - CD-2: Javi Tachiquin
 - CD-4: T.J. Ferreira
 - AD-5: Ron Morgan
 - AD-10: Sean Moore
 - AD-15: Jordy de la Caridad Viciado Prado
 - AD-16: Jose Pena
 - AD-33: Darryl Baber
 - Clark County Commissioner, District B: Jesse Welsh
 - White Pine County, Seat 2: Douglas Saunders
- Activities:
 - The LPNV has filed the Certificate of Nomination for President and Vice President of the United States (as chosen at national convention), the Presidential Electors, and the Alternate Presidential Electors.
 - The LPNV is starting on their 2024 Voter Guide.
 - The LPNV will be spearheading an effort to stop a ranked-choice ballot initiative that could effectively end the LP here.
 - The LPNV has continued to hold regular executive committee meetings.
 - The LPNV has continued to hold regular meetups up north and down south.
 - The LPNV recently tabled at FreedomFest. We also were able to take all the Mises Institute's and FEE's leftover materials.
 - The LPNV will be tabling at Las Vegas AUTOFEST in September.
 - The LPNV is keeping an eye out for gun shows we can table out.
 - The LPNV has created a new Brigade Membership tie which can be found at <https://brigademember.org/>.
 - The LPNV recently held a t-shirt printing party to reduce the cost of labor and make a bunch of new fun designs.

WISCONSIN

- LPWI: Stephen Ecker
- Partisan Primary Election Results (Note: There was a selection for Libertarian Party, however, our sole candidate, Phillip Anderson is running as an Independent, so his name did not appear on the ballot.) <https://www.weau.com/politics/election-results/>
- Phil Anderson continues to campaign for U.S. Senate as an Independent.
- The two events of note include an ExCom meeting Sunday, August 18 where a discussion of the use of Party membership data to distribute a petition for a special convention is permissible.
- Mike ter Maat will be visiting Verona, WI on Monday, August 19:
<https://www.wispolitics.com/event/wi-libertarian-party-welcomes-vp-candidate-mike-ter-maat-to-state/>
- We received word today that the JC unanimously rejected the LPWI appeal of LPWI's membership in Region 1.

AFFILIATES NOT REPORTING

- ALASKA
- IDAHO
- KENTUCKY
- MONTANA
- OREGON

APPENDIX L – REGION 2 REPORT

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Libertarian National Committee Region 2 Report

For August 2024, Submitted August 19, 2024 by Jonathan McGee, Region 2 Representative

Alabama

2024 Candidates:

Jeffrey Johnson – Madison County Probate Judge
Alan Barksdale – Madison County Commission Chairman
Mark Jean – Madison County Commission District 1
Isaac Crow – Madison County Commission District 2
Frank Hark – Madison County Commission District 4
Noah Oliver “Ollie” Rhys II – Madison County Commission District 5
Raphael Law – Madison County Commission District 6

Other Accomplishments:

Paid petitioners hired to secure ballot access for the Libertarian nominee

The chair of LP Alabama has been developing an AI Assistant designed to assist specifically with campaign-based administrative tasks

Reactivated a county affiliate Alabama since convention

Florida

2024 Candidates:

Feena Bonoan – US Senate
Joseph Hannoush – State House District 28
Josh Hlavka – State House District 105
Matthew Johnson – State House District 29
Joshua Krakow – State House District 77
Eric Montgomery – Osceola County Commission District 3
Miguel Quintero – Miami-Dade County Mayor
Dennis “Mike” Simpson – State House District 27
Nathan Slusher – Brevard County Commission District 1
Nathaniel Snyder – US House District 14

Other Accomplishments:

Endorsed Amendment 3, which marks a significant step forward in the legalization of marijuana in the state of Florida.

Georgia

- Candidates: none running, but 3 candidates stepped up to attempt to qualify for the Public Service Commission races. They were not allowed to qualify because the race is

still postponed due to litigation (Rose v Raffensperger)

-Colin McKinney

-Victoria Salvia

-Tom Blooming

- Accomplishments:
 - The Great Create, a DIY freedom festival - Sep 27-28
 - Our idea is to coax the unengaged to get involved by meeting people with similar interests while also teaching useful skills and building a network of freedom-oriented people
 - Brushfires (like Toastmasters but a one-time event this time)
 - Our resident Rhetoric professor recently coached a group on public speaking. We plan to continue this program to continue building up a bench of candidates and leaders
 - Reactivated two local affiliates in Georgia since convention
 - Continuing our Banish Big Brother project
 - The project will spin off from LP Georgia as a 501c3 and our affiliates will continue doing their work on the project. Spinning it off will allow the project to run on its own, raise funds from individuals who would otherwise not donate, and recruit those who would otherwise not be involved

Mississippi

2024 Candidates:

No candidates reported

Other Accomplishments:

Passed a resolution to censure members of the LNC Executive Committee that voted to approve joint fundraising via the Kennedy Victory Fund.

Tennessee

2024 Candidates:

Joshua Wilholm - Montgomery County Commission

Marc Lobliner - Brentwood City Council

Chris Lewallen - Scott County Sheriff

Will Bolton - Athens Constable

Laying the groundwork to push for various legislative initiatives during the next session of the Tennessee General Assembly, such as Defend the Guard.

Increased membership recruitment efforts since national convention

APPENDIX M – REGION 3 REPORT

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LNC Region 3 Quarterly Report Q2-2024

Paul Darr - Region 3 Southern Conference Representative

Keith Thompson - Region 3 Southern Conference Alternate

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State Affiliate Candidate Pages

Arkansas

20 Candidates

I'm not copying all 20 in here as you can go to the page for that but I wanted to highlight Michael White and his very winnable two way race and Michael Pakko who is running a credible statewide race. Give them your support if you can.

Michael White; State House District 75 <https://mw4liberty.com/> (**Two way race**)

Michael Pakko; State Treasurer <https://pakko4ar.com/>

Louisiana

5 Candidates; 1 elected.

Alden Daniel; Alderman of Section 2, Town of St Francisville

Bryce Pilkington; Mayor of Pleasant Hill

Harvey Best; Mayor of Rosedale

Roy Crews III; Council Member District 3, City of New Iberia

Guy Lemoine; Alderman, Town of Plaquemine (**Elected unopposed**)

Oklahoma

5 Candidates

Chad Williams; Corporation Commission

Kenneth Blevins; State House of Representatives - District 66 **(Two way race)**
Richard Prawdziensk; State House of Representatives - District 39 **(Two way race)**
Robert Murphy; State House of Representatives - District 45
Victoria Lawhorn; State House of Representatives - District 1 **(Two way race)**

Texas

44 Candidates

I'm not copying all of the Texas candidates in but I wanted to highlight Bob King, Kevin Hale, and Ryan Woodcraft for running very active campaigns. Please show them your support if you can.

Bob King; U.S. Representative District 21 <https://www.bobkingfortexas-21.org/>

Kevin A. Hale U.S. Representative District 32 <https://givecongresshale.com/>

Ryan Woodcraft; County Commissioner Precinct 1 <https://www.woodcraftforelpaso.com/>

Resolution Against the Kennedy Victory Fund

Arkansas

Under consideration of the board. Agenda item at next board meeting.

Louisiana

Resolution Against the Kennedy Victory Fund

WHEREAS, it was established by the delegates present at the Libertarian National Convention on 26 May 2024 to have Chase Oliver and Mike ter Maat as the Libertarian nominees for President and Vice President respectively

WHEREAS, in contravention of the delegates and members of the National Libertarian Party, the National Libertarian Party Executive Committee voted on 11 July 2024 to enter into an agreement with a rival candidate for the purposes of fundraising (now known as the Kennedy Victory Fund)

WHEREAS, the procedure used to vote on the agreement violated Article 9, Section 4 of the National Libertarian Party bylaws

WHEREAS, the agreement itself violates multiple National Libertarian Party bylaws, including but not limited to:

- a. Article 2, Sections 1, 2, 4, 5
- b. Article 5, Section 4
- c. Article 14, Sections 1, 4

IT IS THEREFORE RESOLVED that the Libertarian Party of Louisiana opposes any action that is in contradiction to the National Libertarian Party bylaws and to the rightfully elected Libertarian Party nominees for President and Vice President, Chase Oliver and Mike ter Maat

IT IS FURTHER RESOLVED that the Libertarian Party of Louisiana calls for the censure of the following National Libertarian Party Executive Committee members for knowingly and willfully violating the above National Libertarian Party bylaws:

- a. Angela McArdle
- b. Pat Ford
- c. Andrew Watkins
- d. Kathy Yenicavich

Oklahoma

https://pedia.org/w/images/b/b2/OKLP_resolution_against_joint_fundraising_with_RFK.pdf

<https://twitter.com/OklahomaLP/status/1818611851925606625>

Texas

https://lpedia.org/w/images/e/e6/Resolution_Against_the_Kennedy_Victory_Fund_LPTexas.pdf
https://www.lptexas.org/resolution_against_kennedy

Events

Plano Balloon Festival 9/19-22/24 Outreach Event
https://www.lptexas.org/2024_plano_balloon_festival

Campaign Election Night Party Dallas 11/5/24

LPTexas SLEC Meeting (Houston area) 11/9/24

Liberty International World Conference Dallas 11/15-18/24 Outreach Event
<https://liberty-intl.org/liwc2024/>

State highlights

Oklahoma

Oklahoma was the first state to certify ballot access for the Oliver/Ter Maat ticket. We won the party ballot order drawing for the third time in the last four election cycles, Chase Oliver will be the top choice on every Oklahoma voter's ballot.

Blevins, Lawhorn, and Prawdzienski are all in two-way races against Republicans.

Chase did an extended interview with News 23, the Fox affiliate in Tulsa:

https://www.fox23.com/news/local-exclusive-fox23-interviews-libertarian-presidential-nominee-chase-oliver/article_71ebdc40-4a1d-11ef-b161-230e717c0e61.html

Texas

Financial position is strong. The Treasurer Joe Burnes invited the executive committee to find opportunities to grow the party and create media opportunities as we had the cash reserves to expand activities.



Region 3 Report

Saturday, August 24th, 2024 by Dustin Nanna

Region 3 Representative

Dustin Nanna
dustin.nanna@lp.org

Region 3 Alternate

Greg Hertzsch
greg.hertzsch@lp.org

This report details the recent activities of each state in Region 3.

Following are the reports for Region 3:

INDIANA

The chair of LPIN is Evan McMahon (chair@lpin.org).

CANDIDATES FOR PUBLIC OFFICE:

Donald Rainwater – Governor
Tonya Hudson – Lieutenant Governor
Andrew Horning – US Senate
Dakotah Miskus – US House 1st District
William Henry – US House 2nd District
Jarrad Lancaster – US House 3rd District
Ashley Groff – US House 4th District
Lauri Schillings – US House 5th District
James Sceniak – US House 6th District
Rusty Johnson – US House 7th District
K. Richard Fitzlaff – US House 8th District
Russell Brooksbank – US House 9th District
Timothy Cotton – State Senate 10th District
Charlie Florance – State House 6th District
Melissa Kauffman – State House 21st District
Greg Hertzsch – State House 71st District
Mark Renholzberger – State House 97th District
Libby Glass – State House 98th District
Susan Shafer-Bell – Hagerstown Town Court
Steven Mayoras – Tippecanoe County Commissioner District 2
Randy Young – Tippecanoe County Council At Large
Morgan Beatty – Floyd County Council At Large



Marquest Higgins – Madison County Commissioner 2nd District
Luke Lomax – Hancock County Council At Large
Jaime Ortiz – Tippecanoe County Commissioner
Holly Mayoras – Tippecanoe County Council At Large
Darin Kinser – Lawrence County Council At Large
Benjamin Milanowski – Tippecanoe County Coroner

EVENTS

Mike ter Maat was at St Joseph County fair (South Bend) over July 4th and received multiple positive interviews.

Evan McMahon, Chair - wrote an Op-Ed on civil asset forfeiture that was published front page of the state's largest paper sparking statewide media attention.

The LPIN, for the first time in at least a decade, has a candidate in every congressional race.

Since Jan 1st, 5 additional Libertarians have been appointed to boards and commissions.

Gubernatorial candidate, Donald Rainwater reached the \$100,000 by June 30th deadline and will now be included in all 3 televised debates. (This is the first time there has been a fundraising requirement).

Lt. Governor candidate, Tonya Hudson was included in the Lt Gov debate at the Indiana State Fair. The Lt Gov heads the IN Dept. of Agriculture, so the debate is always at the State Fair and farming relates.

LPIN continues to grow in membership and fundraising.

LPIN Gubernatorial candidate Donald Rainwater has been attending campaign speaking events throughout the state. He spoke at a rally in Clark County on Saturday, August 10.

On Saturday September 21st, the LPIN will be hosting a 50th anniversary celebration in Indianapolis at The CRG Event Center from 6-10PM.

MISSOURI

The chair of LPMO is Dustin Coffell (chair@lpmo.org)



CANDIDATES FOR PUBLIC OFFICE:

LPMO has 23 candidates filed (and now, officially nominated post-Aug. 6 primary).

8 for State Representative

1 for State Senate

8 for U.S. House (a full slate!)

6 for statewide races (Governor, Lt. Governor, Secretary of State, Treasurer, and U.S. Senate – another full slate!)

POTUS/VPOTUS Status –

The Secretary of State’s office confirmed receipt of our nominating materials and electors’ certificates. Chase and Mike will be appearing on all Missouri ballots in November.

State Initiative Petitions –

The MO Secretary of State has certified three initiative petitions – one statutory, two constitutional – that will appear on all Missouri ballots in November. The executive committee is reviewing and will consider official positions at our September meeting on 9/29.

Per state statute, our active county-level committees will be meeting on (or around) August 20 to “organize” by electing officers.

State Fair/Outreach –

The MO State Fair is ongoing as of last week, LPMO had a staffed tent at the fair every day – with a number of our candidates making the trek to Sedalia to engage with potential voters and other curious people. LPMO has been handing out pocket U.S. Constitution books as well as “pocket” Missouri Constitution books to show off the massive inefficiency in our state government. LPMO also handed out some



materials promoting the Oliver/ter Maat campaign, the party, and libertarianism as a whole. No reports of any ugly interactions. As expected, LPMO was well received.

A number of gun shows and community festivals will take place between now and Election Day – a significant number of county affiliates are ramping up for the homestretch.

OHIO

The chair of LPO is Dustin Nanna (chair@lpo.org).

CANDIDATES FOR PUBLIC OFFICE:

Franklin County

Eric Terford, State Rep District 02
Brandy Seymour, State Rep District 09
Drake Lundstrom, Franklin county treasurer

Hamilton County

Kyle Dupler County Commissioner
Leandro Llambi County Commissioner
Andrew Olding County Clerk of Court

Statewide/Congress

Don Kissick Senate
Tom Pruss Congressional District 9

Chase/ter Maat WILL appear on all Ohio ballots as Libertarians!

The Libertarian Party of Ohio achieved statewide ballot access since the last meeting. The LPO turned in 88,000 signatures for party reformation and ~48,000 of those signatures were deemed valid. Subsequently we had several candidates file for office to run as Libertarians. Unfortunately, a few were knocked off, but 8 candidates not including the Presidential Ticket made the ballot and were approved by the other 4



individuals and myself who appeared on the reformation petition. I personally filed the slate with the approval of the other 4 individuals on Thursday. In order to retain ballot access Chase will need to receive 3% of the vote this November or subsequently we must achieve 3% in the Gubernatorial race in 2026.

Chase is currently doing a barnstorming tour of Ohio this weekend and I attended the Akron event on Thursday evening. There are 6 other stops planned with the key event being Toledo Pride today.

APPENDIX N – REGION 4 REPORT

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1444 Duke Street, Alexandria, VA 22314-3403 • info@lp.org • 800.353.2887

Region Four Representative's Report

Report Date: August 21, 2024
Meeting Location: Miami, Florida
Region: Four (California)
Website: ca.lp.org
Representative: Ms. Meredith Hays
Alternate: Mr. Adrian F Malagon
Former Representative: Ms. Meredith Hays
Former Alternate: Mr. Gary Alvstad
Email: meredith.hays@lp.org

Position Purpose

Bylaws, Article 7: National Committee (Relevant Citations)

Section 1

The National Committee shall have control and management of all the affairs, properties and funds of the Party consistent with these bylaws. The Libertarian National Committee shall establish and oversee an organizational structure to implement the purposes of the Party as stated in Article 2. The National Committee shall adopt rules of procedure for the conduct of its meetings and the carrying out of its duties and responsibilities. The National Committee may delegate its authority in any manner it deems necessary.

Section 2

The National Committee shall be composed of the following members:

- a. the officers of the Party;
- b. five members elected at large by the delegates at a regular convention; and
- c. any additional members as specified below:

Any affiliate party with 10% or more of the total national party sustaining membership within affiliate parties (as determined for delegate allocation) shall be entitled to one National Committee representative and one alternate for each 10% of national sustaining membership. Affiliate parties may, by mutual consent, band together to form "representative regions," and each such "region" with an aggregate national party sustaining membership of 10% or more shall be entitled to one National Committee representative and one alternate for each 10% of national party sustaining membership. "Representative regions" may be formed or dissolved once every two

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years during a period beginning 90 days before the beginning of and ending on the

second day of the national convention, and notice of new formations or dissolutions must be given in writing to the national Secretary prior to the close of the convention at which they take place.

Mission Statement

To represent the interests of Region Four (i.e., the Libertarian Party of California (LPCA)) on the Libertarian National Committee (LNC).

Representative Goals

- To communicate with LPCA leadership and members about official LNC business as necessary.
- To keep open lines of communication with members of the LPCA regarding the business of the LNC.
- To serve on ad hoc and sub-committees, as necessary, to support the goals of the Libertarian Party (LP).
- To uphold, promote, and disseminate the philosophy and principles of Libertarianism.

LNC Region Four Representative Resignation, Appointment & Transition

At the 2024 LPCA Convention, which was held from February 24-25, 2024 in Costa Mesa, California, I was re-elected as Region 4 Representative. Mr. Gary Alvstad was also re-elected as Region 4 Alternate.

On the morning of June 17, 2024, Mr. Alvstad resigned as Region 4 Alternate to the LNC, effective immediately.

On the evening of June 17, 2024, the LPCA ExCom voted to accept Mr. Alvstad's resignation. The ExCom then moved to a vote on his replacement. Mr. Adrian F Malagon and Mr. Graham Brown were nominated. The ExCom voted unanimously to appoint Mr. Malagon as the Region 4 Alternate.

Libertarian Party of California Notable Actions

National Convention Delegates

National Membership Numbers: 1,290
National Membership Percentage: 10.305%
2024 Delegate Allocation: 103

As shown above, California was allocated 103 delegates for the 2024 Libertarian National Convention in Washington, D.C.

On the second day of the LPCA Convention, all 96 members who were nominated National Convention Delegates were approved as a slate. This was unusual, as California typically has an

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excess of members who wish to be delegates for the National Convention. However, this year's LPCA Convention was anomalous for several reasons.

First, the LPCA Convention has historically been held over President's Day Weekend, which allows us to have a two-day convention without interfering with our member's work schedules and other commitments due to the Monday holiday. This year, we were unable to hold the Convention over a 3-day-weekend. As such, there were significantly more members present on Saturday than Sunday. Unfortunately, voting for National Delegates took place on Sunday, when many people were absent.

Second, many within the LPCA membership expressed that they were unable or unwilling to travel to Washington D.C. for the National Convention. This can be attributed to multiple factors, but cost and distance were the primary reasons cited. This is easily contrasted with the 2022 Libertarian National Convention in Reno, NV, which is drivable distance for most in California. Additionally, Reno is a much cheaper city compared to Washington, D.C.

Candidates

- Mr. Jeff Schwartz - Thousand Oaks City Council
- Mr. Tim Grant - Calaveras County Supervisor
- Mr. Christian Cruz - Mendota City Council
- Mr. Kelly Carden – Kern County Supervisor, District 2
- Mr. Bob Karwin – Menifee City Council

Finances

The 2024 LPCA Annual Convention was a major success.

Litigation

On March 7, 2024, the LPCA ExCom voted unanimously that LPCA would appear as a plaintiff in a lawsuit challenging California's top two primary system. This litigation was referred to the LPCA by Richard Winger.

On October 30, 2023, *Judicial Watch* and the LPCA officially served the California Secretary of State with pre-suit notice for violation of the National Voter Registration Act of 1993, 52 U.S.C. § 20507. All legal costs are being absorbed by *Judicial Watch*.

On May 6, 2024, *Judicial Watch* and the LPCA filed a Complaint for Declaratory and Injunctive Relief in the United States District Court for the Central District of California, Western Division (Case No. 2:24-cv-3750). The suit seeks to compel the Secretary of State to comply with its voter list maintenance obligations under Section 8 of the National Voter Registration Act, as cited above. A copy of the complaint can be found [here](#).

LPCA Executive Committee, Operations Committee & Officer Meetings

- [Executive Committee Meeting 06-11-24](#)

- [Executive Committee Meeting 05-20-24](#)
- [Executive Committee Meeting 04-15-24](#)
- [Executive Committee Meeting 03-28-24](#)
- [Executive Committee Post-Convention Minutes 03-07-24](#)
- [LPCA Convention Minutes 02-24-24 to 02-25-24](#)

LPCA Executive Committee – Investigative Committee and Disciplinary Action

At the ExCom meeting that took place on June 11, 2024, Adrian F Malagon moved, with second, that it be resolved that a committee of not more than three be appointed by the Chair to investigate the conduct of LPCA members Honor “Mimi” Robson, et al., in relation to their conduct with the Judicial Committee and the national Credentials Committee, which may 3 June 11, 2024 Libertarian Party of California June 11, 2024 Executive Committee Meeting Minutes (Draft) have disturbed the well-being of the LPCA and hampered it in its work. If the committee concludes the conduct was objectionable, it is authorized to report resolutions covering its recommendations. Those members will be Mr. Gary Alvstad, Mr. Chris Edgar, and Mr. Loren Dean.

The motion passed unanimously (13-0-0-0).

At the ExCom meeting that took place on August 19, 2024, the ExCom voted on a censure resolution as follows:

Whereas, a committee appointed by the Executive committee thoroughly investigated the conduct of several members of the Judicial Committee in regard to an appeal to the Judicial Committee on May 21, 2024, such conduct included:

- A. Reaching a decision without a hearing, as required in the Bylaws.**
- B. Reaching a decision without informing the parties, as required in the Bylaws.**
- C. Presenting, to the Libertarian Party’s Credentials Committee, by the chair of the Judicial Committee, that this was the properly adopted decision of the Judicial Committee;**

Whereas, these actions, disturbed the wellbeing of the Libertarian Party of California and hampered it in its work; and

Whereas, one parliamentary authority states that a motion to censure is “a warning” and is aimed at “prevention of further offending acts.”

Resolved, That, the several members of the Judicial Committee be censured for violating the bylaws

Resolved, That the several members of the Judicial Committee be censured for violating the rights of the parties in this case; and

Resolved, That, the chair of the Judicial Committee be censured for claiming the decision was the properly enacted decision of Judicial Committee before the Credentials Committee.

2024 LPCA Annual Convention Overview

As stated previously, the 2024 LPCA Annual Convention was a massive success. It brought in more money than any LPCA convention in our recent history, netting over \$26,000 in profit. Notable speakers and attendees included:

- Robert F. Kennedy, Jr. (Independent Presidential Candidate)
- Dr. Cornel West (People's Party Presidential Candidate)
- Dr. David D. Friedman (Economist and Professor at the Santa Clara University School of Law)
- Mr. Christopher Rufer (Founder and Owner of The Morning Star Company)
- Mr. Daniel McKnight (Defend the Guard)
- Mr. Michael Bolton (The Tenth Amendment Center)
- Mr. Larry Sharpe (Former Libertarian Party Gubernatorial Candidate for the State of New York)

Dr. Jill Stein (Green Party Presidential Candidate) was also slated to attend but fell ill shortly before the Convention and was unable to travel.

The following Libertarian Party Presidential Candidates attended:

- Dr. Michael Rectenwald
- Dr. Michael Ter Maat
- Mr. Lars Mapstead
- Dr. Charles Ballay
- Mr. Joshua Smith

Elections

Ms. Trendalyn Hallesy was formally elected to serve as Treasurer. Ms. Hallesy was previously appointed as Treasurer by the ExCom on September 7, 2023, after her predecessor, Mr. Jason Regehr, resigned.

Mr. Loren Dean was formally elected to serve as Southern Area Coordinator. Mr. Dean was previously appointed as SAC by the ExCom on December 18, 2023, after his predecessor, Mr. Garrison Ham, resigned.

The following members were elected to serve as At Large members on the LPCA ExCom:

- Mr. Max Jimenez
- Mr. Charles Byrd
- Mr. Kirk Sullivan
- Mr. Matthew Hartwig

The following members were elected to serve as At Large Alternates on the LPCA ExCom:

- Mr. Kelly Carden
- Mr. Nicholas Apostolopolous

The following members were elected to serve on the LPCA Judicial Committee:

- Ms. Avens O'Brien
- Ms. Honor "Mimi" Robson
- Mr. David Bowers
- Ms. Wendy Hewitt
- Mr. Christopher Kula
- Mr. Calvin Liu (Alternate)

LPCA Adopted Resolutions

Anti-War Resolution (Adopted February 25, 2024)

Whereas government intervention causes more problems than it solves and U.S. government intervention causes more wars than it prevents, we, the Libertarian Party of California, call for the end of all U.S. military aid and the withdrawal of all U.S. troops from foreign lands.

Respectfully Submitted,

Ms. Meredith Hays
Region Four Representative
Libertarian National Committee

APPENDIX 0 – REGION 5 REPORT

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Monday, August 19, 2024 at 16:44:39 Mountain Daylight Time

Subject: Region 5 Report
Date: Monday, August 19, 2024 at 9:44:38 AM Mountain Daylight Time
From: Otto Dassing
To: LP Secretary

Maryland:

LPMD is running 6 candidates, including Mike Scott for US Senate

Virginia:

LPV is finishing up their petition drive for our Presidential candidate. They are planning a 50th anniversary celebration on October 19th.

Pennsylvania:

The LPPA has 11 candidates on the ballot for local, statewide, and Federal positions. We cleared 12,000 signatures out of a 5,000 minimum for all statewide candidates.

They are turning their attention to getting volunteers out for election day and getting their candidates in front of people. Some fundraising and membership initiatives are underway, but nothing to report yet.

Delaware:

Irene Mavrakakis stepped down as chair and the board appointed Jesse McVay as their new chair.

West Virginia:

Gubernatorial (and ballot access) candidate Erika Kolenich has been criss-crossing the state attending state fairs and festivals to meet voters. Specifically, she and several LPWV members attended the WV State Fair on 8/17 to canvas the fairgrounds and introduce attendees to Erika and her campaign.

She has also launched a "Beers and Shears" campaign to meet voters in breweries and barber shops to discuss the overbearing regulatory nature of the state on such businesses and her plans to reduce and remove those.

1 of 2

To aid this critical campaign, the LPWV donated over \$2,000 to support a direct mailing donation request to LP donors within and without the state. As surpassing the Democratic candidate in votes is a viable possibility, the national attention this would garner would aid all LP members!

North Carolina:

LPNC is currently working with their candidates to promote and support them this cycle. They have been tabling for their candidates and the Chase/ter Maat ticket throughout the summer. This fall the LPNC will be tabling two large events, the Carolina Classic Fair and the North Carolina State Fair. They will also be supporting candidates at the polls by working with county affiliates to staff early voting sites in the run up to the election.

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APPENDIX P – REGION 6 REPORT

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Region 6 Report: Miami LNC Meeting August 24, 2024

Maine

LPME Eastern Maine representative Bryan Stevens is battling a land use ordinance in his hometown, Calais, which forbids farm animals if the homeowner's plot of land doesn't meet size requirements. Bryan has already submitted his name to run for Calais city council.

LPME Treasurer Jason Mataafa has been holding weekly online presentations on economics, fiscal policy, and UK regulations. Jason is a former British citizen who immigrated to the United States.

Caribou resident Ben Tucker will also be running for city council, as a Libertarian.

Western Maine representative Mike Fitch has been active as the chair of the Oliver/ter Maat campaign in Maine. Chase Oliver came to Portland and Bangor in June, and had dinner with about a dozen registered Libertarians at Season's Restaurant in Bangor. The CBS affiliate, WABI-TV5, came to do a full story on the visit.

LPME Chair Jim Baines served as guest co-host on the popular morning radio program "The George Hale/Ric Tyler Show" in eastern Maine on July 23. Jim was given a pair of 13-minute segments to talk about the LPME and our political point of view. I've attached those two segments here.

New York

The Libertarian Party of New York held a nominating convention in Watkins Glen in March 2024 in which Larry Sharpe and Rich Purtell were the stand-in candidates for President and Vice President, respectively. A total of 2,889 signatures were collected by my count, far short of the necessary 45,000. Larry Sharpe had attempted to fundraise, but the amount needed was far too high that donors doubted any success, in addition to Kennedy pulling donors and petitioners at higher rates. Our original estimate of \$500,000 to get on the ballot jumped to an estimated \$800,000 to \$1 million. Despite this, I filed substitution paperwork in Albany once we had our nominees, but Chase Oliver and Mike ter Maat were thrown off the ballot.

In addition to the national campaign, we had 6 down ballot candidates who did not have enough signatures to get on the ballot: two for Congress and four for New York State Assembly. We only had one candidate get on the ballot this year, which was Charles Roggen for Akron Village Trustee. He received 28.83% of the vote in a two-way race. We are going to pursue a write-in campaign for Oliver/ter Maat. The candidates will be registered with the New York State Board of Elections.

In early August 2024, we joined with the Green Party to intervene in the Team Kennedy v. Berger lawsuit which challenges numerous ballot access thresholds. This has been filed, but no further actions have been taken.

The 2024-2026 State Committee has been elected and will be seated at the September 21, 2024 convention in Albany, New York. Here, a new Executive Committee will be elected.

During the last three months, the LPNY lost two very hardworking and dedicated party activists. Mark Glogowski, who served as LPNY Chair from 2015 to 2018, and on the State Committee from 2012 to 2013 and 2015 to 2023, passed away on June 9. Michael Rebmann, who served on the State Committee since 2021, and Erie County Treasurer from 2022 to 2023, passed away on August 15. Both served on numerous committees and were major assets to the LPNY and will be greatly missed.

New Jersey

1. Chase Oliver is on the ballot
2. NJLP raised over \$2,000 to support the ballot drive
3. Help the Chase Oliver Campaign pay for one of their hired signature collectors
4. We were able to collect 1200+ signatures
5. Amongst NJLP members, there is not much support of the Chase Oliver campaign
6. Amongst NJLP members, there does not seem to be much support for the RFK fundraiser
7. There will be A CDBC event happening on October 5. All are invited.

8. We had an NJLP picnic
9. Currently we are fundraising for the following initiatives
 1. Federal Funds
 2. State Funds
 3. General Funds
 4. Website update
 5. Billboard (?)
10. Upcoming event in December is the Holiday Party, date to be set soon

Massachusetts

We have a few projects in development here while we continue to reach out and increase membership and support our affiliates:

On the topic of the Second Amendment we are joining forces with gun owners to oppose the recent passage of H.4885, one of the most unconstitutional and anti 2A laws in the country, and this Saturday are meeting at the Boston Common Bandstand in a rally with fellow citizens and groups- includes a lineup of speakers, petition signing initiatives, and more.

In regards to the education industrial complex and fighting back against leftist ideology in schools, a member of our State committee is also an elected member of his regional school committee, and they are passing policies that hold the line against radical nonsense:

IHAMA Sex Education Programs

IHAMA-1 Parental Notification Relative to Sex Education (they moved from an opt-out system to an opt-in)

JJIB - Interscholastic Athletics update giving student athletes on a single sex team the choice to participate or not in matches where the opposing team has a player of the opposite sex

GBI Staff Participation in Political Activities

"In addition, school district facilities are not public forums for the display or dissemination of an employee's views on political candidates or political, partisan, or social policy issues. During the working day and while on school district property, employees shall not advocate to students concerning any political candidate or political, partisan, or social policy issue nor engage in political, partisan, or social policy electioneering or campaigning. This prohibition includes advocacy through the use of pamphlets, stickers, pins, buttons, insignias, flags, banners, posters, signs, photographs, or other similar materials."

We also have the language written for any Defend the Guard bill and a member of our committee (and a veteran) is working to find a sponsor and ready to testify, as he's already done in Rhode Island.

Rhode Island

The past few months have been focused on planning the LPRI annual convention and filing the required paperwork with the RI department of state to get Chase Oliver on the ballot.

In Rhode Island, four independent presidential electors are submitted on behalf of the candidate. Those four electors are listed on the ballot access petitions which are used to collect the 1,000 required signatures to get independent presidential candidates on the ballot. In addition, we filled the required paperwork to qualify Libertarian as a recognized political party if Chase receives over 5% of the vote in RI.

Our annual convention held on August 11th was a success. Mike ter Maat was our keynote speaker and we elected a full slate of candidates for our newly-expanded executive committee. The event itself was great and our hope is that the new faces on the leadership team will help to drive more membership and volunteer involvement.

House Bill 7766 will be reintroduced in the upcoming House & Senate Sessions. This legislation will reform Party formation laws, lowering the requirement for party status from 5% POTUS or Governor to 2% of any state wide office. This legislation has the formal endorsement of the Rhode Island Secretary of State. Please consider a donation to our Political Action Committee @ www.RiverPAC.org!

Vermont

Two! Candidates are running for office in Vermont

Sherman Spencer is running for State Legislature
Matt Hill is running for the United States Senate against the Bernie

Defend the Guard continues to be a major coalition objective

APPENDIX Q – REGION 0 REPORT

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Report to the Libertarian Party National Committee

Region-Less States

Mark W. Rutherford, Vice Chair

August 2024

South Carolina, Illinois, Iowa, South Dakota, North Dakota, Wyoming, Utah and Washington are not in any of the Libertarian Party's regions.

I am following through various means (newspapers – print and electronic, social media, reports, television news reports, etc.) the Libertarian activities in the eight region-less states. I am available to each of the eight states to serve in the same intermediary role that Regional Representatives serve their affiliates in their respective regions.

Respectfully submitted,
Mark W. Rutherford
Vice Chair
Libertarian National Committee
rutherfordlibertarian@gmail.com

APPENDIX R – HISTORICAL REPRESENTATION REPORT

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HISTORICAL PRESERVATION COMMITTEE REPORT LNC MEETING AUGUST 2024

COMMITTEE OVERVIEW

POLICY MANUAL SCOPE AND RESPONSIBILITIES

Historical Preservation Committee

The Historical Preservation Committee (HPC) shall be responsible for directing the preservation and publication of Party historical documents and the administration of LPedia.org. A report of its decisions and activities shall be delivered at each LNC meeting. In order to maintain continuity and progress on long-term and technical projects, the HPC members remain in position from term to term until resignation or replacement by action of the LNC at any time. The HPC is expected to fundraise to offset any budget for preservation projects. In the event of vacancy of the chair of the HPC, the LNC will make every effort to appoint a member in the vicinity of the physical archives. The HPC must make every effort to ensure there is at least one member (if it is not the HPC Chair) in vicinity of the physical archives and one member with sufficient technological expertise to provide system administrative support to LPedia.

Committee Members

- Caryn Ann Harlos (Chair)
- Joe Dehn (Secretary)
- Samuel Bohler
- Ed Fochler (on semi-leave)
- Lisa Gansky (Chair of Convention Memorial Subordinate Committee-keeping this going)
- James Gholston
- Andrew Kolstee (Chair of Nolan Archive Subordinate Committee)

Reports, Meetings, and Communications

The Committee is committed to transparency and conducts open meetings on the first and third Tuesday of each month via Zoom. The agendas are posted and updated here: http://lpedia.org/LPedia:LPHPC_Agenda. Committee discussion is also conducted via email with a read-only subscription option available to all Party members here: <https://groups.google.com/u/1/g/lp.org/g/historical-preservation-committee>. The minutes and other records from its proceedings are preserved on LPedia¹ (links noted below for member review):

¹ The complete history of minutes and reports can be found at: http://lpedia.org/wiki/National_Historical_Preservation_Committee

Minutes Prepared Since Last LNC Meeting (for this report only, since 2024 Convention):²

- June 18 2023 https://lpedia.org/w/images/8/81/Minutes_2024-06-18_HPC.pdf
- July 2 2024 https://lpedia.org/w/images/6/6d/Minutes_2024-07-02_HPC.pdf
- July 16, 2024 PENDING
- Aug 6 2024 PENDING
- Aug 13 2024 PENDING

Prior Committee Reports this Term:

- None

Motions Considered

Andrew Kolstee was empowered to lead and find volunteers to assist with the Nolan Archive Preservation project.

STATUS OF DOCUMENT PRESERVATION

Storage Unit and Digitization

Documents and Papers:

Last term, an LNC member had volunteered to assist with the scanning of records and was given dozens of boxes. Unfortunately, these boxes were returned in a state of disorganization and the hundreds of hours of organization work are having to be redone, which is proceeding. The scans were also done somewhat haphazardly but the committee is working with them the best they can. More volunteers are always gratefully received and needed. A Colorado volunteer, Winrich Cruz, has been coming to work periodically. This work is very slow going.

Library of Congress

Nolan Collection:

The scan that was given to the LOC and refused to be given to the Committee by the donor has since been received by LOC and is being processed.

SOCIAL MEDIA

We have both YouTube (<https://www.youtube.com/@lphistory>) and Odysee (<https://odysee.com/@lphistoricalpreservation>) channels as well as a Twitter account (<https://twitter.com/LPediaOfficial>)

UNFORUNATE CONVENTION EVENTS

² As per the requirements of the Policy Manual, the above-linked minutes contain the dates and attendance rosters for each of the Committee's meetings since the previous regular LNC Meeting.

Some of the buttons that were located in historical display cases were taken when they were there as Property of the Party for display purposes only. Caryn Ann was given consent by the LNC to write a Historical fundraising email and to contact delegates from convention gleaned from convention emails gathered by the Credentials Committee.

STATUS OF LPEDIA

Categorization Project

After years of working with administering the site, more logical and efficient ways to categorize have become apparent. Also, in trying to reform the old categorization system, things fall out of standardization. Another complete overhaul of the categories is in progress, which is a multi-year project.

General Statistics³

- 6,504 Articles
- 20 Active Editors
- 10,365 Document/Image Uploads

As a point of historical reference, these numbers were first reported in August 2017, as follows:

User Statistics

1,829 Articles / 1,162 Uploads / 19 Active Contributors

³ *Figures from last report:*

- 6,193 Articles
 - 29 Active Editors
 - 9,418 Document/Image Uploads
-

Respectfully Submitted,

Caryn Ann Harlos, Committee Chair

APPENDIX S – BALLOT ACCESS COMMITTEE PRODECUDURES AND GUIDELINES

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1444 Duke Street, Alexandria, VA 22314-3403 • info@lp.org • 800.353.2887

Ballot Access Committee Policies and Procedures

Executive Overview

The Ballot Access Committee (BAC) currently has no policies or procedures in place regarding the hiring and paying of signature gathering contractors and vendors. This is problematic because it makes compliance and passing third-party audits difficult. Additionally, there is no training, coordination, or expectation surrounding state affiliate points of contact or volunteers. A lack of process has led to confusion, miscommunication, frustration, unnecessary spending, budget issues, and inaccurate encumbrance estimates being presented to the Libertarian National Committee (LNC). This document is intended to alleviate many, if not all, of the aforementioned issues.

Petitioners/Vendors

Petitioners and vendors (whether internal or external) currently appear to be unaware of expectations surrounding their payment and reimbursement (the latter if applicable), i.e., who makes approvals, the needed documentation, expectations, points of contact, etc. As a result, the following recommendations are being proposed:

Required Criteria For Payment

- Signed contract w/full terms (between the petitioner/vendor and the LNC Chair)
- Current W-9
- Filled-out invoice w/proof of rendered services attached (i.e., scans of filled out petition pages)

Invoice Required Fields

- State or encumbrance petitioner is being paid for
- Name of the petitioner or vendor
- Payment information (e.g., ACH and mailing address)
- Compensation per signature based on contract (gross versus valid, if applicable)
- Number of signatures approved by BAC for payment
- Exact requested payment amount
- Signature of BAC Chair
- Signature of LNC Chair w/explicit written approval for disbursement

All invoice-required fields must be filled out in full before payment is rendered.

Page 1 of 5

Required Criteria For Expenses Reimbursement

- Signed contract w/full terms (between the petitioner/vendor and the LNC Chair)
- Current W-9
- Filled out itemized approved expenses sheet w/attached receipts

Expenses Sheet Required Fields

- State or encumbrance petitioner is being reimbursed for
- Name of the petitioner or firm
- Payment information (e.g., ACH and mailing address)
- Itemized approved expenses w/attached receipts
- Exact requested reimbursement amount
- Signature of BAC Chair
- Signature of LNC Chair w/explicit written approval for disbursement

All expense sheet-required fields must be filled out in full before reimbursement is rendered.

Payment Communication (All)

- Petitioner or firm contract specifics are drafted by EPCC or LNC Counsel based on BAC recommendations (contracts are subject to change based on state, hired help, need, etc.)
- Petitioner or vendor submits invoice or expense sheet to BAC Chair
- BAC Chair presents request to BAC
- BAC-approved invoices or expense sheet (w/attached documentation) go to LNC Chair for explicit approval and signature
- All approved and signed invoices and expense sheets go to the LNC Executive Director
- Payment method is at the discretion of the LNC Executive Director (for compliance purposes)

At no time should any contractor or vendor contact the LNC Chair or Executive Director directly requesting payment. All requests must be submitted to the BAC Chair. They will be the primary point of contact for payment.

Volunteers

Due to the LNC's limited resources, volunteers are vital to the success of any ballot access drive. Any and all volunteers willing to assist should be encouraged and welcomed. That being said, it is in the best interest of all parties for volunteers to have expectations properly established from the beginning, to be properly trained, and to have the support they need from their main point of contact. Volunteers donate their time, energy, and sometimes money because they believe in the Party or the cause. They deserve honesty and direction.

Collecting signatures is difficult. Simply put, it's not for everyone. One has to be personable, engaging, outgoing, and, most importantly, be able to handle rejection, difficult people, and contentious situations. This should be made abundantly clear to anyone looking to volunteer. While this could theoretically discourage some seeking to volunteer, it is important to be honest

about what they need to do and can expect. Few things are more demoralizing than finding out that the “job description” was inaccurate and far more difficult or different than what was initially relayed.

One way to prevent “volunteer fatigue,” discouragement, or general burnout for current or future ballot access drives is to ensure that volunteers receive proper training (whether virtually or in person) from someone with proper experience before they begin. Trainers should have current and relevant experience and be able to share best practices, tips, tricks, and any pertinent information that would make the volunteer more likely to succeed.

An often-looked-over method to keep volunteers engaged and motivated is support. Often times, issues or questions arise in the field that one may not have thought to ask initially. Additionally, every state is a bit different, which means that there could be different processes that were initially unknown. Whoever the primary point of contact is for a particular ballot access drive should be in constant communication with volunteers and be available to offer guidance and assistance for anything that may come up. Without a proper support network or some semblance of accountability, the volunteer may determine the endeavor to not be worth their time, do a poor job, or drop off all together.

Training

Solid training is vital for volunteers and internal contractors who may be new but are approved because they are promising prospects. Training should include, but not be limited to:

- Needed supplied
- Basic petition etiquette
- Best practices
- A list of counties in the state
- Acceptable high foot-traffic public places to collect signatures, private establishments willing to allow it in or on their property (especially in poor weather), laws and regulations surrounding petition signature gathering in certain areas
- How the petition forms are required to be filled out to make them valid signatures
- Providing a series of elevator pitches (which would vary based on whether they’re speaking Democrats, Republicans, or Independents, etc.)
- Understanding the difference between soft and hard “nos”
- How the petition forms are required to be filled out to make them valid signatures
- How to validate signatures at the end of collection day
- The point of contact they should be providing signature numbers to at the end of a collection day
- How petition pages should be turned in, who they should be turned into, and how often they should be turned in

Point of Contact

Every ballot access drive should have one primary point of contact. This person should be the one coordinating the efforts on the ground, contacting the Secretary of State, in charge of collecting all of the signatures, double-checking their validity, and submitting the physical petitions to the Secretary of State before the deadline. Furthermore, they should be tasked with keeping daily track of the gross and valid signatures for that drive and serving as the primary source of support for all volunteers and paid petitioners. This person should be the State Chair for that affiliate, or whoever they designate.

Contracts

Petitioner/Vendor contracts should contain, at a minimum, the following:

- General terms
- Payment per gross signature (if applicable)
- Payment per valid signature
- Reimbursement terms (if applicable): e.g., partial, full, etc.
- Reimbursement amount maximums (if applicable) including but not limited to, airport travel, flights, hotel room per night, food and beverage per day, rental car terms, and other necessary expenses as a direct result of the ballot access drive.
- A payment and reimbursement schedule
- Under what conditions the LNC can terminate the contract

Signature Audits

Signature validation should be done by both the petitioner and the primary point of contact to keep better track of the expected payment as well as the progress of the drive.

Volunteers and paid petitioners should have access to Voter Gravity, L2, or some other method to validate their own signatures at the end of a collection day. This should additionally be verified by the primary point of contact for that respective drive to keep everyone honest and maximize accuracy. The latter should be done at least once a week to prevent a buildup.

General Best Practices

- An up-to-date list of volunteers should be kept on hand for every state affiliate requiring ballot access assistance. This will allow the BAC to reach out to state leadership or the volunteers directly and establish the expected level of commitment and signatures these volunteers are willing to provide, which will in turn allow the BAC to more accurately determine how much paid-outside help will be needed for any particular drive. Leadership and regular members of any respective affiliate requiring assistance should always be volunteers.
- When outside paid assistance is required, a variety of factors should be considered, including but not limited to: experience, effectiveness, reputation, proximity, expediency, and personality (ability to work with or for others within their hired scope).

- The BAC Chair should be intimately familiar with the overall budget and particularly with its line item so that they may work within that budget.
- The BAC Chair should be in constant communication with the point of contact for any particular ballot access drive to determine as soon as possible whether additional or less assistance is required. This would help the LNC save money and would also prevent having to work ballot access drives up to the “11th hour,” which could result in stress and potential failure.
- Given the LNC’s limited resources, priority should be given to ballot access drives that are the likeliest to be successful given its parameters with the least amount of money and a strong point of contact and committee volunteers (i.e., help those who help themselves). Spending money in short supply on drives where local leadership is doing nothing and is likely to fail even with LNC assistance just for the sake of optics is fiscally irresponsible.
- The BAC Chair working with LNC Counsel, should work on making formal requests to private businesses at the beginning of a ballot access drive, which would allow petitioners to collect signatures inside private businesses. This is particularly important in areas with unpredictable or suboptimal weather. Asks should also be made of indoor public spaces where possible. Recommendations on places with high foot traffic that should be targeted should be made by the State Chair or other local leadership. A full list should be provided to volunteers upon confirmation.

APPENDIX T – BALLOT ACCESS COMMITTEE REPORT

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LIBERTARIAN NATIONAL COMMITTEE

BALLOT ACCESS COMMITTEE

AUGUST 2024 REPORT

Presented at the LNC meeting on AUGUST 24th, 2024.

POTENTIAL BUDGET REQUESTS

STATE	TOTAL COST	NOTES
Alabama UNDERWAY	\$339,700 Or \$40,000	3% of votes cast for Governor in the previous election (2022): (42,459) A candidate for a state office receives at least 20 percent of the total votes cast for that office to retain 5,000 for Independent
Arkansas COMPLETED	\$21,000 in LNC funds	10,000 signatures ending Feb '24. 3% Governor or President to retain.
DC NOT ATTEMPTED	\$42,000	Approximately 5,200
Illinois UNSUCCESSFUL	\$200,000	1% of all voters in last statewide or 25,000 (lower amount)
Kentucky UNDERWAY	\$27,500 in LNC funds	5,000 signatures, earliest start 11/2023, and 2% to retain
Maine COMPLETED	\$7,500 in LNC funds	5,000 voter registrations in one full year. 4,000 for independent once a candidate is nominated, there is no substitution. (New party must hold caucuses in at least 1 municipality in 14 state counties during election year. These are held every 2 years.)
Massachusetts NO DRIVE REQUIRED	\$80,000	Requires 50 people to sign a form after 12/1 in the year preceding and 10,000 signatures for presidential; 3% to retain or 1% of registered voters
Minnesota SUCCESSFUL	\$208,000	Of all of votes cast, 1% minor party access or 5% for major party access 1% will probably be about 26,000; retention 1% of total voters
New Hampshire COMPLETED	\$24,000	1,500 per congressional district (3,000 total); 4% for governor or senator or petition of 3% of all votes cast

APPENDIX T
BALLOT ACCESS COMMITTEE REPORT

New Jersey UNDERWAY	\$6,400	800 signatures; retain with legislative races totaling 10% votes cast in all legislative races
New Mexico COMPLETED	\$35,000 in LNC funds	0.5% of gubernatorial votes cast 3,562; 0.5% to retain
New York UNSUCCESSFUL	\$360,000	45,000 signatures with 500 from each of half of the congressional districts; 130,000 votes or 2% statewide (whichever is higher) to retain
North Dakota COMPLETED	\$17,500 in LNC funds	4,000 signatures for independent; or 7,000 signatures for Libertarian label and 5% to retain
Ohio COMPLETED	\$17,500 in LNC funds	5,000 signatures for independent; or 1% of gubernatorial for party access (currently 59,223) and 3% to retain
Pennsylvania COMPLETED	\$40,000	5,000 signatures; retain with 2% of vote cast for winning candidate in 10+ counties and 2% statewide
Rhode Island UNDERWAY	\$8,000	1,000 signatures; 5% for governor to retain
Tennessee COMPLETED	\$2,200	275 signatures for independent or 2.5% of gubernatorial votes for party access; 5% to retain
Virginia UNDERWAY	\$25,000 in LNC funds	Statewide 5,000 with 200 from each of the 11 congressional districts; 10% retention
Washington (2024) COMPLETED	\$8,000	1,000 valid signatures required; 5% for major party status
Incidentals/Overruns	\$119,060	Assume 10% cost overruns for budgeting purposes
TOTAL	\$1,309,660	Total with no help plus already allocated funds

OVERVIEW

This report is the status of ballot access as of AUGUST 23rd, 2024.

Report Contributors

Voting Committee Members

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Andy Jacobs

Dustin Nanna • dustin.nanna[at]lp.org

Ballot Access Coordinator

Bill Redpath

Summary of Update

States without access at this time are: Alabama (just turned in), DC (write-in), Illinois (write-in), Kentucky (ongoing), New Jersey (ongoing), New York (write-in), Rhode Island (ongoing), & Virginia (ongoing).

States in green are states we have or may conduct a drive in the near future.

States in red are either extremely cost prohibitive or where we will not be on the ballot except as a write-in.

The new Committee has continues to meet weekly since the last report and continues to discuss overall strategy for and execution of Ballot Access.

- Alabama – The LPAL was able to secure donations with the help of LNC funds and collected nearly 11,000 raw signatures for an Independent Presidential drive. Those signatures were turned in this past week. We anticipate a successful drive.

- Kentucky – The LNC continues to pay down the encumbrance on this drive. LPKY has paid their portion of the drive and several petitioners are currently on the ground there. I was able to petition in KY earlier this summer and Mr. Redpath traveled there and collected over 700 signatures all volunteer. I may collect more signatures there myself this coming week. The deadline for this drive is in early September, and with the current production including the hiring of a firm to collect 1000 valid signatures we anticipate a successful drive.
- Minnesota – LPMN submitted nearly 2500 signatures for Independent access in early August and were successful in their efforts.
- New Hampshire – LPNH has completed a petition drive for ballot access. As of this report we have received
- New Mexico – While this drive ended up costing significantly more than we would have liked due to unforeseen collection issues and emergency help being needed at the last minute, it was successfully completed since the last report.
- Ohio – The Ohio party has submitted a successful party reformation drive since the last report without LNC funds.
- Pennsylvania – LPPA has successfully completed a ballot access drive since the last report.
- Rhode Island – LPRI has been collecting signatures on a volunteer basis and the Chase campaign has hired an individual to gather signatures at a very cost friendly rate. We will be watching this drive carefully as the deadline is coming up in early September. Potentially we will need to send some short-term help there with or without LNC help.
- Tennessee – No update on the lawsuit. LPTN submitted nearly 500 signatures for our PVP candidate to appear on the ballot since the last report and we anticipate it to be successful.
- Virginia – The LNC paid portion of this drive was completed since the last report. There is some cleanup being done in CD10. This is because there is a requirement for 200 valid signatures from every CD. We anticipate this drive to be successful.
- Washington – LPWA successfully completed a petition drive since the last report. One of their petitioners was arrested for lawfully collecting signatures and legal remedies are being explored by the individual/LPWA.

The next Ballot Access Committee meeting is scheduled for August 27th.

**APPENDIX T
BALLOT ACCESS COMMITTEE REPORT**

State	On the Ballot?	Candidate Substitutions?	First Day to Petition	Petitions Due	Signatures Needed	Special Rules	Link to Document with Info	Voters Can Only Sign one Petition	Notes
Alabama	No - start later	No	When we know the Nominee	82 days before the election	5,000	This is for independent candidates	Alabama	?	
Alaska	Yes						Alaska	?	
Arizona	Yes						Arizona	?	
Arkansas	No - start now	Yes	January 1st of any odd numbered year	3 weeks prior to primary (March in presidential years, May in midterm years)	10,000	Party Ballot Access	Arkansas	?	
California	Yes						California	?	
Colorado	Yes						Colorado	?	
Connecticut	Yes						Connecticut	?	
Delaware	Yes						Delaware	?	
DC*	No - start later	No	? Ask Winger	144 days before election	about 5,200		DC	?	
Florida	Yes						Florida	?	
Georgia	Yes						Georgia	?	
Hawaii	Yes						Hawaii	?	
Idaho	Yes						Idaho	?	
Illinois	No - start later		90 days prior to when petitions are due	134 prior to the election	25,000	Party ballot access	Illinois	?	
Indiana	Yes						Indiana	?	
Iowa	Yes	Yes					Iowa	?	

**APPENDIX T
BALLOT ACCESS COMMITTEE REPORT**

Kansas	Yes						Kansas	?	
Kentucky	No - start later	Yes	11/8/2023	9/6/2024 (60 days before election ?)	5,000	Petitions should be turned in as early as possible because 60 days is not sufficient	Kentucky	Yes - Confirm	
Louisiana	Yes						Louisiana	?	
Maine	No - start now	No	When we know the nominee	July 25th local, August 1st state	4,000	Petitions turned in to local city to be validated before being turned into secretary of state. Or, 5000 Voter Registrations (currently 942)	Maine	?	
Maryland	Yes						Maryland	?	
Massachusetts*	?	?			10,000	Petitions turned in to city/town before turned into state	Massachusetts	?	Signatures may need to be independent party?
Michigan	Yes						Michigan	?	
Minnesota	No - start later	No	When we know the nominee/ May 21st 2024	77 days prior to election, Aug 20th	2,000		Minnesota	Yes - Confirm	
Mississippi	Yes						Mississippi	?	
Missouri	Yes						Missouri	?	
Montana	Yes						Montana	?	
Nebraska	Yes						Nebraska	?	
Nevada	Yes						Nevada	?	

**APPENDIX T
BALLOT ACCESS COMMITTEE REPORT**

New Hampshire	No - start later	No	When we know the nominee	August 6th local, September 3rd Secretary of state	3,000	Petitions turned into city/town. 1500 signatures in each Congressional district	New Hampshire	Yes - Confirm	
New Jersey	No - start later	No	When we know the nominee	99 days before general election (late July)	800		New Jersey	Yes - Confirm	
New Mexico	No - start later	No	no earlier than 30 days after organizing convention	6/27/23(4?) (but due to way law worded, best this year)	3.562 (Party Petition)		New Mexico	Yes	
New York	No - start later	Yes	April 12th?	End of May?	45,000	500 signatures or 1% (whichever is less) need to come from 1/2 of all congressional districts	New York	Yes - Confirm	
North Carolina	Yes						North Carolina	?	
North Dakota	No - start now	No	4/1/2023	Mid April 2024?	7,000	Party Petition - 7000 signatures	North Dakota	?	This number of signatures if for a Party access petition. Presidential access is 4,000 but allows no candidate substitutions.

**APPENDIX T
BALLOT ACCESS COMMITTEE REPORT**

Ohio	No - start now	Yes	one year from first signature until the day you file (not written in law) Aug 7th, 2023	90 days prior to election, Aug 7th, 2024	5,000	Independent	Ohio	?	Only turn in 15,000 raw signatures
Oklahoma	Yes						Oklahoma	?	
Oregon	Yes						Oregon	?	
Pennsylvania	No - start later	Yes	Mid-February (day after major party candidates petitioning finishes)	Early August 1-5th?	5,000		Pennsylvania	?	
Rhode Island	No - start later	No	When we know the nominee	54 days before the election, Early September?	1,000	Petitions turned into city/town and then turned into secretary of state	Rhode Island	?	
South Carolina	Yes						South Carolina	?	
South Dakota	Yes						South Dakota	?	
Tennessee	No - start later	No	When we know the nominee, May 17th	Noon, 8/15/2024	56000 for party, 275 for independent	For independent 275 signatures	Tennessee	?	
Texas	Yes						Texas	?	
Utah	Yes						Utah	?	
Vermont	Yes						Vermont	?	
Virginia	No - start later	Yes	January?	Mid-late August	5,000	200 from each congressional district?	Virginia	?	
Washington	No - start later	No	May 4th	July 27th	1,000	"conventions" for gathering signatures must be	Washington	Yes	

APPENDIX T
BALLOT ACCESS COMMITTEE REPORT

						posted in local newspapers			
West Virginia	Yes						West Virginia	?	
Wisconsin	Yes						Wisconsin	Yes - Confirmation	
Wyoming	Yes						Wyoming	?	

APPENDIX U – CONVENTION OVERSIGHT COMMITTEE REPORT

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Convention Committee Report – August 24, 2024

Submitted by Angela McArdle on August 24, 2024

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Contractual obligations
Current Sales
Promotional Strategy

CONTRACTUAL OBLIGATIONS

- The LP exceeded its obligation to spend \$105k on food and beverage with the hotel
- Convention attendees exceeded the room block minimum
- Convention bill was \$290K and we are waiting for the venue to respond to our negotiated reduction in fees. The Chair, Ms. Yeniscavich, and Mr. Ferreria met with the venue to discuss and negotiate fees in July. There were discrepancies in some food & beverage costs totalling \$27,657.
- We are still waiting on two campaigns to make final payments on their convention bills

The convention exceeded expectations for revenue with a total of \$587,302.

TOTAL SALES

- Convention Packages - Final Sales
 - Essentials - 390 for \$81,300
 - Market - 83 for \$27,305
 - Entertainment - 59 for \$31,550
 - Premiere - 115 for \$76,270
 - Presidential - 21 for \$31,941
 - Upgrades - 4 for \$1,436.89
- Suite Sales - total sales of \$17,972
 - Presidential Suite - 1/1 reserved - \$7,000
 - Kalorama Suite - 3/5 reserved - \$10,972

Table Sales: \$12150 total raised.

Presidential Straw Poll: \$163,261 total raised.

The revised convention bill was received Saturday August, 24th and we will be reaching out to the venue within a week to discuss their revisions.

In Closing

In spite of the costly location, our convention generated a modest amount of revenue.

Very truly yours,

Angela McArdle, Chair

APPENDIX V – AWARDS COMMITTEE

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2024 AWARDS COMMITTEE REPORT

Submitted to: Libertarian National Committee, Aug. 18, 2024

Submitted by: James W. Lark, III
Chair, 2024 Awards Committee

The members of the 2024 Awards Committee are Dean Davison, Jim Lark (chair), Matthew Lucas, Mark Tuniewicz, and Andrew Watkins.

On May 26, the Committee (represented by Mr. Tuniewicz, Mr. Watkins, and Dr. Lark) presented the following awards during the 2024 LP national convention:

Samuel Adams: Marc Montoni
Benjamin Franklin: Aron Lam
Patrick Henry: Chase Oliver
Thomas Jefferson: Jo Jorgensen
Thomas Paine: Spike Cohen

Immediately following the presentation of the awards, the Committee announced the induction of Steve Dasbach, Lawrence Reed, and Jim Turney into the Hall of Liberty.

A list of the previous inductees and award recipients, as well as information about the Awards Committee, the awards, and the Hall of Liberty, is included in the appendix. I shall prepare information about the 2024 award recipients and Hall of Liberty inductees for LP.org and other LP distribution channels.

On behalf of the Committee, allow me to express our gratitude to the following people:

- Matt Hutson, for his help in distributing information about the awards process
- Hannah Kennedy, for her help in arranging payment for the vendor of the award statues
- The LP members who submitted nominations.

APPENDIX W – BOARDING TRAINING DOCUMENTS



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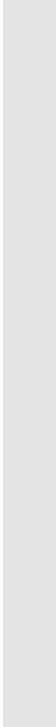


Board Governance
Roles and Responsibilities
Review of Best Practices



Rationale

Why have a board?

- Required by law
 - Oversight
 - Input
 - Outreach
 - Support
- 

Maturation Cycle of Boards

Where is your organization?

Founding boards

Early governing boards

Mature governing boards

Institutional boards



Strategists, Inc. 2024

Founding Boards

Issue and personality drive

- Strong leader(s)
 - Identify community need
 - Galvanize support from others
 - Research the issue
 - Create response and gain support
 - Incorporate as an organization
 - Begin services

Founding Boards

Loose governance style

- Group is largely friends, lacks diversity
- Informal, meetings
- Few committees
- Few policies and procedures
- Lacking structure for board selection, term limits, etc.
- CEO is usually board chair, or defacto chair
- CEO's vision is group's vision

Founding Boards

Founder as CEO

- CEO's vision is board's vision
- Autocratic management style
- Informal
- Few policies and procedures
- Few systems
- CEO holds all control—board has little

Early Governing Boards

Founder chooses between CEO and Board Chair role

- Moves from CEO's vision to group's vision
- Begin to have structure to board and organization
- Begin to have accountability to board
- Founder still heavily involved, often even controlling the board
- Board still somewhat loosely selected

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Early Governing Boards

- New board members are added
- More businesslike
- Still rapid with decision making
- Better role clarification for board
- Begin standing committees
- Begin more structure
 - Board orientation
 - Term limits
 - Policies

Mature Governing Boards

Structured

- Well defined policies, procedures, articles of incorporation, term limits, etc.
- Better diversified
- Well organized, more efficient meetings
- Efficient committee structure that does the work of board
- Cleaner role definition
 - CEO manages organization
 - board chair manages board and has oversight of CEO

Mature Governing Boards

- Begins to develop greater external focus and outreach
- Group begins to create vision and plans together in formal process
- Flexible
 - Addresses issues with rational, businesslike approach in appropriate time with opportunity for input
- Often outgrows Founding CEO and hires “seasoned, industry” CEO

Institutional Boards

- Universities, large cultural organizations, older, etc. very established groups
- Very prestigious to be selected
- Usually quite large 50 plus members
- Stratified responsibilities
 - Executive committee governs
 - Board fundraises, provides input and outreach to community

Institutional Boards

- Very businesslike in meetings
- Board and staff create vision and plans together---more staff driven in implementation
- CEO usually high profile, very seasoned
- Standing committees provide input to staff driven organization
- Many more constituent audiences to consider
- Change is often much slower

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The Team

- Board
 - Chairman
 - Executive committee
 - Board members
- CEO/ED (lead staff member)
- Volunteers (committees, advisory boards, etc.)

Roles of the Board

Three primary roles

- Vision
- Governance
- Advocacy

Responsibilities Governing Board Board Vision

01

Articulate the
vision

02

Articulate the
mission

03

Ensure the future
of organization

- Continue operations
- Cease operations

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Responsibilities Governing Boards



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Responsi- bilities Board

Vision

- Articulate the vision
- Articulate the mission
- Ensure the future of organization
 - Continue operations
 - Cease operations

Responsi- bilities Board

Governance

- Select ED/CEO, support and assess performance
- Set and approve CEO compensation annually
- Legal and ethical responsibilities
- Ensure organization planning
- Ensure and protect resources
- Policy making—policies and objectives
- Board development

Responsi- bilities Board

Governance

- Select ED/CEO
 - Develop job description
 - Recruit, interview, select
- Support performance
 - Periodic input and feedback sessions
- Assess performance
 - If new, at 3 and 6 month
 - Annually at least in writing

Responsi- bilities Board

Governance

- Legal and Ethical
 - Duty of obedience
 - Ensure organization remains focused on central purposes
 - Duty of care
 - Same care that ordinarily prudent person would exercise in a like position and under similar circumstances

Responsibilities Board

Legal and Ethical

- Duty of loyalty
 - Undivided allegiance to the organization—organization's interests must come before any personal gain

Responsi- bilities Board

Legal and Ethical

- Avoid conflict of interest or even the appearance of conflict of interest
 - Established and promoted policies
 - Open process for discussions
 - Professional procedures for bidding
 - Ensure pricing is fair and reasonable
 - Never accept gifts or favors from vendors of organization

Laws Affecting Boards

Legal and Ethical

- Concept of “inurement”
 - Organization’s resources transferred without regard to the tax exempt purpose— includes engaging in unreasonable business practices such as rent, loans, allowances, etc. to board, staff, officers, etc.
 - *Disclosure is the key to avoiding problems*

Laws Affecting Boards

Legal and Ethical

- Sanctions include
 - Revocation of tax exempt status
 - 1996 Congressional law allowing for
 - 10% personal tax on CEO or organizational management *individuals* who approved transaction
 - 25% tax *up to 200% tax* on “disqualified person(s) if situation is not corrected

Responsibilities Board

Governance

- Ensure organizational planning
 - *Review* annual operations plan and budget
 - *Develop* strategic plan with CEO
 - Quarterly check ups
 - Annual reviews
 - Drives committee work
 - *Develop* long range plan (if necessary)

Responsibilities Board

Governance

- Fiscal
 - Ensure adequate resources for ongoing operations of enterprise
 - **Friend raise**
 - Introduce donors to organization
 - **Fund raise**
 - Give personal gift each year
 - Get gifts from others each year

**Responsi-
bilities
Board**

Governance

- Fiscal
 - Oversight of resources
 - Audit
 - Investments/Endowment
 - Budgets and expenditures
 - Operations
 - Capital

**Responsi
bilities--
Board**

Governance

- Policy making (approval & not procedures)
- Operations
 - Programming
 - Financing
 - Fundraising
 - Human Resources
 - Marketing

Responsibilities-- Board

Governance

- Board development
 - Assess board gaps
 - Cultivate pool of potential board
 - Recruit from pool
 - Select
 - Train
 - Support
 - Evaluate



**Responsi
bilities--
Board**

Governance

- Board development
 - Assess board gaps
 - Professional/specialties
 - Ethnic
 - Geographic
 - Income
 - Gender
 - Religion

Responsibilities-- Board

Governance

- Board development
 - Cultivate pool of potential board
 - Outsiders as committee members
 - Donors
 - Recruit from pool
 - Job description
 - Application

Responsibilities-- Board

Governance

- Board development
 - Consider to select
 - Initial introduction/overview by nom comm or other body
 - Interview with CEO
 - Follow-up by nom comm/other
 - Official invitation letter stating terms and job description for review
 - Acceptance of candidate
 - Vote by body



**Responsi
bilities--
Board**

Governance

- Board development
 - Train
 - Orientation
 - Vision, mission values
 - Programs and services
 - Strategic plan
 - Policies
 - Job description and evaluation
 - Ongoing

Responsibilities-- Board

Governance

- Board development
 - Support
 - Mentors
 - Nominating committee check in quarterly
 - Evaluate
 - Develop metrics for performance!
 - Job description
 - Self evaluation
 - Nominating committee evaluation

Responsibilities-- Board

Advocacy

- Conduit to community
- Reputation management
- Issues management
- Environmental assessments

Responsibilities-- Board

Advocacy

- Conduit to community
 - Input to elected/appointed officials
 - Competitive point of difference/elevator speech
 - Introduce friends
 - Cultivate board and committee
 - Seek feedback
 - Share information

Responsibilities-- Board

Advocacy

- Reputation management
 - **Listen for potential shifts**
- Issues management
 - Watch for potential issues in community and industry
- Environmental assessments
 - Local and industry trends

Effective Board Character istics

- Has clarity about responsibilities and roles
- Focuses on the important issues
- Uses board time to get important things done
- Uses evaluation to learn, not criticize
- Has confidence to take risks
- Has constructive relationship with staff
- Works as an effective “corporate” unit

Effective Board Character istics

- Establishes committee work at the board level
- Balances short-term need with long-term perspective
- Avoids mission drift
- Is outcome focused
- **Has performance metrics**

Responsibilities of CEO/ED

Manage

- Articulate to staff the board's vision
- Establish and maintain culture
- Manage day to day operations
- Integrate the staff, board and volunteers
- Educate the staff

Responsibilities of CEO/ED

Lead

- Communicate the vision and mission externally
- Active in community
- Advisor to the Board
 - Educate board/staff on key trends/issues
 - Support board productivity

**Responsibilities of
CEO/ED**

Administration

- Oversight of resources
 - Financial, tax, audit, staff, and technological
 - Risk and facilities management
- Programs, services and needs assessment

Responsibilities of CEO/ED

- Annual planning
- Strategic planning support of board
- Communication
 - Internal
 - External
- Human Resources
 - Hire, evaluate, fire

Roles of CEO/ED

- Manager
 - Manage fiscal, human, technology and facility resources
- Motivator
 - Create and maintain the team
 - Support board fundraising
- Chief communicator
 - Frequent, open, honest
- Planner
 - Develop process
 - Develop organization's goals and objectives

Advisory Board Responsibilities

Friends, door openers, donors, advocates

- Input from community
- Output of messages to community
- Auxiliary workforce for events
- No conflict of interest
- Confidentiality
- Advise – not govern
- Friend raise and Fund raise



**Responsi
bilities-
ALL**

- Leadership
- Advocacy
- Confidentiality
- Respect for all
- Integration
 - Board
 - Staff
 - Supporters

**Trends-
Efficiency**

Meeting Management

- Consent agendas
- Written summary reports in advance
- Behavior guidelines
- Goals for each meeting
- Performance metrics and updates
- Follow through and accountability

Trends- Communi- cation

- Private Email or Board Drive
- Conference/zoom calls for committees and board
- Shared drives
- Board package in advance

Trends- Team Building

The team has to know each other

- Socials
- Group planning
 - Strategic and annual
 - Define goals and objectives
 - Define common metrics for performance
 - Define individual metrics for performance
 - Define accountability
 - Crisis prevention and response

Trends- Planning

Strategic planning is in!

- Shorter process
- Shorter reports
- More data
- Changes the culture
- Increases efficiency for all
- Quality barometer

Higher Performance Boards

Different Performance =
Different Outcomes of
Success!

Higher Performance Boards

Richard Chaitt defines “governance as leadership” by presenting three types of governance:

- Fiduciary
- Strategic
- Generative

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Richard Chait's Model

	Fiduciary Beginning	Strategic Evolving	Generative Mature
Board's purpose	Stewardship of tangible assets	Strategic partnership w/ management	Source of leadership for organization
Chief role	Steward	Strategist	Sense maker
Core work	Set mission, oversee operations, deploy resources, ensure compliance	Scan environment, shape strategy, create comparative advantage	Find and frame challenges, reconcile values and choices
Conducive process	Standing committees	Task forces, ad hoc work groups	Inclusive conversations
Power base	Legal authority	Technical expertise	Ideas, insights

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Higher Performance Boards

Fiduciary

- Board is steward of assets
- Serves as “sentinel” or watchdog
- Select and evaluate CEO
- Maintain “oversight” of CEO
- Oversee the three duties
 - Legal and ethical, care, loyalty

Higher Performance Boards

Strategic

- Board has partnership with CEO and senior management
- Serves as “strategist” with internal AND external focus
- Environmental scanning for issues
- With CEO prepare strategic plan
- Monitor performance with metrics

Evaluation Process

- **Decision making changes**
 - Is it in the plan?
 - How will it affect the plan
 - Team decision making
- **Process at all levels**
 - Individual departments
- **Topic at every board meeting**
 - Every board committee goals set by plan
 - Quarterly and annual updates

Higher Performance Boards

Generative

- Board is a think tank or “sense-maker”
- Frames situations
- Open to discussion
- Considers people’s values and beliefs
- Problem-solves, without blame
- Creates new ideas and road map to implement those

Higher Performance Boards

Board Chair is critical!

- Ability to lead meetings
 - Keep the focus
 - Use consent agenda
 - Plan in advance with CEO
 - Manages issues
 - Create culture of accountability and measurement

Higher Performance Boards

Board Chair is critical!

- Excellent communications skills
 - With ED/CEO
 - Fellow board and committee members
 - Donors
 - Potential donors
 - Influence and opinion leaders

Higher Performance Boards

Board Chair is critical!

- Serve as the role model
 - Reframe
 - Respect all values and types of leaders
 - Objective
 - Knowledgeable about organization
 - Manage and motivate volunteers

Higher Performance Boards

Board Meeting is Key

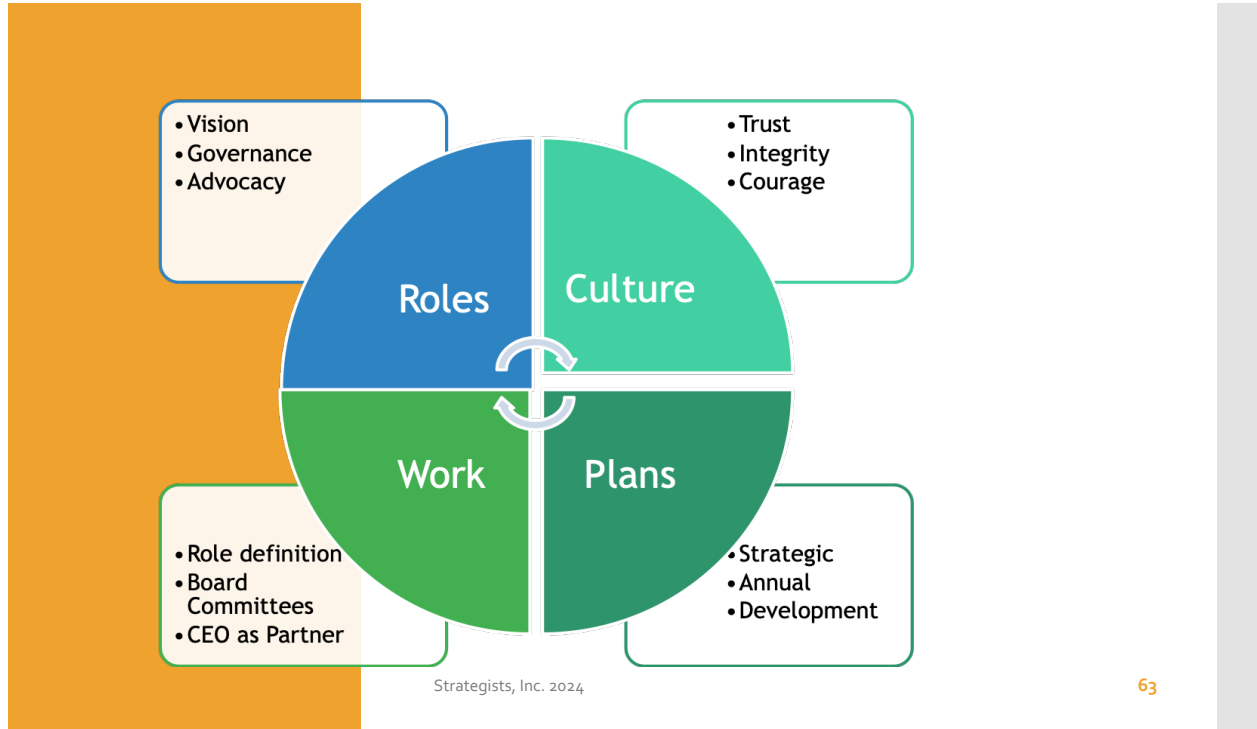
- Allocation of time
 - Consent agenda
 - Fiduciary topics
 - Strategic topics
 - Generative topics
 - Accountability and metrics summary

Higher Performance Boards

Outcome of generative performance is

- Greater board engagement
- Higher sense of purpose
- Greater board enjoyment
- Richer staff/board team
- Greater organizational success

Critical Success Factors



Critical Success Factors

- Culture that uses all leadership types
- Culture that spends time in generative work
- Strategic plan
- Crisis/crisis communications plan
- Annual operations plans
- Team think approach

Strategists, Inc. 2024

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Trouble Indicators

- Lack of strategic plan
- Lack of crisis/crisis communications plans
- Lack of annual operations plans
- “Lost plans”
- Lack of clear and known policies
- Constant staff turnover
- Board micromanagement
- Board dysfunctional family dynamics
- Board chases new shiny penny – loses focus

Strategists, Inc. 2024

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Trouble Indicators

- Lack of passion
- Lack of commitment to show up and work
- Lack of personal financial contributions
- Mission shifting to chase dollars
- Confusion in market place
- Loss of donors
- Lack or loss of accreditations

Thank you
for inviting
me to
facilitate
your board
learning
process.



- 954-480-7914
- debbie@strategistsinc.com
- <https://strategistsinc.com>

Strategists, Inc. 2024

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LNC August 2024

Strategic Planning Highlights
August 2024

Desired Outcomes For Today's Work

- Openly building consensus
 - Decorum and respecting elected roles
 - Commitment to our partisan identity
- Increase professionalism
 - Strategic plan
 - Board cohesion
 - Problem resolution
 - Respectful disagreement
 - Decision making and prioritization
 - Membership and fundraising

Group A

Destin
Hanna

Greg
Hertzsch

Bill
Redpath

Mark
Rutherford

Matt
Johnson

Paul Darr

Caryn Ann
Harlos

Desired Behaviors

Be charitable in
extending time

Assume good faith

Alternates do not
speak unless
sponsored – finish
action before
swapping again

Treat members with
respect

Gather consensus –
allow for thorough
debate

Allow debate and
don't misuse RRO

Undesired Behaviors

No belittling

No rehashing
of old
arguments

Don't insult
membership

No name
calling

Don't serial
email

Group B

Roman
Garcia

Andrew
Chadderdon

Andrew
Watkins

Angela
McArdle

Paul Bracco

Travis Bost

Behaviors We Want

Make informed decisions – know information

Be prepared – read report

Be respectful

Solution driven

Practice good time management

Undesired Behaviors

No name
calling/insults

Don't be
obstructionist – no
re-litigation

Putting email
motions forward
repeatedly

Taking up agenda
time for one
person continuing

Don't be repetitive

Read the room,
don't press
forward if you are
not majority

Not offering
feedback to say
why you disagree

Not giving
alternative
solutions to get
past the impasse

Group C

Meridith
Hays

Adrian
Malagon

Johnathan
McGee

Pat Ford

Steven
Nekhaila

Adam
Haman

Kathy
Yeniscavich

Desired Behaviors

Well
dressed/groomed

Wait your turn

Be succinct/direct

Be prepared

Respect staff

Stay on point

Accept results
and move
forward

Maintain
confidentiality

Focus on
substance

Focus on group
overall and
organization

Undesired Behaviors

Negative Nancy
behavior – airing dirty
laundry

Public maligning board
decisions and board
members and doing so
on social media

Putting ego above the
work

Grandstanding

Gossiping about
people behind backs
and doing so on social
media

Derogatory language

Perpetuating
factionalism – put the
board before factions

Don't be contrary just
to be contrary

Votes on Desired Behaviors

The top three desired behaviors
for the playbook are:

- **Accept results and move forward**
- **Assume good faith/intentions**
- **Be respectful (no going personal in person or in social media or when you disagree)**



Vote on Undesired Behaviors

- Don't malign board decisions in person or on social media
- Don't air dirty laundry or gossip about board

(Defined as talking about sexual orientation, questioning motives, discussing private sensitive or confidential information, alluding or breadcrumbing to decisions or fanning flames so others draw negative conclusions.)

Outcomes if We Do This Right

- Cohesive
- Efficient
- Congenial
- Build trust
- Less stress

Outcomes if We Do This Right

- Healthier culture throughout party
- Easier to work together
- Get more work done
- Lead by example
- Build and implement long term strategic vision
- Set up future board for success
- increase productivity and growth
- Completing task and decisions on time
- Improvement cohesiveness.

Preview of Sunday's Activities

Review existing strategic plan

Review previous presentation from consultant

Be prepared to discuss top three priorities for next three years

Sunday , August 25, 2024

Strategic Planning 2025-2028

Sunday , August 25, 2024

**Exercise One – Top Three Measurable Goals to Achieve
Next Three Years**

Consensus on Goals 2025 - 2028

- 1) Increase annual revenue to \$2M
- 2) Increase membership to 17,500
- 3) Increase cash reserves to \$500,000 TIE
- 3) 1000 candidates TIE

Goal One Strategies Increase Annual Revenue to \$2M

- Get Zoho up and running nationwide
- Increase donor retention by auto retention
- Reengage large donors and acquire new large donors
- Targeted asks by cause or by issue
- Get a fundraising development leader
- Provide the WHY to give
- LNC members making fundraising calls
- Targeted campaigns

Goal One Implementation Increase Annual Revenue to \$2M (year one in highlight)

- Membership tiers and leader board in CRM
- In kind convention donations
- Zoho and Aristotle integration
- Identify WHY – fundraising issues
- Get staff and board to work tougher on issues they are passionate
- Building local relationships – local calls by board members
- Increase membership dues to \$30

Goal 2 – Strategies to Increase Membership to 17,500

- Use data to identify leads for new memberships
- Issue and project-based outreach by LNC
- Reengage with lapsed members
- Demonstrate commitment to building liberty
- Work in incentives such as free t-shirts
- Outreach to the broader liberty movement – social, email
- Fully implement the CRM
- Fully implement joint membership program – national and state affiliates

Goal 2 – Implementation to Increase Membership to 17,500 (year one in highlight)

- CRM/ZOHO Implementation
- Joint membership
- Incentive for new members TBD
- Consider limited time to get new members with incentives
- Issue based outreach for retention
- Connect members to local affiliates
- Bring back referral program

Goal 3 TIE – Increase cash reserves to \$500,000

- Increase convention revenue and decrease convention costs – NET
- Managing costs wisely when we budget
- Exceed fundraising goal – put in reserves
- Reduce staff work load – increase efficiency
- If we raise \$2M- you reach reserves
- Money bombs
- Hire a skilled fundraising director

Goal 3 TIE – Implement Increase cash reserves to \$500,000 (year one in highlight)

- Budget for reserves - \$100,000 a year - \$14,000 a month average
- Fundraising for specific asks – build a war chest
- Sell issue of ballot access with financial goals

Goal 3 TIE – 1000 Candidates File To Run

- Adopt Project Decentralization Revolution
- Affiliate adoption and buy into Voter Gravity
- Provide support for elected Libertarians
- Candidate training and working with affiliates who need resources and tools to recruit

Goal 3 TIE – Implement - 1000 Candidates File To Run (year one in highlight)

- Recruit 500 candidates during three years
- Adopt Project Decentralized Revolution to scale
- Evaluate state affiliates for partnership for two above strategies

Goal 3 TIE – 1000 Candidates File To Run

- Adopt Project Decentralization Revolution
- Affiliate adoption and buy into Voter Gravity
- Provide support for elected Libertarians
- Candidate training and working with affiliates who need resources and tools to recruit

Work Product of Groups

Goals and Strategies

Goal Statements for 2025-2028 Group 1

- **Bring us back to \$2million plus annual revenue by 2027**
- **1000 Libertarian candidates file for impactful offices – hyper local**
- **Increase membership by 5% year over year.**

Group: Steven Nekhaila, Adam Haman, Pat Ford, Matt Johnson and Greg Hertzsch

Goal Statements for 2025-2028 Group 2

- **Restore membership to at least 17,500**
- **Restore fundraising to at least \$1.5M per year**
- **Increase cash reserves to at least \$500,000**

Group: Paul Darr, Dustin Nanna, Johnathan McGee, Robert Vinson, and Kathy Yenscavich

Goal Statements for 2025-2028 Group 3

- **Membership to 20,000**
- **Raise \$3M a year in revenue**
- **Additional operations staff to FT IT, Operations and Media Director**

Group 3: Caryn Ann Harlos, Travis Bost, Andrew Watkins, Johnathan McGee, Robert Vinson, and Kathy Yeniscavich

Goal Statements for 2025-2028 Group 4

- **Get annual revenue to \$2M by 2028**
- **Increase cash reserve to \$500,000**
- **Membership to 16,500**

Team 4: Group 3: Caryn Ann Harlos, Angela McArdle, Bill, Redpath
Andrew Chadderdon, and Adrian Malagon

Whiteboard of Other Goals

- **Elect 100 Libertarians**
- **Pass three voting reform issues at state and local levels**

Whiteboard of Other Strategies

- Increase donor retention by auto renewal requests
- Issue based fundraising appeals
- Courting and maintaining relationships with top donors – STEWARDSHIP
- Notable Libertrian media presence – podcast, social, articles, in person speaking
- Using BETA to identify potential leads for new members
- Increase donor retention
- Michael Heize full time

Hanging Chads for Follow up

- Follow up with strategic plan on annual basis at least
- Revisit quarterly to assess where we are
- Determine how people feel heard – and manage time and work
- Adopt an affiliate plan and accountability measures
- Determine committee chair responsibilities and check in
- Review existing SWOT from current plan

Thank you for inviting me to facilitate your board learning process.

Debbie Mason
954-48—7814



APPENDIX X – SWOT FROM LAST TERM

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**PROJECT CICERO
(The Revitalization of Project Archimedes)**

“One day when I was looking all over the land, because there are a great number of tombs next to the door of Agrigento, I noticed a small column that did not protrude much from the undergrowth, on which there were represented the figure of a sphere and a cylinder. And I immediately told the Siracusians, some of whose elders went with me, that in my opinion that was what I was looking for. Many men were sent with sickles that cleaned and made the place accessible. When they opened an entrance, we approached the front face of the base. There was an epigram with the verses erased at the end, almost halved. Thus the noblest city of Greece, once even the most learned, would have ignored the tomb of its most brilliant citizen, if it had not been shown to them by a man from Arpino.”

- Cicero, Tusculanae Disputationes V, XXIII–64-66

In the late 90's and early 2000's, Project Archimedes grew the party's membership substantially. During that same period, the party made tremendous headway in media appearances and ran many candidates. I believe we should pursue those same goals, while modernizing the process.

GOALS FOR 2022 - 2024

- Regain the Project Archimedes membership levels
- Expand our donorbase
- Expand our affiliate support
- Expand our candidate support
- Perform market research so that we can do targeted outreach and better understand our target demographic.
- Further develop our “voice” so that formal communications, development and social media can be more in alignment with each other.

SWOT ANALYSIS	3
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SWOT ANALYSIS

STRENGTHS

ITEM	ACTION
Name recognition	Use name for leverage
Ideas & principles	Enact principles through candidates and legislative policies
Support of the most prominent libertarians in USA	Strategic Partnerships with people who have their own name brand recognition, grow the party in this direction
Support of Bitcoin community	Strategic Partnerships with people who have their own name brand recognition, grow the party in this direction
Some ballot access	Run candidates, use successes of previous ballot access wins to make additional gains. Work to gain ballot access in remaining states.
Alternative media exposure	Grow the party in these demographics
Strong messengers	Get the message out
Talented volunteers	Utilize our volunteers better
Authenticity	Demonstrate authenticity through messaging and by enacting principles through candidates and legislative policies
Simplicity of message	Get the message out

OPPORTUNITIES

ITEM	ACTION
Cultural shift (outside of the LP)	Grow the party in new demographics that have started to embrace liberty
Local level elections	Encourage members to run locally, build out resources for local candidates
Greater alliance with blockchain & crypto community (2 blockchain PACs) (they hate the fed)	Work with these communities, push legislation where needed and deregulation where needed
Lots of issue alliances	Run issue campaigns
Targeted, or more purposeful fundraising	Run targeted fundraising campaigns
Can create clearer job descriptions & work flows	Create clearer job descriptions, update org chart and work flow processes. Do this with new hires and volunteer teams.
2024 Election - duopoly members looking for a new home	Grow the party in new demographics that have started to embrace liberty
New media (our own and others)	Take advantage of growing media markets

WEAKNESSES

ITEM	ACTION
Brand damage to our name recognition	Emphasize new leadership and new direction
No cohesive organization	Create clearer job descriptions, update org chart and work flow processes. Do this with new hires and volunteer teams.
Frontier Project costs \$200K	Fundraise for Frontier Project. Explore cutting them loose under new LLCC
Lack of organizational structure & processes	Create clearer job descriptions, update org chart and work flow processes. Do this with new hires and volunteer teams.
Terrible board culture / drama on the board	Implement team building exercises and board room training
Poor conflict resolution	Implement team building exercises and board room training.
Ambiguity in staff roles	Create clearer job descriptions, update org chart and work flow processes. Do this with new hires and volunteer teams.
High turnover on the LNC and in staff	Launch project to boost morale, including having LNC members send appreciation emails.
Unpaid positions	Provide non-pay incentives for volunteers.
History of Shit messaging	Emphasize new leadership and new direction
Very limited electoral success in 50 years	Encourage members to run locally, build out resources for local candidates. Emphasize new leadership and new direction when criticized. Publish Success Stories, along with tips/tricks from successful candidates.
History of Egos & personality conflicts	Implement team building exercises and board room training.
History of Lack of communication	Implement team building exercises and board room training.

Weird attitudes about money	Foster healthier attitudes about money within the party by establishing treasurer trainings, and working to normalize paid positions on campaign teams. Set a goal to pay the chair (and possibly officer positions) in the future (4 years out), or provide a stipend.
LNC public list & bad culture attached to it	Implement team building exercises and board room training.
No real HR (we have an outsourced company)	Develop a specific process for staff and LNC members to resolve disputes and address grievances. Implement conflict resolution and board room training programs.
Ineffective data management systems	Finetune current data management systems, or adopt new system
Lack of vision, goals, objectives and implementation strategies	Adopt strategy.
Not member focused	Emphasize new leadership and new direction. Invite more feedback from members. Communicate better with membership.
Apparent lack of risk mitigation strategies	Propose and adopt risk mitigation strategy for tech, social media, elections, and personnel
Social media, email marketing, and development do not share the same voice and are uncoordinated	Have the comms & development dept collaborate with social media team on ways they can do outreach while supporting the party's larger strategy and vision; Develop a vision statement for 2022 - 20224

THREATS

ITEM	ACTION
Affiliate purges & usurpations	Create bylaws & RONR trainings
2 parties threatening our ballot access	Work different strategies for ballot access
The corporate press	Put together a skilled PR team
Cancel culture: social media platforms	Propose risk mitigation strategy for social media (maybe locals or something similar)
Litigation from former staffers	Put together risk mitigation plan
Lack of strong knowledge of legal nuances surrounding party political activities and spending/campaigning activities.	Put together risk mitigation plan.
Risks from running afoul of labor laws in jurisdictions where we employ people. E.G. based on required (by our D&O insurer) harassment video we also need detailed written policies to conform with court precedent on employee complaints.	Put together risk mitigation plan.
Other "libertarians" running candidates against state affiliate candidates; splinter parties.	Put together risk mitigation plan

THESE ACTION ITEMS SHOWED UP IN RESPONSE TO MULTIPLE SWOT ITEMS

Strategic Partnerships with people who have their own name brand recognition. (For ex., Swan Bitcoin, Stephan Livera, Maj Toure, Tom Woods)
Create clearer job descriptions, update org chart and work flow processes. Do this with new hires and volunteer teams.
Implement team building exercises and board room training.
Put together risk mitigation plan

ACTION ITEMS ORGANIZED INTO THE COVEY QUADRANT

IMPORTANT URGENT	IMPORTANT NOT URGENT
Put together risk mitigation plan Urgency level: high Timeline goal: within 3 months	Implement team building exercises and board room training. Timeline goal: within 6 months
Create clearer job descriptions, update org chart and work flow processes. Do this with new hires and volunteer teams. Urgency level: high Timeline goal: within 2 months	Strategic Partnerships with people who have their own name brand recognition Timeline goal: within 3 - 6 months
Grow the party in new demographics that have started to embrace liberty. Urgency level: high Timeline goal: already begun	Run issue campaigns to expand our influence and build political capital Timeline goal: within 1 year
Utilize our volunteers better Urgency level: medium Timeline goal: within 3 months	Encourage members to run for local office. Timeline goal: within 1 year
Get our message Urgency level: high Timeline goal: already begun	
Emphasize new leadership and new direction Urgency level: medium Timeline goal: already begun	
Build out resources for candidates. Urgency level: medium Timeline goal: within 3 months	
Adopt strategy Urgency level: high Timeline goal: within 1 month	
Put together a skilled PR team Urgency level: medium Timeline goal: within 3 months	
URGENT NOT IMPORTANT	NOT IMPORTANT NOT URGENT

HISTORICAL FINANCIAL AND ELECTORAL MARKERS

2012 FINANCES	2012 ELECTIONS
Total Annual Budget: \$1,625,900 Membership: \$458,287 Amount raised at convention:\$185,226 Total support & revenue: \$1,484,850	30 elected libertarians (ballotpedia)
2014 FINANCES	2014 ELECTIONS
Total annual budget: \$1,417,800 Membership \$492,323 Amount raised at convention \$114,820 Total support & revenue \$1,590,711	17 elected libertarians (lp news, staff report)
2016 FINANCES	2016 ELECTIONS
Total annual budget: \$1,907,869 Amount raised from membership: \$805,821 Amount raised at convention 218,607 Total support & revenue in 2016: \$2,626,277	32 elected libertarians (ballotpedia)
2018 FINANCES	2018 ELECTIONS
Total annual budget: \$1,900,200 Amount raised from membership: \$583,082 Amount raised at convention: \$280,892 Total support & revenue: \$1,773,437	34 elected libertarians (lp.org)
2020 FINANCES	2020 ELECTIONS
Total annual budget: \$2,385,400 Amount raised from membership: \$879,035 Amount raised at convention , Total support & revenue: \$2,329,148	32 libertarians elected (lp.org)

Given the previous years' trends, how much can we allocate towards candidate support between now and Nov 8, 2022?

FINANCIAL GOALS TIED TO ACTION ITEMS

FINANCIAL GOAL	ACTION ITEM
6/30/2022: 16,818 BSM 12/31/2022 Goal: 17,323 12/31/2023 Goal: 18,016 12/31/2024 Goal: 19,097 12/31/2024 Proposed Goal: 28,000 Previous Record (January 2021): 20,718	Increase membership by 3% by end of 2022 compared to 2021. Aim for a 7% increase by end of 2023. Aim for a 15% increase by end of 2024. I think we need a more aggressive 2024 growth number. We were up 72% in 2016 and 26% in 2020. (there were years that were lower). I think our goal needs to be higher than our 2020 cycle membership peak. My recommendation is 15%.
Recapture our 2001 donor numbers.	Expand donor base by __% by end of 2022. Aim for a __% increase by 2023. Aim for 5,000 additional donors by end of 2024.
Raise \$80K for affiliate support.	Increase candidate support programs - est. cost \$_ and increase affiliate support programs - est cost: \$80K
Raise \$100K for two part time staff members.	Hire additional operations and development personnel \$_ (I am really hesitant about making staffing goals before the strategy is mapped out)

SUMMARY OF ACTIONS TO TAKE WITHIN THE NEXT 2 YEARS

Put together risk mitigation plan (LNC, Ad Hoc Committee)
Strategic Partnerships with people who have their own name brand recognition (LNC, Marketing Committee)
Expand donor base. (LNC, staff)
Grow the party in new demographic directions (LNC, Marketing Committee)
Perform market research to identify our target voter base. (Marketing Committee and staff)
Create clearer job descriptions, update org chart and work flow processes (EPCC and staff)
Implement team building exercises and board room training (LNC)
Build better affiliate support tools (Affiliate Support Committee)
Expand candidate support (Candidate Support Committee)
Have the comms & development dept collaborate with social media team on ways they can do outreach while supporting the party's larger strategy and vision
Develop a vision statement for 2022 - 20224

What should our operational focus be in a midterm year?

- Membership recapture and retention
- Candidate and affiliate support for the 2024 election year
- Expanding our donor base
- Market research to identify our target market

Midterm election goal: At least 27 candidates elected in Nov of 2022. We should not dip in midterm numbers. Let's shoot for 30.

LNC actions relevant to this goal:

- Promote candidate support:
 - door knocking
 - phone/text banking (Negotiate volume discount for candidates)
 - data cleanup (Buy & Share data - LNC gets huge volume discounts on this)
 - website assistance (Negotiate volume discount for candidates)
 - campaign donations (Publish donor newsletter highlighting top campaigns for top donors)

- LNC members can:
 - make calls on behalf of candidates,
 - Make fundraising calls
 - promote campaign volunteerism on social media,
 - and push for campaign volunteers through official LP comms

What should our outward facing goals be in a midterm year?

- Expand into more demographic segments
- Re-establish our brand
- Making it easier to be a successful candidate, which will aide in recruiting new ones

Are these goals in alignment with our purpose?

- Do they support:
 - Growing our membership
 - Expanding our donor base
 - Supporting our candidates
 - Supporting our affiliates

Yes.

POTENTIAL CHALLENGES AND CONCERNS

Maintain healthy boundaries between LNC and staff while allowing LNC to provide additional support to understaffed departments.
Do outreach to new demographics without compromising principle or pandering. (Stay on target)
Avoid the ire of the state and our enemies.
Develop better relationships with state affiliates and members that feel alienated

RISK MANAGEMENT CONSIDERATIONS

Are we doing anything illegal?
How are our accounting practices?
How is FEC compliance?
How is our reserve fund?
Are we prepared to enter a recession?

**APPENDIX
LNC
Minutes
and
Reports
from 1998.
1999, and
2000**

How is HR?
Is staff working to help accomplish the vision of the LNC?

CANDIDATE SUPPORT COMMITTEE GOALS FOR 22 - 24

Develop more online course content
Create simple template websites for candidates
Create simple graphic design templates for candidates
Create instructions on how to create a walk list, geo coding, door knocking
Create guidelines on phone banking, call banking and CRM software
Create guidelines on how to clean up and utilize voter registration data
Help to foster an internal party culture that values and promotes campaign volunteers. Observe YAL and similar orgs to see how they inspire their members to take part in the political process
Implement a metric to quantify how elected libertarians have made a difference for their constituents: For ex., how many tax dollars did we save?

Minutes.

Libertarian National Committee.

Regular Meeting, Wednesday, July 1, 1998.

The Libertarian National Committee met on Wednesday, July 1, 1998, in Washington, D.C., before the national convention at the Renaissance Hotel, 999 9th Street N.W. The chair, Steve Dasbach, called the meeting to order at 1:00 p.m. Eastern Daylight Saving Time.

Present for all or part of the meeting were the following:

- chair, Stephen L. Dasbach;
- vice chair, Karen A. Allard;
- secretary, Gary E. Johnson;
- treasurer, Hugh A. Butler;
- at-large, Sharon A. Ayres;
- at-large, John Buttrick;
- at-large, Steven I. Givot;
- at-large, Barbara Goushaw;
- at-large, William W. Hall;
- Region 1 representative, Joseph W. Dehn III;
- Region 2 representative, Gene Cisewski;
- Region 3 representative, Ken Bisson;
- Region 4 representative, Candi Copas;
- Region 5 representative, Tim Moir;
- Region 6 representative, Mark Tuniewicz;
- Region 7 representative, Robert H. Franke;
- Region 8 representative, Geoffrey J. Neale; and
- Region 1 alternate Scott Lieberman.

Minutes.

The minutes of the LNC meeting for March 7 and 8, 1998, were considered.

Gene Cisewski said he did not make the motion to delete from the Policy Manual "No employee shall serve as a delegate to any National or State Party convention." He said Steve Givot made the motion.

Karen Allard said the name of Credentials Committee member Dana Johansen was misspelled as "Dena."

Gene Cisewski moved to approve the minutes as amended. The motion passed.

Chair's Report.

Steve Dasbach presented a chair's report.

He noted that Massachusetts, Hawaii, Alaska, and New Hampshire were strong enough to conduct their petition drives for ballot access without financial assistance.

Membership exceeded 28,000. He said the average contribution from new members more than covered their average fulfillment costs.

He presented a written report on Project Archimedes. He estimated that the party would be able to send up to half a million pieces monthly, which would bring in 4,000 members a month.

Internet.

Steve Dasbach said a supporter in Nevada, Dan Fylstra, had offered to raise \$25,000 -- conditional on getting matching contributions -- to pay for a company to upgrade the Web site. The Webmaster, Joe Dehn, said he had met with the CEO of the company.

Joe Dehn said the director of communications, Bill Winter, was sending articles and photographs from the newsletter to be posted on the Web site.

Joe Dehn said forms had been added to the Web site to allow state affiliates to update pages of information about their state officers and news releases.

He said some people had registered for the national convention through the credit card system on the Web site.

Gary Johnson said that, while the party was considering the design of the Web site, it should define an overall "identity" for its logo, colors, preferred typefaces, etc., to develop an consistent "look" for all of its publications, signage, advertising, etc.

Joe Dehn said the Web designer had said the site should have a uniform "high tech, future oriented" look and the current site looked "conservative" and "right wing."

He said the project would cost \$50,000. The national director, Ron Crickenberger, said additional work would be donated.

Joe Dehn recalled that the question was raised at a previous LNC meeting as to whether new members could join on the Web when the Bylaws required members to certify "in writing" they opposed the initiation of force for political or social goals. He reported that the Bylaws Committee had decided the Bylaws did not need to be changed to allow new members to join by checking a box, for example, on the Web site as a certification.

Steve Dasbach said the Web site would be modified to allow new members to join online.

Treasurer's Report.

Hugh Butler presented a written treasurer's report.

He said the processes of installing a new computer network, management information system, and accounting system were slower than expected, partly due to the departure of the bookkeeper, Tiffany Rodney. He said the transition from the current accounting software to new software should have a cut off date later than previously planned.

Audit Committee.

The chair of the 1997 Audit Committee, Geoff Neale, said the independent auditor had completed its combined 1996 and 1997 audit on time. The party had no federal income tax liability.

Tim Moir suggested Ron Crickenberger put in writing his responses to the recommendations in the 1997 audit. Ron Crickenberger said he would.

Hugh Butler noted that the audit prepared for 1996 was a draft and the 1997 audit covered both 1996 and 1997.

Steve Givot and Mark Tuniewicz said it would be worth the expense to print copies of the 1997 audit for all the national convention delegates.

A written report by the internal auditor, William Redpath, was distributed.

Information System Audit.

Geoff Neale described his inventory of the equipment at the national headquarters.

He said Barbara Goushaw had arranged for the party to buy a security cabinet for the computer server for \$600, well below a comparable cost of \$1,500 to \$2,000. Geoff Neale emphasized that he was disclosing this in case there was any concern about a conflict of interest.

He expressed concern that he did not find any lease document, shipping order, or invoice for computers purchased several years ago by John Famularo.

Geoff Neale recommended that an information system audit be conducted every year or two years.

Legal Counsel.

Karen Allard presided.

The legal counsel, Bill Hall, said the party was not a defendant in any lawsuit.

The directors and officers insurance was in place. The policy was for \$1 million with a \$20,000 deductible and an employment practices rider.

He said the trademark registration was proceeding.

He said much of his work had been to review the convention contracts.

Director's Report.

Ron Crickenberger presented a written report. He said over 700 candidates were running so far this year.

Steve Dasbach presided again.

Ron Crickenberger described fund raising efforts for large donors and for lapsed members.

Gary Johnson praised the work of office manager Nick Dunbar and computer programmer Dan Gallagher in preparing the delegate list for the national convention.

Candi Copas said states in her region were complaining about not receiving updates of the mailing list on a timely basis. Ron Crickenberger said Nick Dunbar was changing the system to make it more standardized. Steve Givot said Illinois was not getting the mailing information it needed.

Joe Dehn complained that, although he was the person who received the information for California, he had not received a notice that the process for sending data to the states had changed. He said this showed "insensitivity." He also expressed alarm that data was sent over the Internet without encryption.

Ron Crickenberger apologized that the headquarters had "jumped the gun" on this change. He promised that next time the headquarters would consult with the states first before making such a change.

Hugh Butler said Ron Crickenberger's written report should have said an average of \$12,064, not \$1,264, was raised per day in June.

Convention Report.

Steve Dasbach and Ron Crickenberger described last minute changes in the 1998 national convention.

Steve Dasbach said the LNC could decide at its meeting July 5 after the 1998 convention on whether to hold the 2000 national convention in Los Angeles at the Bonaventure Hotel.

Ron Crickenberger praised the work of the convention contractor, the Balcom Group. Steve Dasbach said having the party handle the convention and contracting specific functions had worked better than using party activists as an independent contractor.

Hugh Butler said having the convention in the same city as the headquarters had been advantageous.

Communications Department.

A written report by the director of communications, Bill Winter, was distributed.

Political Director.

Ron Crickenberger said a "Campaigns Watch" feature would appear in LP News. He said the party may help

more nonpartisan candidates financially. He expressed the opinion that having the convention on July 4th was bad for candidates.

In answer to a question from Mark Tuniewicz, Ron Crickenberger said he would still have given \$25,000 to the Carl Strang for State Representative campaign, if he had the same information he had at the time.

Ron Crickenberger said he expected there would be about 180 Congressional candidates in 1998, not the goal of 218.

Regional Reports.

Joe Dehn and Scott Lieberman presented an oral report on Region 1. Gene Cisewski presented a written report on Region 2. Ken Bisson presented an oral report on Region 3.

Bill Hall said some activists had complained that the mailings to registered Libertarians were unfair to states without voter registration by party. Ken Bisson and Steve Givot said they were glad to get new party members anywhere.

Candi Copas presented a written report on Region 4. Tim Moir presented an oral report on Region 5. Mark Tuniewicz presented a written report on Region 6. Bob Franke and Steve Givot presented an oral report on Region 7. Geoff Neale presented an oral report on Region 8.

Bob Franke suggested that the party organize in Puerto Rico.

Resolution.

Sharon Ayres moved:

"The LNC thanks former National Director Perry Willis for a tough job very well done and, as a token of its appreciation, makes him a lifetime member of the Libertarian Party."

Steve Dasbach noted that the LNC made Nick Dunbar a life member after his term as national director. The motion passed.

Convention Committees.

Geoff Neale moved to appoint to the Credentials Committee Bob Franke as first alternate, Hugh Butler as second alternate, Karen Allard as third alternate, Sharon Ayres as fourth alternate, and Mark Tuniewicz as fifth alternate. They were elected.

Karen Allard presided.

Tonie Nathan spoke about the campaign of Richard Burke for Governor of Oregon.

Gene Cisewski moved to adjourn. The motion passed. The meeting ended at 4:35 p.m. EDT.

Respectfully submitted, Gary E. Johnson, secretary.

Document:LNC Minutes 12-13 December 1998

THIS DOCUMENT IN OTHER FORMATS

PDF

LNC Meeting
George Washington University Inn
Washington, DC
December 12-13, 1998
Present: David Bergland, Chair
Hugh Butler, Vice-Chair
Mark Tuniewicz, Treasurer
Steve Givot, Secretary
Mike Dixon, At-Large Representative
Bill Hall, At-Large Representative
Jim Lark, At-Large Representative
Mary Ruwart, At Large Representative

Bette Rose Smith (CO), Region 1 Representative
Joe Dehn (CA), Region 2 Representative
Terry Savage (NV), Region 2 Representative
Ken Bisson (IN), Region 3 Representative
Chris Spruyt (NC), Region 4 Representative
Jim Turney (VA) - Region 5 Alternate (joined the meeting during Region 1 Report)
Muni Savyon (MA), Region 6 Representative
Deryl Martin (TN) - Region 8 Alternate

Also present: Ed Hoch (AS), Region 1 Alternate
Dan Fylstra (NV), Region 2 Alternate
Barbara Goushaw (MI) - Region 3 Alternate
Absent: John Buttrick (AZ), At-Large Representative
Scott Lieberman (CA), Region 2 Alternate
Gary Ilardi (FL), Region 4 Alternate
Ken Lindell (ME) - Region 6 Alternate
Bob Franke (IL), Region 7 Representative
Jackie Bradbury (MO), Region 7 Alternate
Geoff Neale (TX) - Region 8 Representative
Vacant: Region 5 Representative
Staff: Steve Dasbach, National Director
Ron Crickenberger, Political Director
Bill Winter, Director of Communications
George Getz, Press Secretary
Dan Smith, Affiliate Services

The meeting was called to order by David Bergland at about 9:10 AM EST.

Item: Announcements

There were no announcements.

Item: Credentials

Givot reported that the composition of the LNC had changed from the July 5,1998 meeting as follows:

Region 2 has appointed Dan Fylstra as an Alternate.

Region 5 Representative Amy Rule has resigned. Jim Turney is attending the meeting as Region 5 Alternate. He said that the position of Region 5 Representative is vacant.

Item: Approval of Minutes

Dehn moved to amend the minutes of the July 1 LNC meeting to change "send half a million mailings monthly which would bring in \$4,000" to "send up to half a million pieces monthly which would bring in 4,000 members." Without objection, that change was made. Without objection, the amended minutes of July 1,1998 LNC meeting were approved. LNC Meeting

Givot said that he had corrected the July 5,1998 LNC minutes to reflect that Ed Hoch is the Region 1 Alternate and Terry Savage is a Region 2 Representative. Dehn said that the vacant position should be Region 2 Alternate.

Without objection, the corrected minutes of July 5 1998 LNC meeting were approved.

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Bergland reported that he had contacted Gary Johnson regarding the 1998 National Convention Report. He said that Johnson would be working on this project next week.

Item: Setting Agenda

After a brief discussion, Bergland suggested that regional reports be given in the following order Region 1, Region 2 (NV), Region 3, Region 2 (CA), Region 8, Region 6, Region 7, Region 4, and Region 5. These would be placed in the agenda slots labeled Regional Report #1, Regional Report #2, etc.

Butler said that he has asked the Regional Representatives to advise him in advance of any request from a region for LNC action. He said that Dehn had advised him of such a request. Bergland suggested that this be added to Dehn's regional report.

Givot asked that the currently scheduled Request from the Libertarian Party of Illinois be removed from the agenda and asked that it be replaced with another proposal from the Libertarian Party of Illinois for the same amount of time.

Dehn suggested that there be a discussion regarding the LP Program. After a brief discussion of the matters of concern, Bergland suggested that this be discussed after the Executive Session.

Tuniewicz asked that the Treasurer's Report be allotted 30 minutes. Without objection, the agenda was adopted as incorporation all suggestions above.

Item: Check of Paperwork

Dasbach itemized the materials which should each member should have.

Givot distributed the minutes of the November 24, 1998 Executive Committee meeting.

Item: Region 1 Report

Smith supplemented her written comments, saying that Wyoming spent \$5,000 to \$10,000 and ran one federal candidate, five state candidates, and one local candidate.

Smith said that states in her region expressed concern about communications between affiliate parties and the national party. Some states said they were having problems understanding the reports distributed as part of the UMP program.

Smith said that states in her region have concluded that unless a candidate is running a very serious campaign, expending energy or money on the campaign does not seem to improve vote totals. Colorado has concluded that the best strategy is to focus energy and money on one or two very serious campaigns and run paper candidates in other races.

Smith said that the highest vote total, excluding Bill Masters who was elected as an independent in Colorado, was in Wyoming.

Dehn said that LNC should consider providing a basic starting point such as a position paper or a bibliography on various topics.

Fylstra said that the Reason Foundation has an assortment of materials which might be of assistance.

Crickenberger said that we might improve candidate support by pointing our candidates in the direction of such materials.

Givot said that LNC should consider assembling packages of materials developed by other organizations to our candidates. He asked if LNC has resources to support such an effort.

Winter said that in addition to what Givot suggested, perhaps LNC should have campaign literature available for candidates to use with the Libertarian Party name on it.

Item: Executive Committee Minutes

Bisson asked if draft Executive Committee minutes could be distributed to all LNC members.

A discussion ensued on Bisson's request and the timetable for release of Executive Committee minutes. In response to the discussion Bergland and Givot said that they believed that in the future approved Executive Committee minutes should generally be distributed within a week of the meeting.

Item: Region 2 (NV) Report

Savage distributed copies of Nevada's most recent newsletter.

Savage reported on the U.S. Senate race in Nevada. He said the Democrat won by about 400 votes, with LP candidate Michael Cloud being publicly credited for the Democrat's win.

Savage said that an LPNV member is donating access to office space, three telephone lines, and an exterior sign for LPNV use. The principal use of the office will be telephone fundraising.

Savage said that LPNV is developing a strategic plan. In September, LPNV adopted a vision statement: By 2016 to elect a majority of (small "l") libertarian legislators in each house of the NV legislature, the governor, and the attorney general.

The objectives for 1999 are party-building: membership, fundraising, etc.

The objective for 2000 is to elect at least one (big "L") Libertarian to the state legislature. Savage said that the winner in these races spends about \$35,000 which LPNV can do. What is needed is a well-known candidate, an increase in registration, the right race, and adequate funding. By the end of 1999, LPNV plans to identify two or three candidate/district combinations that are attractive and focus resources in 2000 on those races.

Savage called on Fylstra to report on the Nevada Policy Research Institution (NPRI), a statewide libertarian-oriented think tank. Fylstra did so.

Savage invited Committee members to the LPNV convention in Las Vegas to be held on June 11-13.

Item: Chair's Report

Bergland thanked LNC members for attending the prior day's activities to prepare for getting down to business. He also thanked Hugh and Marsha Butler for hosting the gathering as well as all those who assisted with food or funding.

Bergland said that most of the important information to be related to the LNC will be presented by the National Director, the Political Director, the Communications Director and others.

Bergland expressed his appreciation for the work of the Executive Committee members.

Bergland disclosed to the LNC that for many years he has been a vendor to the LNC. He said that his book is purchased by LNC as a premium given to certain contributors.

Bergland then discussed how the Committee and its members should function. He said that his role is as Chairman of the Board. His primary role is to run LNC meetings. He said that he likes Robert's Rules of Order as a means to organize and conduct meetings with many attendees.

Bergland said that LNC, Inc. is a not-for-profit organization. He said that the Committee's role is to set policy, but that this gives rise to the question as to where policy setting ends and management begins. Bergland referred to the LP's ByLaws as a guide to what LNC's purposes should be:

To move public policy in a libertarian direction by building a political party that will elect Libertarians to office
To be a political organization, separate and distinct from all other political parties or movements

To charter affiliate parties throughout the United States and to promote their growth and activities

To nominate presidential and vice-presidential candidates and support their campaigns as well as those of the candidates of our affiliates

To enter into political information activities

Bergland said that the Committee's responsibility is to work to achieve these goals for our members.

Bergland said that LNC is a service organization which should service the affiliate parties who run candidates for political office. He said that for the last few years, LNC has been on track by providing affiliates with additional members, organizational help through UMP, training through the Success programs, media coverage, candidate support, and ballot access. He said that all of these programs fit nicely within LNC's defined scope. He said that he would like all of these activities to continue. He said that as membership grows, continuing to provide all of these services will become a greater challenge.

Bergland cited concerns expressed by Butler that as a fast-growing organization, LNC will be challenged to become more professional. He said that there are specific challenges that must be addressed. He cited:

Developing activities for newcomers that will make them feel welcome and show them that there is a place for them to participate in the organization.

Developing skills to interface better with new recruits who will have a broad range of temperaments.

Educating newcomers to enhance their support for our principles and beliefs.

Bergland said that Committee members must always act as fiduciaries on behalf of the LP.

Bergland stressed the importance of LNC Regional Representatives as liaisons between the national party and the affiliate parties. He suggested that the Regional Representatives work together to share information and improve their ability to work successfully at both the regional and national level.

Bergland cited the need to review and revise the existing Policy Manual to reflect the evolving professionalism of the organization.

Item: Region 3 Report

Bisson introduced Goushaw to report on a project being done by LPMI.

Goushaw said that LPMI is circulating matchbooks with messages targeting smokers. She said that this builds on the project that was begun with a television commercial. She said that their experience led to the conclusion that television ads was too broad a medium for this purpose. The matchbooks will be distributed to smoke shops, bingo parlors, bars, and other places where people are likely to be smoking. The matches include the 800-ELECT-US telephone number. The project is bringing in about 5 calls a week at the current time. She said that samples are available and that they are being offered to all affiliates to try to cut unit costs.

Dehn asked Goushaw what she meant in saying that the television ads were too broad.

Goushaw responded that television was too broad a medium to target smokers. She also said that the \$10,000 spent to air the ads was insufficient to provide adequate market saturation.

Bisson said that he wants to know if any states still feel that they don't want national to send direct mail to members in their state. No one responded.

In response to a question from Jim Lark, Bisson spoke about the importance of bringing students into the LP. Bisson talked about finding individuals to subsidize the cost of UMP membership for students.

Item: Treasurer's Report

Tuniewicz said that Nick Dunbar has been appointed Assistant Treasurer so that he can sign FEC reports. He said that all FEC reports have been filed on a timely basis.

Tuniewicz commented on his trip to the national office. He said that he reviewed operating procedures as well as plans to accommodate planned membership growth.

Tuniewicz said he had performed a financial analysis of the LNC over the last few years.

Tuniewicz said he had evaluated the stability of key suppliers and was generally pleased with his findings.

Tuniewicz said he had referred Brick Mill Studios to management as a possible new Archimedes vendor.

Tuniewicz said he had assisted Dasbach in preparing new information to submit to Dun & Bradstreet.

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Tuniewicz said he had reviewed options for possible outsourcing of materials fulfillment with Dunbar.

Tuniewicz said he had reviewed cash receipts, processing, and accounts payable signoff procedures.

Tuniewicz said that a bank lockbox was one item that LNC might want to consider in the future. He said that he also reviewed the ability of current vendors to meet our future needs. He said that he recommended a possible vendor for future direct mail processing.

Tuniewicz said that he has reviewed the new accounting system. He said that it seems to be more than adequate to meet our needs.

Tuniewicz discussed a concern raised by an LPCA member regarding how LNC accounts for liabilities that may arise under the UMP program. He said that the matter has been referred to our outside auditors. He said that three possible ways to address this matter may be proposed by the auditors:

No change

Adding a footnote to our financial statement commenting on UMP

Entering a liability on our balance sheet to reflect possible UMP liability

Tuniewicz said that the first two are the most likely outcomes. He said that the third would have a serious adverse affect on our financial statement.

Dasbach said that another possible approach might be to restate the UMP plan, without changing its operating features. He said that he believes that adding a footnote to our financial statement was the most likely outcome.

Tuniewicz said that although recent Archimedes mailings have been successful, he is concerned that as these mailings grow larger, the risk associated with a less-than-expected response grows significantly in dollar terms.

Dasbach agreed that Archimedes was a possible source of budgetary volatility. He said that, absent FEC problems, he proposes to set up a separate bank account for Archimedes expenditures and receipts to make it simpler to track the results of this project.

Tuniewicz questioned the increase in budgeted 1999 revenues from \$3.0 million on the October 15 draft budget to \$3.6 million in the budget to be presented to the Committee for approval. He expressed concern in light of the fact that budgeted 1998 revenues were not achieved.

Martin asked Tuniewicz to comment on the graphs which were provided.

Tuniewicz described the graphs he had prepared showing cash on hand, working capital, current ratios, net income trends, and other financial measurements. He discussed items which contribute to volatility in LNC's bottom line. Then he presented a series of graphs. Tuniewicz explained each graph to the Committee and described the history behind the graph and the significance of each graph to him in fulfilling his role as Treasurer.

Tuniewicz answered questions relating to the graphs and the data presented.

Givot suggested that in the future it would be helpful to receive a graphical presentation which showed only variances from budgeted revenues, expenses, and net.

Dasbach said that to distinguish between volatility from projects such as Archimedes as opposed to volatility from non-project operations, he will be reporting those results separately.

Martin supported Givot's request and added that cumulative revenue, expense, and net variance should also be provided.

Lark asked about regulatory limits to the ability of LNC to use cash management tools.

Dasbach said that if a sufficient amount of cash were accumulated, it could be invested in interest bearing accounts.

Tuniewicz said that such an amount of cash was not yet available to warrant use of interest bearing accounts.

Tuniewicz briefly reviewed the Executive Committee's discussions regarding establishing a financial reserve. He said that he and Dasbach would be reviewing this in the coming month.

Martin, referring to the "Cash on Hand" graph, asked what degree of volatility exists in cash. He suggested that if this graph was typical, LNC might have funds on which it could earn interest but was not.

Dasbach explained that bank clearance times for checks and credit cards require several days. He said that the cash balances shown are as of deposit date and do not necessarily represent cleared funds. Therefore, he said, LNC maintains these cash balances to assure that it has adequate cleared funds available for operations and to avoid having to track cleared funds.

Givot asked about the amount of cash in the non-federal account and whether it was sufficiently large to consider earning interest on it.

Dasbach responded that because the transfer of funds from the non-federal account to the federal account to pay for certain expenses is done only once each month, there may be opportunities to earn interest on these funds without a significant expenditure of management effort.

Tuniewicz noted that he had reviewed LNC's Dun & Bradstreet report as well as reports for the Democrats and Republicans and found that we are rated as having a better performance in paying our bills in a timely manner than the other two parties.

Item: Region 2 (CA) Report

Dehn expressed concerns regarding the UMP program. Two concerns were related.

First, Dehn expressed concern that the scale of payments by which states receive more than \$1 per month for a given member is not sufficiently generous to the states.

Second, Dehn said that a problem exists within LPCA. LPCA sends 60% of UMP receipts to local parties. Local parties feel that is insufficient.

Dehn said that since national raises an average of about \$100 per contributor. He said that some feel that the UMP payments at membership levels in excess of \$25 a year should be increased.

Dasbach clarified what LNC actually receives on average from new members and prior members each year.

Dehn specifically asked if other states were having problems with the calculation of UMP payments.

Most regional representatives said that they had no complaints regarding the UMP payment table.

Smith said that inaccurate perceptions in Colorado were clarified by education.

Dixon said that one state in Region 7 misunderstands UMP, thinking that contributions to LNC by non-signers of the pledge were not considered part of the UMP calculation. He said that this can be remedied by education.

Givot said that LPIL does not share UMP revenue with local affiliates. He said that the answer on a state or local level should be more aggressive fundraising.

Item: National Director's Report & 1999 Budget

Dasbach presented the Annual Report being sent to members. He said that a second, somewhat abbreviated, Annual Report will be sent to lapsed members. He said that a third letter will be sent to instant members, recent prospects, and registered Libertarians. The inclusion of registered Libertarians in the Annual Report is being done for the first time. He said that this is typically the most successful fundraising letter of the year. He said that it can be expected to raise about \$150,000.

Dasbach said that the Annual Report communicates both the successes of the party and the party's position on certain issues.

Dasbach commented on the proposal from Brick Mill studios. He said that he hoped that some of the information provided in the proposal would help LNC members understand the factors which need to be considered in developing a direct mail program. He also reviewed some of the cost considerations in preparing large mailings.

Dasbach discussed several targets for the Archimedes Program. He said that if response rates can be increased, it will be economically feasible to mail to large numbers of new names.

In response to a questions, Dasbach discussed the costs of renting lists. He said that when a high degree of overlap exists between a rented list and LNC's own list, the cost per mailed piece goes up because LNC pays for all names before duplicates are purged. He said that LNC has also experimented with mailing to compiled lists based solely on demographic data.

Dasbach said that he is exploring other mailing house vendors, including Brick Mill Studios for a variety of reasons.

Dehn asked Dehn whether the proposed testing of two letters would be done before the next large scale mailing. Dasbach said that testing would be done before the next large scale mailing.

Ruwart and Bisson asked questions regarding the test schedule and methodology which Dasbach answered.

Savage suggested that certain methodologies exist for testing and asked Dasbach whether those were being employed.

Dasbach said that those methodologies related more to such things as how inclusion of a blank vs. BRE vs. stamped return envelope affected responses. Dasbach said that the appropriate methodologies would be used when it came down to testing such things.

Butler asked if Dasbach plans to prefund all of the various phases of these tests and the resulting large scale mailing. He asked if the size of the mailing can be adjusted to fit available funds.

Dasbach said that he intends to adhere to the prefunding discipline in doing this work. He said that even if the response rate is as low as we have seen to date, that those minimal revenues plus the amount prefunded would cover all costs associated with the mailing.

Givot asked if that would be a variance from the previously used prefunding discipline.

Dasbach said that the prefunding discipline was applied differently to revenue- generating and non-revenue-generating projects. He said that ultimately the Executive Committee will have to decide whether to include some assumption of minimal revenue that will be available to pay for the cost of such a mailing.

Lark asked Dasbach to comment about the perception of some members that Archimedes is not doing very well.

Dasbach referred to the page in his written report entitled "Additional Contribution History." He explained that the data suggest that the tendency of those who give to LNC is to continue to give to LNC. He said this demonstrates that a small initial loss is more than made up by subsequent contributions from new members.

Dasbach said that Archimedes mailings generated fewer than projected new LP members because the number of names mailed to in the second half of 1998 was reduced from the projected 1,000,000 to about 600,000. The reduction in mailing size resulted from having less than anticipated working capital after the convention.

Fylstra said that LP News has an article on Archimedes which provides a great deal of information supporting Dasbach's presentation.

Smith asked whether a separately-defined Archimedes account would receive both initial contributions from new members as well as subsequent contributions from the same individuals. Dasbach said that only the initial contribution would be deposited into the Archimedes account. Subsequent contributions would be deposited into other accounts, as appropriate.

Fylstra asked about the major donor program.

Dasbach described the program and how it is progressing. He said that it was important to gather information about the positive results

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from funds already generated from this program before going back to these contributors and asking for additional funds. He said that successful major donor programs are developed by building personal relationships with donors as well as keeping them informed of progress.

The meeting was recessed at 12:27 PM EST until 1:45 PM EST.

Item: National Director's Report & 1999 Budget (Continued)

Dasbach said that Riggs Bank had requested that a motion be adopted by the newly-elected LNC to confirm that LNC, Inc. is authorized to maintain accounts at that bank. He presented a copy of the bank's standard resolution form. (copy attached)

Butler moved that the resolution be adopted as written.

Martin seconded.

The motion passed unanimously on a voice vote.

Dasbach said that the two primary focuses of operations are implementing the new accounting system on January 1, 1999 and continued work on the new management information system targeting full cut over in August, 1999. Dasbach informed the LNC of progress on each of these projects.

Butler asked whether national could arrange to share information with affiliate parties about the new management information system so that the affiliates can begin to prepare for the upcoming changes from national.

Dasbach said that some LNC members had already received certain documentation and that broader distribution of documentation should be available soon. He also said that Dan Gallagher will be providing a single-user version of national's system with certain functions omitted (e.g., FEC reporting) which will be available to affiliate parties.

Givot asked whether the FEC reporting capabilities would be made available to affiliates that do file with the FEC.

Dasbach said that affiliates have different FEC reporting needs than the national party, and that the programs written for the national party would not be appropriate for use by affiliate parties.

Dasbach updated the Committee on the web site development project. He described in detail some of the objectives of the project including expanding content, making the site more user friendly, and linking the LP web site to other web sites. He said that it was important to allow individuals responsible for content of specific areas of the web site be able to directly access and update their respective portions of the web site.

Fylstra advised the Committee of the cause of the delays in implementing the web site redevelopment project. He said that it was important to move the project forward, even if it is necessary to contact vendors other than the vendor he initially recommended.

Crickenberger said that in 1996 the LP raised more money online than the Dole campaign and almost as much as the Clinton campaign.

Fylstra suggested that LNC members visit the Advocates for Self-Government web site to see what they have done. He said that the site had over 10,000 visitors on its peak day, and has had more than 1,000,000 visitors overall.

Crickenberger said that we should explore "opt in" email lists as a possible electronic extension of the Archimedes approach to membership growth. Dasbach informed the Committee that Jack Dean had acquired the web addresses "libertarianparty.com", "libertarianparty.org", and "libertarianparty.net" and was willing to release the first two of these to LNC if LNC desired to acquire them. He said that Dean intends to retain rights to "libertarianparty.net" for commercial purposes.

Dehn raised the issue of what, if any, action LNC should take regarding Dean's possible use of the party's name in a commercial enterprise.

In response to a question from Tuniewicz, Dasbach explained the use of the budgeting term "accordion item" to the Committee.

Item: Region 8 Report

Martin reported that four of eight states in Region 8 are in various states of disarray.

Martin said that there is nothing going on in Arkansas where a college student is state chair.

Martin said that Tennessee ran only one candidate this year, although its problems seem to have been addressed. Tennessee will be considering a proposal to amend its ByLaws to enable it to join UMP.

In response to a request from Martin, Crickenberger reported on the continuing problems in Arizona. He said that he was encouraged by the fact that the 1999 state convention is being held in Tucson.

Hall updated the Committee on pending litigation between the two factions claiming to be the Libertarian Party of Arizona.

Savage moved to extend time for discussion by three minutes. No objection was made.

Savage asked about the basis for the dispute.

Dasbach explained some of the details of the dispute.

Lark asked how we intend to proceed if the "wrong side" wins in the current litigation.

Bergland suggested that dealing with the issues in Arizona substantively would require a great deal of time. He proposed that the discussion end and that it be brought up as a separate item if the Committee wishes to do so.

Item: Executive Session (Report from General Counsel)

Bergland called the LNC into Executive Session, as scheduled on the agenda, for the purpose of considering a report from counsel on a matter requiring confidentiality.

The Committee held extensive discussion in Executive Session, whereupon the Committee returned to open session.

Givot moved that the rules be suspended for the purpose of considering action relating to subjects discussed in executive session.

seconded the motion.

The motion passed without objection.

Item: Consideration of Action Relating to Executive Session

Givot moved that the following resolution be adopted:

Whereas the mailing list which the Libertarian Party develops, manages, owns, and rents is a primary asset and a major source of income generation for the Libertarian Party, and based upon evidence presented in executive session that a certain individual and related businesses have, on at least two occasions, made unauthorized use of that mailing list, and upon advice of general counsel, the LNC directs the Chair, on further advice of counsel, to pursue litigation against that individual and related businesses for unauthorized use of the Libertarian Party's mailing list.

Lark seconded the motion.

Bergland called for discussion on the motion. No discussion was offered.

There being no discussion, the Committee moved to a vote.

The resolution was adopted by unanimous vote.

Item: LP Program

Dehn reviewed the history of the LP Program over the past 13 years. He said that the most recent introduction of planks developed as outgrowths of related projects such as Project Healthy Choice. He said the development of new and revised planks stopped a few years ago. He said that he believes that activity on the LP Program should resume. He solicited volunteers for the Program Committee.

Givot related his involvement in the adoption of ByLaws creating the LP Program. He reminded the LNC that the topics are to be those of interest and concern to the general population and not just libertarians.

Bergland confirmed this by reading the applicable ByLaws language creating the LP Program.

Dasbach suggested that the Program Committee would work most effectively when a member works on a particular topic rather than have the entire Committee work in detail on each topic. He said that there are three planks currently in development: foreign trade and immigration, Social Security, and education.

Dehn raised the issue of whether the LP Program should address local as well as national issues. He said that activists are mostly involved in activism at the local level, and that more planks relating to local issues would be appropriate.

Smith said that the issues of greatest general interest in Colorado are schools, Social Security, the environment, and taxes.

Dasbach said that the program is generally considered to be the Libertarian Party's national agenda, and that local issues might not fit into that category.

Dehn said that he felt that many of these issues are local in nature but national in scope.

Dasbach said that two such issues, which are already being considered, are land use and the environment.

Item: Region 6 Report

Savyon reported that LPMA had achieved major party status.

Savyon play a taped audio ad produced by Jeff Weinstein which was distributed to many radio stations.

Dehn said that he had previously been advised that there would be an opportunity to ask questions of the general counsel regarding matters other than those presented by the general counsel.

Dehn moved that the rules be suspended for five minutes for the purpose of asking questions of general counsel.

Givot seconded the motion.

The motion passed without objection.

Item: Opportunity to Ask Questions of General Counsel

Dehn asked Hall what steps are being taken to defend against others using the name "Libertarian Party."

Hall advised the Committee of the history behind prior work done in this area. He said that he had previously asked a partner in his law firm to quote a price to achieve registration of the Libertarian Party name.

Dehn asked if there was any current policy regarding approval to use the Libertarian Party name.

Hall said that he was not aware of such a policy.

Dehn asked Hall if Hall was aware of any agreement to license the Libertarian Party name to anyone.

Hall said that he is not aware of any such agreement.

Lark asked whether a claim could be made by a trademark holder if their trademark were used as a Internet address.

Hall said that there was legal recourse.

Fylstra said that he is very familiar with the area of trademark protection in the assignment of Internet addresses. He said that circumstances have improved for trademark holders. He said that the Internet registration organization has a provision which permits the holder of a trademark to challenge the use of their trademarked name in an Internet registration made by another party. He said that if the trademark holder challenges the use of its trademarked name that the Internet registration organization requires the

registrant using the name to provide information which would counter the right of the trademark holder to use that name.

Givot asked Hall the cost of having his partner proceed to register the name "Libertarian Party."

Hall said that the cost would be about \$600.

Ruwart asked the Committee for permission to present at item of disclosure.

There was no objection.

Item: Disclosure

Ruwart disclosed that she may have a potential conflict of interest as a vendor to the party. She said that she may be selling her book to the party for use as a contribution premium.

Item: Political Director's Report

Crickenberger review some of the highlights from his written report.

Crickenberger said that he plans to develop tools for candidates, including a regular newsletter (sent mostly by email), race-specific manuals (e.g., school board), manuals supportive of those who get elected (e.g., a manual for zoning board officials), generic commercials, and generic brochures.

Crickenberger said that the Libertarian Party is in new territory in terms of the number of elected candidates. There are presently 256 individuals on the list of elected Libertarians. He said that the number of office holders seems to be related to the size of the membership.

Lark introduced a newly elected official, Bill Lawry.

Fylstra asked Crickenberger for his assessment of the possibility of persuading non-Libertarian elected officials to join the Libertarian Party.

Crickenberger said that we need a better solicitation piece to help persuade such individuals to join our party. He suggested something resembling the CATO annual report - something which might include our annual report, Archimedes prospectus, and similar documents.

Bisson asked Crickenberger for his assessment as to whether the Ohio ballot drive would be completed on time.

Crickenberger said that completing the drive on time certainly can be done. He said that the most cost effective approach is to recruit candidates and have them make an investment in getting onto the ballot.

Dasbach asked Crickenberger how many signatures are being gathered weekly present time.

Crickenberger said that we had been gathering about 2,000 signatures a week, however a major producer has left the drive. He said that currently about 1,000 signatures are being gathered per week.

Butler asked Crickenberger about the likelihood of getting 218 candidates for the U.S. House or 2,000 candidates for all offices on the ballot in 2000.

Crickenberger said that either is achievable.

Butler asked what LNC could do to make either more likely to happen.

Crickenberger said that he could have gotten 218 U.S. House candidates on the ballot this year, however he had other responsibilities which conflicted with achieving this goal. He said that money to pay filing fees would have helped.

The meeting was recessed at 5:30 EST, December 12, 1998.

The meeting reconvened at 9:04 AM EST, December 13, 1998.

Item: Region Report #7

Dixon advised the Committee that he was presenting the report. He said that Franke and Bradbury had divided the responsibilities of Regional Representative, with Franke responsible for attending the meetings and Bradbury acting as liaison with the region's affiliates.

Dixon provided the Committee with a summary of activities in each state.

Dixon spoke about the experiences of the Libertarian Party of Illinois. He said that there had been some tendency to focus on recrimination or failure. He said that the experience had also resulted in a very positive bonding of party members in Illinois. He said that the LPIL also learned that as we grow and become a greater threat to other parties, our efforts will be subject to a much stronger response than we might have imagined. He said that he believes that no petition ever submitted by any party in the State of Illinois would have passed the level of scrutiny than LPIL's 1998 statewide petition experienced.

Dixon said that Region 7 was planning a regional convention in Iowa in 1999.

Discussion ensued about timing a Success '99 event in conjunction with the regional convention.

Ruwart said that she had been told that the governor-elect of Minnesota had preferred to run as a Libertarian, but that he ran under the Reform Party because that party had ballot status. She asked Dixon if this was true.

Dixon said that he had no specific information on this matter, but that he felt that it was not true.

Crickenberger said he had contacted an official of the Ventura campaign, and that this individual said that characterizations of Ventura as a Libertarian were mostly a "media slur."

Winter said that the ten issues that Ventura selected for his campaign did not express a particularly libertarian viewpoint.

APPENDIX X SWOT FROM LAST TERM

Item: Communication Director's Report

Winter summarized his communications report in three words: bigger, better, more.

Winter presented a series of statistics demonstrating that the party was receiving greater media exposure than in prior years.

Winter said that plans for 1999 included purchase of a CD-ROM database of media outlets, attending several media events and conventions, attend events sponsored by other organizations where media personalities are likely to be in attendance. He said that plans for 1999 may include some media training.

Winter said that 99% of the interviews scheduled result from news releases sent out directly by the national office.

Givot asked whether national could share the media contact information it purchased on CD-ROM with affiliate parties.

Winter said that because affiliates are separate legal entities, the sharing the information would not be permitted under the purchase contract.

Givot asked whether national could share media contact information which the national office developed itself.

Winter said that he would prefer to discuss that later.

Savyon said that the best media information is that which is generate locally.

Tuniewicz asked Winter to quantify his plans for regularly producing and distributing op-ed pieces.

Winter said that he hopes to produce these on a regular schedule - probably monthly. He said that he cannot predict the results of such an effort.

Bisson said the he was not receiving copies of op-ed pieces. He asked if they, too, could be distributed.

Getz said that it would be possible to distribute those.

Winter summarized his report regarding LP News in three words: bigger, more, better. Winter said that advertising revenues and news and editorial content are up considerably.

Winter said that most negative comments he is receiving come from individuals who feel that their states are not receiving an appropriate level of coverage.

Dehn asked whether those states were, in fact, receiving coverage.

Winter said that these states are receiving coverage comparable to other states with similar activities.

Winter said that one area where additional coverage would be desirable would be stories about the activities of elected Libertarian.

Several LNC members offered Winter suggestions of individuals and topics for such stories.

Winter summarized his report regarding The Libertarian Volunteer in three words:

smaller, fewer, less.

He said that he had produced three issues this year instead of his goal of six.

Winter said that he can continue to produce LP News at its current size and level of quality without difficulty. He said that, given his experience, the hiring of an LP News reporter was, and can be, deferred. He said that the need to hire a reporter will arise as we approach the next national convention. He said that the decision on hiring a reporter has been deferred until June, 1999.

Winter introduced Press Secretary George Getz.

Getz reported on examples of where our news releases have been used by major media personalities and outlets.

Dehn asked Winter about what appear internal factors which might limit the ability to handle media contacts.

Winter said that while we are not experiencing such limitations yet, that at some future time we would reach a such a limit based on staffing. He said that currently about 1 1/4 people handle media contacts. That level equates to about 125 media contacts per month and about 40 to 50 interviews per month.

Martin said that he could perform an analysis to provide management with better information on inquiry generation and the capacity of staff to accommodate inquiries.

With the unanimous consent of the members, setting of future meeting times and locations was considered next.

Item: Future Meeting Dates, Locations & Topics

Dasbach advised the Committee of the current schedule of Success '99 events.

Butler summarized informal conversations that he had had with various Committee members regarding meeting dates.

Givot suggested that it would be appropriate for the LNC to hold some of its meetings elsewhere in the country for a variety of reasons.

Lark spoke in support of having one or two meetings each year somewhere other than Washington. He asked Dasbach about the costs associated with doing this.

Dasbach said that the costs per staff member would be about \$500 and that he would expect to three staff members to attend: the National Director, the Political Director, and the Communications Director.

Martin spoke in support of Givot's suggestion, and said that perhaps it should be put out to bid.

Butler said that he was familiar with the topic. He said that by holding the meetings in Washington, LNC members get an opportunity to spend more time with more of our staff members.

Smith commented on her expectations were the LNC meeting to be held in conjunction with her state convention.

Crickenberger said that he feels it very valuable to hold LNC meetings outside of Washington. He said that the wide ranges of Success '99 convention locations somewhat mitigates the value of holding meetings outside of Washington.

Bergland said that just because the LNC does not meeting outside of Washington does not mean that our presence is not being shown there. He also said that costs become an issue when the meeting is held in a non-airline hub location.

Dasbach said that the costs of holding LNC meetings in accessible cities other than Washington is small enough to be feasible.

Savage moved to adopt the following schedule:

April 10-11,1999 in Washington
August 14-15,1999 in Anaheim
December 11-12,1999 in Washington
March 11-12, 2000 in Washington
Lark seconded the motion.

Savage spoke in favor of the motion saying that this schedule calls for one meeting outside of Washington each year.

Givot moved to amend Savage's motion by leaving the location of the March, 2000 meeting location to be determined later.

Dehn seconded Givot's motion.

Givot spoke in favor of his motion saying that if it were not adopted, the only meeting locations for 2000 would be in Washington and Anaheim for the second consecutive year.

Smith said that those living west of Chicago must give up an extra day for travel to be at the meeting city at a reasonable time on Friday.

The Committee moved to a vote on the amendment. The amendment passed by a vote of 8 to 5.

The Committee moved to a vote on Savage's motion. The motion passed by unanimous vote.

Givot asked that there be some communication with affiliate parties regarding the fact that the April, 2000 meeting site was open for consideration.

Dasbach suggested that it would be appropriate for LNC Regional Representatives to communicate this to their affiliate in their regions.

Item: Region 4 Report

Spruyt reported on ballot access in his region. He said that three states in his region have particularly difficult ballot access issues.

Spruyt said that North Carolina has a difficult petitioning requirement. He said that North Carolina likes the fact that it can have continuous ballot access by circulation a petition only once each four years, with that petition covering two biennial elections.

Spruyt reported on recent changes in Florida ballot access law. He said that a court ruling now requires that the state set the same requirements for all political parties. He said that this current leaves Florida with no ballot access laws, since the current laws discriminate in favor of some parties. He said that now the state will proceed to adopt new ballot access laws. He cited the work of Tom Regnier in achieving this victory.

Spruyt said that the signature requirement for Alabama had just tripled.

Spruyt said that it would be valuable for all state parties to get information from national which would facilitate easy interchange of data between the national party and its affiliates.

Savyon said that this information on this is available.

Martin said that it is important to distinguish the difference between what national provides and what states need. He described a database product which is available for sale which provides more information that state parties would want.

Item: Request from LP of Illinois

Givot described the efforts by the national office to assist LPI in finding volunteers to assist LPIL in defending the challenge to its 1998 statewide petition. He said that more than 100 individuals from out-of-state responded and that about 40 to 50 came to Illinois. He said that without their assistance, it would have been impossible for LPIL to mount any credible defense to the challenge. Givot said that during the course of the petition defense, conversations were held with the national office about the need to recognize the extraordinary contribution that these out-of-state volunteers were making. He said that now was the time to proceed to do so. He said that LPIL's financial condition makes it impossible for LPIL to participate financially in this effort. He said that the best idea that he had heard for providing some tangible recognition of these individuals was to provide for a one year membership renewal extension.

Givot moved that

"The LNC authorizes recognition of the extraordinary efforts expended by as many as 60 out-of-state volunteers assisting the Libertarian Party of Illinois by providing a one year extension of their membership renewal date."

Martin seconded.

Lark suggested that it would also be appropriate to recognize these individuals in an article in LP News.

Dasbach said that LNC action should not direct the specifics of LP News content.

Savyon asked how many individuals would be involved and whether Illinois participates in the UMP program.

Givot said that he estimates that 40 to 50 individuals are involved, but that he was requesting 60 to assure that there was adequate authorization. He said that Illinois does participate in the UMP program.

Ruwart asked if this proposal would reduce revenues to the state parties where these individuals reside if those affiliates are UMP participants.

Dasbach said that it would not reduce revenues to any affiliate party.

Dehn asked what the total cost of the proposal would be.

Givot said that the maximum cost of this would be \$1,500 - \$25 for each of up to 60 individuals.

Butler said that the cost might be higher because it might affect UMP payments.

Crickenberger said that he felt that by thanking and recognizing these people it would increase contributions, making the cost lower.

Dehn said that we are setting a precedent in extending membership renewal dates and that we should consider the consequences of such action.

Ruwart moved to amend the motion to replace the words "provide a one year extension of their membership renewal date" with the words "provide \$25 in the form of a certificate which would be accepted by the national party for the purchase of materials or payment of dues" for these individuals.

Butler seconded.

Dixon said that in considering this over the past months, he had concluded that membership was the best form of recognition. He said that his opinion was based on his discussion with and observation of the volunteers themselves.

Martin said that if we consider payment for services rendered that this is not setting a precedent.

Bergland said that he did not have a problem with setting such a precedent.

Dehn said that prior consideration of granting membership in return for extraordinary efforts have not been approved. He referred to a prior proposal to extend membership renewal dates for candidates.

Lark said that if we do this, then more people will ask the LNC to reward other efforts.

The Committee moved to a vote on Ruwart's amendment. The amendment passed by unanimous vote.

The Committee moved to a vote on Givot's motion as amended. The motion passed by a vote of 8 to 6. Bisson abstained. Dehn asked that his vote against the motion be recorded.

Item: Region 5 Report

Turney called on Dan Smith to report on the DC party.

Turney called on Lark to report on the Virginia party.

Dasbach recognized on the efforts of Richard Schwarz of LPPA who was in attendance. He said that Schwarz was responsible for the "lion's share" of the Pennsylvania ballot access effort.

Item: Approval of 1999 Budget

At Turney's request, the time of day is entered into the record as 11:16 AM EDT.

Dasbach presented the 1999 Budget. He presented the process by which he developed the proposed budget. He highlighted changes.

Martin asked whether the revenue projections were based on the 1998 projected ending results.

Dasbach said that they were. He said that last year began with about 23,000 members and about 2,500 LP News subscribers and that these people provided revenues of approximately \$100 each. He currently projects 1998 to end with about 30,000 members and about 5,500 LP News subscribers.

Tuniewicz complimented Dasbach on the detailed monthly breakdown of the budget. He said that we current project ending 1998 with a negative variance of about \$200,000 which he believes is a result of revenue shortfalls. He highlighted the Major Donor revenue item as a significant contributor to that shortfall. He said that a comparable overall revenue shortfall is possible in 1999.

Dasbach said that to cushion against that contingency, a large operating surplus was planned into the 1999 budget. Regarding the Major Donor line item, Dasbach said that it was being budgeted at the level actually achieved in 1997. He said that Major Donor revenue is largely dependent on individual contacts and relationships. He said that Crickenberger, he, and others will be making such contacts and soliciting Major Donor contributions as they travel the country making Success '99 presentations.

Tuniewicz asked Dasbach if it was his intent to report Project Archimedes and Major Donor income and expense separately so that any revenue or expense volatility resulting from them can easily be seen.

Dasbach said that he would be reporting them to LNC separately, but that (subject to a determination that it would comply with FEC regulations) a segregated bank account would only be established for Project Archimedes funds.

Tuniewicz asked Dasbach if this would end the use of so-called "accordion" line items.

Dasbach said that this would not be the case. He cited Inquire Response as an example a budget line item where the continued use of "accordion" line items was appropriate.

Tuniewicz expressed concern that to the extent that we continue to have many "accordion" line items, it will tend to make the monthly breakdown of revenue and expense for each line item meaningless.

Bergland said that he disagreed.

Lark asked Dasbach how large the pool of lapsed members and subscribers is.

Dasbach said that we have about 30,000 lapsed members and about 6,000 lapsed subscribers.

Dasbach said that the final budget will be footnoted to identify which are still "accordion" items.

Givot asked why expenses were so large in April.

Dasbach said that telemarketing cost to call all members for were shown in April. He said that offsetting revenue items were \$100,000 in one-time contributions as well as incremental pledge program. He said that April, as well as September, are months when three paychecks will be issued.

Givot asked why this telemarketing effort was all being done in one month.

Dasbach said that all of the calls are completely in about two weeks. He said that making all of the calls in a short time frame worked best for both the telemarketing firm and for LNC.

Turney asked for clarification regarding the \$60,000 and \$100,000 telemarketing figures in the budget and how they related to prior year figures.

Dasbach explained that there had been some telemarketing items which were incorrectly posted during the prior year. He said that, in his judgment, the effort required to correct those postings did not provide sufficient benefit to expend that effort.

Turney asked about changes in credit card budget, premium, and thank you items over the prior year.

Dasbach said that he had identified some errors by staff in recording these entries as well. He also said that there remains an unidentified bookkeeping "glitch" which he will be dealing with in the near future. He said that when the new accounting system is installed, it may be that some of these detailed line items will no longer be used.

Turney asked Dasbach about the proposed increase in staff costs.

Dasbach said that in addition to a budgeted staff increase mid-year, the temporary worker in the office now will be replaced by a new staff position. He also said that some form of retirement program should be adopted in the coming year.

Lark asked if migration into the new accounting system would be accompanied by a guide for LNC members and others about LNC budgeting and accounting procedures.

Dasbach said that the new accounting package will result in different reports which will, among other things, allocate various costs (such as staff expense) by budget line.

Dehn asked about the level of detail to be provided. He cited the allocation of credit card costs as expenses related to the various sources of credit card income.

Dasbach said that consideration would be given to where it is and is not appropriate to allocate costs and how they should be allocated.

Dehn said that there is a continuing problem with the monthly payroll varying between months with two and three paychecks. Dehn suggested whether it was appropriate to do accruals each month to smooth out monthly results.

Dasbach said that our auditors had been asked about this and that they advised that it was not worth the effort. However, the auditors did say that some organizations make an adjustment at year end for the purpose of having more accurate final statements.

Butler said that the purpose of the monthly budget is to identify variances from expectation, not to assure that there is a positive net result each month.

Tuniewicz drew the attention of the Committee to Article V (Finances), Section 2 (budget), paragraph C (spending limit), items 1-4 of the LNC Policy Manual. In accordance with item 4, he reported that several expenditure categories had exceeded budget by the 10% limit imposed by the bylaws. A list of these categories was provided to the Secretary for purposes of the minutes.¹

¹ The list, received subsequently by the Secretary, included the following specific budget categories, and their respective per cent over budget: Credit Card & EFTS (44%), Premiums & thank-yous (73%), Prospecting (overall category) (24%), Lapsed members (92%), Proven Lists: (92%), and Inquiries and 800 # (42%).

Tuniewicz suggested that some of the categories were so-called "accordion items" and that the LNC's practice had been to allow them to fluctuate along with their corresponding revenue categories (e.g., prospecting). He indicated that this section of the bylaws may be in need of amendment.

He said that there have been some violations involving expenditures in excess of those authorized by the LNC and that he would provide a list of these to the Secretary.

Dasbach said that he intends to present revised monthly budget projections at each LNC.

Givot said that he agreed with Butler's comments regarding the purpose of developing a monthly budget. He said that he was relying on staff to determine the most reasonable method to make allocations of expenses, such as credit card charges, between line items. He said that sometimes estimating the allocation is a more efficient method than actually measuring the allocation each month.

Tuniewicz moved adoption of the 1999 Budget as presented in the 1999 columns of the 1999 Budget Summary.

Martin seconded.

Without objection the Committee moved to a vote. The motion passed unanimously.

Dehn asked for clarification as to the meaning of the motion just passed. He specifically asked whether it was the intent of the motion to apply the limitations of Article V, Section 2 of the LNC Policy Manual to (1) the annual figures, (2) the cumulative monthly figures, or (3) the monthly figures.

Discussion ensued to clarify the meaning of Tuniewicz's motion. During the discussion, Tuniewicz clarified that it was his intention that the limitations in the LNC Policy Manual would apply to the annual figures and that the monthly and cumulative monthly figures were presented for guidance and monitoring purposes only.

At the Chair's request, the Committee voted again on Tuniewicz '5 motion as clarified by Tuniewicz. The motion passed unanimously again.

Item: Committee Appointments

Appointment of Audit Committee

Bergland said that the next order of business was to appoint the members of the Audit Committee.

Dehn moved to add to the policy manual,

Section (6) (3) (f) Audit Committee: The LNC shall appoint a three person audit committee to commission and supervise an annual audit. No member of the Executive Committee shall be appointed to the Audit Committee.

Smith seconded the motion.

The Committee moved to a vote. The motion was adopted unanimously.

Bergland asked who had served on the prior Audit Committee.

Givot said that it was Neale, Franke, and himself.

Butler nominated Neale.

Hall seconded.

Lark nominated Martin.

Hall seconded.

Ruwart nominated Turney.

Dixon seconded.

There being no other nominations, Bergland suggested voting on all three nominees as a group. There being no objection, the Committee moved to a vote.

The Audit Committee, as nominated, was appointed by unanimous vote.

Appointment of Advertising and Publications Review Committee

Bergland said that the next order of business was appointment of the Advertising and Publications Review Committee (APRC). He said that it is a three person committee. He explained the purpose of the APRC.

Tuniewicz nominated Bruce Baechler.

Dixon seconded.

Dehn nominated Dehn.

Lark seconded.

Martin nominated Lark.

Smith seconded.

There being no other nominations, Bergland suggested voting on all three nominees as a group. There being no objection, the Committee moved to a vote.

The Advertising and Publications Review Committee, as nominated, was appointed by unanimous vote.

Appointment of General Counsel

Bergland said that the next order of business was appointing general counsel.

Butler nominated Hall.

Tuniewicz seconded.

There being no other nominations, Lark moved that Hall be elected by acclamation.

**APPENDIX X
SWOT FROM LAST TERM**

Hall was unanimously reappointed by acclamation.

Appointment of Internal Auditor

Bergland said that the next order of business was appointing an internal auditor.

Bergland said that Bill Redpath, who has served in that capacity in the past, has volunteered to do so again. He said that Redpath will not initiate any activities, but that he will respond to requests.

Tuniewicz asked the extent to which Redpath would be available to respond to requests.

Lark said that Redpath has substantial other commitments, but that Redpath would be responsive if the need were expressed.

Tuniewicz said that he envisioned that the Internal Auditor's work would probably be done a bit at a time "on a rolling basis."

Dehn said that if Redpath doesn't plan to devote time to the position on a regular basis, that perhaps we should find someone else.

Bergland said that the members seem to share some concern as to whether Redpath has sufficient available time to perform this function, but that it may be appropriate to appoint Redpath and see from experience whether he has sufficient time to meet our needs.

Butler said that the role of the Internal Auditor has some potential to assist the organization. He cited the particular circumstances of preparing for potential problems relating to the so-called "year 2000 problem."

Lark said that he would be glad to approach Scott Elston, Treasurer of LPVA, who has the skills required to be Internal Auditor.

Tuniewicz moved that Redpath be appointed Internal Auditor.

Lark seconded

There being no other nominations, the Committee moved to an immediate vote.

Redpath was appointed Internal Auditor by unanimous vote.

Appointment of Convention Planning Committee

Bergland asked the Committee to consider whether it was appropriate to continue to appoint a Convention Planning Committee.

Smith said that she understood that there were some budgeting problems.

Dasbach said that the existence of a Convention Planning Committee would not have affected that problem.

Givot provided background and suggested that a committee is not needed at this time.

Tuniewicz asked Givot whether he believes that, absent a formally appointed Convention Planning Committee, that staff will continue to seek input from appropriate sources.

Givot said that he felt that staff would continue to seek such input.

Dasbach said that the input would be sought regardless of whether the LNC formulated the committee. He also said that he could appoint a Committee to advise staff.

Savyon said that it was important if no other purpose than to assure that the LNC has an oversight role regarding the national convention.

Tuniewicz agreed with Savyon.

Tuniewicz nominated Savyon.

Lark seconded.

Smith nominated Smith.

Turney seconded.

Givot nominated Givot.

Ruwart seconded.

Givot nominated Tun.

Savyon seconded.

Turney nominated Turney.

Martin seconded.

Dasbach asked for clarification as to whether the Committee members could expand the membership of the Committee without LNC approval.

There was discussion on this subject. It was determined that no change to the policy manual would be made at this time, but that the Secretary would prepare suitable language to allow the Convention Planning Committee members elected by the LNC to appoint additional members to their committee.

There being no other nominations, Bergland suggested voting on all five nominees as a group. There being no objection, the Committee moved to a vote.

The Convention Planning Committee, as nominated, was appointed by unanimous vote.

Appointment of LP Program Committee

Bergland said that the next order of business was appointing the LP Program Committee. He said that prior discussion had already clarified the purpose of the Committee.

Dehn nominated Fylstra

Butler Seconded.

Martin nominated Ruwart.

Butler seconded.

Butler nominated Bergland.

Givot seconded.

Smith nominated Smith.

Lark seconded.

There being no other nominations, Bergland suggested voting on all four nominees as a group. There being no objection, the Committee moved to a vote.

The LP Program Committee, as nominated, was appointed by unanimous vote.

Item: Other Items of Business

Thank yous

Lark thanked Dan Smith and Givot for their efforts in making the meeting run smoothly.

Givot thanked Dehn for his assistance in performing roles of the Secretary.

Employee Pension Plan

Dasbach introduced the topic of establishing a pension plan for the employees of LNC, Inc. He said that some work had been done to determine what sort of plan might serve the organization and its employees well.

Givot moved that "the LNC authorizes the formation of a 401-K profit sharing plan, authorizes the National Director to establish the plan, and appoints the National Director as the trustee of the plan."

Tuniewicz seconded.

Givot asked about the costs and whether they were all included in the budget.

Dasbach said that there would be a fixed cost of about \$1,600 annually. He said that he recommended a match of \$1 from LNC, Inc. for each \$2 contributed by the employee. He said that he is working with Judy Redpath (wife of Bill Redpath) on developing this program. He said that under the proposal, LNC would match up to the first 6% of income that any given employee puts into the plan - making LNC's maximum liability 3% of gross payroll.

Fylstra moved to amend Givot's motion to replace the words "a 401-K profit sharing plan" with "a qualified, defined contribution pension plan (which may be a 401(k), SEP-IRA, or SIMPLE-IRA plan)."

Hall seconded.

The amendment passed unanimously.

The motion passed unanimously.

Year 2000 Preparations and Compliance

Tuniewicz raised the issue of what measures have been taken to assure that LNC, its suppliers and its vendors will not experience problems detrimental to LNC as a result of the "year 2000 problem."

Dasbach said the Butler has been appointed as the Year 2000 Compliance Officer for LNC, Inc.

Lark moved to adjourn.

The Committee voted unanimously to adjourn.

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**APPENDIX X
SWOT FROM LAST TERM**

National Libertarian Party Membership Statistics

Statistics as of 30 November 1999 (preliminary)

Total dues-paying members in areas with affiliate parties: 33427
Overall density: 123.7 members per million population

Change since	Growth	%Growth	Growth/pop
last pres. election (31Oct96)	12392	58.9	45.8
last conv. deadline (31Dec97)	10082	43.2	37.3
last convention (30Jun98)	5379	19.2	19.9
beginning of year (31Dec98)	3420	11.4	12.7
31 October 1999	585	1.8	2.2

Highest Ranking States (growth since 31 October 1999)

Number	Density	#Growth	%Growth	Growth/pop
CA 6485	NH 306.3	MI 136	MI 9.2	MI 13.9
FL 1691	NV 273.6	PA 124	PA 8.0	PA 10.3
PA 1672	VT 231.9	CA 110	MT 7.9	MT 10.2
TX 1641	AK 223.1	FL 77	MN 5.3	DC 7.6
MI 1609	WA 213.9	MN 23	FL 4.8	FL 5.2
GA 1536	CO 210.8	NC 17	DC 4.6	NV 5.2
WA 1217	GA 201.0	OR 13	UT 3.3	AK 4.9
OH 1136	CA 198.5	WA 13	HI 3.2	MN 4.9
IL 1127	OR 180.1	VA 11	ID 2.8	OR 4.0
NY 1107	DC 174.0	GA 10	NC 2.7	UT 3.8
VA 996	AZ 167.1	MT 9	AK 2.2	NM 3.5
MA 854	NM 165.8	NV 9	OR 2.2	CA 3.4
NJ 844	WY 164.3	NY 8	SC 2.2	HI 3.4
CO 837	MI 163.9	UT 8	NM 2.1	ID 3.3
AZ 780	ME 151.9	IN 7	NV 1.9	NC 2.3

Note 1: Arizona once again has a recognized affiliate.

Areas with currently recognized affiliates:	33,427
other US areas (territories, etc.)	13
APO/FPO	32
non-US	23
	<u>33,495</u>

Note 2: This report is based on preliminary counts for the 30 November delegate allocation deadline, including memberships that were postmarked in November but received by the national office in the first few days of December. According to Nick Dunbar, a small additional number of November-postmarked memberships have arrived in the last few days, but not enough to have any effect on which states qualify to name members of convention committees.

The following states will be able to appoint a member of the Platform Committee: CA FL PA TX MI GA WA OH IL NY

The following states will be able to appoint a member of the Credentials Committee: CA FL PA TX MI

Document:LNC Minutes 9-10 December 2000

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LNC Meeting
Washington, DC
December 9-10, 2000

DRAFT

Present: Jim Lark, Chair
Dan Fylstra, Vice-Chair (joined the meeting during Check of Paperwork)
Mark Tuniewicz, Treasurer
Steve Givot, Secretary
Ken Bison (IN), At Large Representative
Lorenzo Gaztanaga (MD), At Large Representative (joined meeting during Setting of Agenda)
Elias Israel (MA), At Large Representative
Lois Kinesic (PA), At Large Representative
Jim Turney, At Large Representative

Ed Hoc (AK), Region 1 Representative
Mike Dixon (IL), Region 1 Representative
Joe Dean (CA), Region 2 Representative
Scott Lieberman (CA), Region 2 Representative
Sara Chambers (IN), Region 3 Representative
Michael "MG" Gibson de Lemon (FL), Region 4 Representative
Richard Schwarz (PA), Region 5 Representative
Dan Karlan (NJ), Region 6 Alternate
Daryl Martin (TN) - Region 7 Representative

Also present: Jim Dexter (UT), Region 1 Alternate
Mark Nelson (IA), Region 1 Alternate
Carl Milsted, Jr. (VA) - Region 5 Alternate
Absent: Dan Wisnosky (NV), Region 2 Alternate
Tim Hagan (NV), Region 2 Alternate
Barbara Goushaw (MI), Region 3 Alternate
Ben Scherrey (GA), Region 4 Alternate
Ken Lindell (ME) - Region 6 Representative
Mary Ruwart (TX) - Region 7 Alternate
Vacant: None
Staff: Steve Dasbach, National Director
Ron Crickenberger, Political Director
Lark called the meeting to order at 9:00 AM EST.

Kaneshiki said that the minutes reflect that LNC Policy had been violated because materials were not distributed sufficiently prior to the meeting.

Item: Credentials

Givot reported that there have been no changes to the constituency of the Committee. He said that all LNC members are present except Fylstra, Gaztanaga, and Lindell. He said that Karlan - Lindell's alternate - is present.

Item: Setting of Agenda

Kaneshiki moved to add 10 minutes for Don Gorman to make a presentation to the Committee on Sunday. She said that she was not aware of the subject of his presentation.

Israel suggested that due to the amount of business before the Committee, that Gorman could address the group when it is not in formal session.

The Committee agreed to modify the proposed agenda to add 10 minutes for Gorman's presentation as the first item on Sunday morning and to begin the meeting at 8:50 AM instead of 9:00 AM.

The agenda was approved as modified.

Item: Check of Paperwork

Dasbach advised the Committee that he has updated financial information to replace a portion of that which was previously distributed.

APPENDIX X SWOT FROM LAST TERM

Item: Chair's Report

Lark thanked the members of the Committee, members of the Executive Committee, and the staff for their hard work during the period since the convention.

Item: Treasurer's Report

Tuniewicz referred the Committee to his written report. He said that he would like to highlight two particular issues.

Tuniewicz said that the first issue is revenue shortfall. He said that over the past three years, the shortfall of actual revenue as compared with budgeted revenue has been growing during each years - both in terms of dollar shortfall and percentage shortfall.

Tuniewicz said that he has three recommendations regarding this:

That the LNC should take a more active role in monitoring actual revenues vs. budgeted revenues.

That the LNC should explore the underlying assumptions regarding revenue which are part of the proposed 2001 budget.

That at its April 2001 meeting, the LNC should adopt a formal major donor program.

Tuniewicz said that the second area of concern is maintaining adequate liquidity.

Tuniewicz cited the fact that in recent years the LNC has adopted a formal reserve policy in an attempt to address this concern. Tuniewicz said that the Reserve Fund started the year at about \$50,000 and has gradually been built up during the course of 2000.

Tuniewicz said that the LP is within striking difference of achieving the core goal of ending 2000 with cash \$150,000 in excess of accounts payable. He said that the existence of the reserve policy and Reserve Fund has helped achieve this goal.

Tuniewicz said that he has a proposed reserve policy for 2001 and beyond. He said that this policy calls for placing \$150,000 in certificates of deposit which would mature on a rotating basis and adopting a policy which requires maintenance of at least 1:1 current ratio.

Tuniewicz said that a new item under consideration is the possible purchase of a headquarters facility in 2005. He said that - while this is not a proposal which requires any action at this time - he wants the Committee to be aware that this possibility is being discussed.

Tuniewicz said that the current LNC Policy calls for an internal auditor. He said that he considered recommending elimination of that position and function, relying instead on the external auditor. He said that before eliminating the position, it would be best to make a serious effort to find a volunteer to serve as internal auditor. He said that such a person can add value, particularly in the review of special projects.

Tuniewicz said that he has also reviewed the LNC Policy Manual with an eye toward suggesting possible changes relating to the role of the Treasurer. He said that he has prepared recommendations regarding these changes. He indicated that MG has suggested that this be incorporated into our upcoming strategic planning efforts.

Tuniewicz moved adoption of new language to replace Article 5 Section 5 of the LNC Policy Manual as follows:

Liquidity Requirements: The National Director shall be responsible to insure that the LNC maintains sufficient cash balances to provide prudent coverage of accounts payable. For purposes of this section, a positive working capital position (current access less current liabilities) measured on a monthly basis is deemed a minimum prudent level.
MG seconded.

Israel said that he believes the past policy has been too strict to permit the National Director to do his job effectively. He asked Tuniewicz whether he believes this is a stricter or looser policy.

Tuniewicz said that he believes that his proposal provides greater flexibility.

Dasbach said that he supports both recommendations. He said that this proposal is stricter in one sense - because it imposes a strict current ratio requirement - but more flexible in terms of permitting the staff to determine compliance on a month-to-month basis.

Givot spoke about the origin and history of the reserve policy in effect for the part two years. He said that the LNC is responsible for any lack of flexibility that existed under that policy. He said that he specifically proposed a methodology to permit accessing portions of the Reserve Fund, but that the LNC didn't care to consider those suggestions at the time. He said the he would prefer a reserve policy which addresses not only the accumulation of a Reserve Fund, but that also does not permit staff to spend money that it does not have. He said that the proposal under consideration would permit the staff to spend money which it does not have other than in the Reserve Fund.

MG said that in at the July, 2000 LNC meeting, the Committee was charged with improving our process through open discussion. He said that he supports Tuniewicz's recommendations. He said that one thing that the LNC must stop doing is acting as though it is a government - applying our beliefs about how government should operation to the management of this private, voluntary organization. He said that we must demonstrate greater self-responsibility.

Martin asked Tuniewicz whether his proposal would call for an increase in liquidity at the end of 2001.

Tuniewicz said that it would not.

Martin noted the possible purchase of a building. He said that the proposed \$150,000 figure for the Reserve Fund would not be sufficient to cover two months during which there is a 50% shortfall in projected revenues. He said he had hoped that the \$150,000 figure was being recommended as an addition to the Reserve Fund rather than the target level.

Dehn expressed agreement that the dollar amount of the Reserve Fund should not appear in the LNC Policy Manual. He said that he believes that the Policy Manual should be modified to provide for the Reserve Fund, how it is operated, how it can be utilized, but not quantifying the amount of the Reserve Fund. Dehn suggested that such language could be incorporated as Article 5 Section 5 (B) in the LNC Policy Manual.

Tuniewicz agreed with Dehn's suggestion that Article 5 Section 5 (B) in the LNC Policy Manual could be as Dehn suggested.

MG asked for clarification of the purpose of holding the Reserve Fund in certificates of deposit.

Tuniewicz said that the purpose is to segregate these funds from operating funds and to earn an incremental rate of return on those funds.

Fylstra spoke in support of Tuniewicz's proposal. He said that we need to determine what measurement we wish to use and also determine how aggressive the LNC wishes to be regarding financial issues. He said that the new proposal is a better approach because it measures the right thing. He said that measuring net working capital is the right thing to do. He said that including the certificates of deposit in the Reserve Fund as part of working capital is not overly burdensome on staff. He said that there is a limited ability for the LNC to effectively manage or anticipate unexpected shortfalls in revenues or unanticipated expense.

Tuniewicz clarified that the motion before the LNC was to replace Article 5 Section 5 of the Policy Manual with his proposed language.

The motion passed on a voice vote. Dehn, Gaztanaga, and Hoch abstained.

Tuniewicz moved adoption of amendments to the LNC Policy Manual describing the position description of the Treasurer and National Director as follows:

Amending Article III Section 3 (A) to read:
Section 3. POSITION DESCRIPTION OF NATIONAL TREASURER:

A. RESPONSIBILITY AND AUTHORITY: The Treasurer is the Chief Financial Officer of the LNC and shall have responsibility and authority to perform all functions in conjunction with that role. In part this includes:

1. To prepare and file Federal Election Commission reports and income tax returns as required by law, directly or through written delegation to staff.
2. To supervise and review the preparation of all accounts and disbursements of the Party.
3. To render appropriate management reports to the Chair as requested.
4. To develop and maintain appropriate banking and contributor relationships.

Deleting Article III Section 3 (C) in its entirety.

Amending Article VI Section 2 (B) to read:

- B. The Director is directly responsible to the Chair, and reports to the LNC, and in that capacity:
1. maintains adequate and necessary communications with the Chair, and ensures that the Chair is kept fully informed of all pertinent LPHQ and Party activities;
 2. submits all contracts of over \$1000 to the Chair for approval prior to any commitment of the Party to the contracts;
 3. submits periodic written reports to the Executive Committee and LNC, including monthly financial statements, annual audited financial statements, monthly FEC summary reports, and monthly accounts payable agings.

Dixon seconded.

Tuniewicz said that it is important to state that the Treasurer is the CFO to assure the ability of the Treasurer to contact the outside auditors or FEC consultants.

Dasbach expressed concern that if there is direct contact between the Treasurer and the Auditor the staff may not be aware of the request.

Israel said that this might best be considered as part of our upcoming strategic planning efforts.

Givot said that this level of detail is probably far below the level of detail that will be developed in a strategic plan.

Dixon said that he believes that this is too detailed for inclusion in strategic planning.

A motion to table failed.

Dehn said that he supports most of the proposed changes. He said that he does not like the deletion of (3)(a)(8) which calls for the Treasurer to prepare an annual financial report.

Dehn proposed that (3)(a)(8) be retained and that it be modified to call for the Treasurer to report to both the LNC and the membership and removing the specification of a date by which to report.

MG said that because the Treasurer is elected by the convention, the Chair cannot restrict the Treasurer in this regard.

The motion passed without objection.

Lark said that after the convention Bill Redpath offered to serve in as internal auditor. He said that Redpath has recently reiterated his willingness to do so.

Tuniewicz said that Redpath had previously expressed some limitation of his ability to do that job aggressively due to other time commitments.

Item: Region 1W Report

Hoch said that, despite the fact that it appears that our candidates did not do particularly well in the recent election, he believes that in some areas we did quite well.

Hoch provided the Committee with the details about the subjects covered in his written report.

Hoch said that he is experiencing problems getting information from some of the states in his region. He cited Hawaii as an example of this.

Item: Region 1E Report

Dixon said that he prepared his report for the affiliates in his region. He said that the LNC also receives a copy of this report. Dixon said that LPIL is doing something of considerable value. He said that LPIL is holding a candidate recognition event in January which will serve as a kickoff to line up candidates for 2002. He said that LPIL has earned ballot status in two congressional districts which include Chicago.

Dixon said that Mark Nelson is doing a great job and that LPIA has elected some candidates.

Dixon said that LPSD is doing a mailing to registered Libertarians to try to increase membership.

Dixon said that LPKS has expressed concerns about the degree of cooperation they received from the Browne campaign.

Dixon said that LPMN is demoralized. He said that they have had a bad year.

Dixon said the LPND is not reporting.

Dixon advised the Committee that he has relocated to Tucson. He said that he will be reporting the results of this meeting and offering his resignation to the states which he represents. He said that he will continue to serve as the Region 1E representative only if the chairs in his region wish him to continue to do so in light of his relocation.

Item: Region 4 Report

MG said that he has spent some time discussing the content of his report with his state chairs and key activists. He presented a tabulation of registrations, membership, elected Libertarians, and other statistics for each state in his region. MG noted the comparison with LPNH. He said that LPNH apparently runs a very high percentage of its members as candidates. He said that from the LPNH figures, he concludes that running a lot of candidates appears to draw more people into activist activities.

MG reviewed some of the strategic planning efforts of LPFL.

MG said that LPGA is focusing on activism.

MG described the strategic planning efforts of LPNC.

MG said that LPAL and LPSC are focusing on developing their people.

Item: Strategic Planning

Givot said that there are two mission statements that need to be discussed this weekend: the Mission Statement of the LNC-Strategic Planning Team and the Mission Statement of the Libertarian Party.

Givot proposed that time today be used to discuss the methodology for strategic planning. He proposed that the first of two sessions on the following day would be used to determine the methodology for strategic planning. He proposed that the second session on the following day would be devoted to reviewing the Mission Statement of the Libertarian Party.

Kaneshiki agreed that it is important that we discuss the methodology of strategic planning. She said that the Libertarian Party is unique. She said that the breadth of the current Mission Statement necessitates that the discussion of the Mission Statement of the Libertarian Party needs to be discussed first, because the methodology for strategic planning may be different if the Mission Statement is changed.

Dasbach read the Mission Statement of the Libertarian Party.

Gaztanaga agreed that it is important to determine the Mission Statement of the Libertarian Party prior to determining the methodology for strategic planning.

Tuniewicz asked what the downside is to discussion the Mission of the Libertarian Party before discussion the methodology for strategic planning.

Givot said that there is no inherent problem with doing things in the order that Kaneshiki suggests. He said that he proposed waiting until the next day to discuss the Mission Statement of the Libertarian Party was to allow people some time to interact and think about the Mission Statement prior to focusing on that issue.

Dixon that if the Committee were to be doing strategic planning today, he would agree with Kaneshiki. He said that since we are only talking about how we will be doing strategic planning, the discussion of the Mission Statement of the Libertarian Party need not be done now.

Karlan agreed with Dixon.

Kaneshiki said that the basis of her concern is that if the established Mission Statement of the Libertarian Party is too broad, then the process may need to be changed to allow more time for deliberation of discussion.

Bisson said that he assumes that the Mission Statement of the Libertarian Party is not likely to change very much, and therefore he feels comfortable proceeding to discuss planning methodology.

Israel said that he also thinks that the Mission Statement of the Libertarian Party is not likely to change as much and supports proceeding to discuss planning methodology.

Strong consensus was reached that there would likely be little if any change to the Mission Statement of the Libertarian Party.

The Committee then reached consensus to proceed to sequence its discussion of topics as proposed by Givot.

Givot said that he believes that there is no disagreement that if a separate group is established to do strategic planning, that it will be the LNC - not the separate group - that ultimately determines what, if any, strategic plan will be adopted by the Party.

APPENDIX X SWOT FROM LAST TERM

The Committee agreed with this without exception.

Givot said that the Executive Committee has had some discussion about how a separate group might operate. He said that one idea that has been discussed is to hold two to three meetings between now and the April 2001 LNC meeting and two to three meetings between the April 2001 and August 2001 LNC meetings.

Givot said that there has also been discussion of a concept advanced by Kaneshiki, that much of the work be done by email instead of meeting in person.

Givot said that he and Lark have discussed the possibility of working in parallel with in-person meetings and email interchanges until April 2001 and deferring until April 2001 any decision not to meeting further in person.

Gaztanaga said that he always understood that email would be used as an adjunct to in-person meetings.

Givot said that there was a consensus building at the Executive Committee that since missing one of a small number of meetings would leave the absent person seriously behind, attendance at all strategic planning meetings should be a prerequisite for participating on the LNC-Strategic Planning Team.

Givot said that Lark and he have discussed this, and that Lark has volunteer to take upon the responsibility of bringing any absent participant up to date for material covered at a missed meeting. He said that Lark has also agreed to step in if a participant is behind and becomes disruptive to the process and remove the participant from the process at the LNC-SPT level.

Israel said that the best place to make sure that things are done well is at an in-person meeting.

Dixon says that he sees similarities between this process and the LP Platform Committee. He said that both will probably involve a considerable amount of email interchanges which lead to productive results in in-person meetings.

Kaneshiki said that certain processes lend themselves to email - such as brainstorming - but that others do not. She said that her concerns relate to the specific stages and steps to be taken in developing a strategic plan.

Givot described the "consensus-building methodology." He said that this is the methodology he would propose using. He said that the approach is to see if decisions can be made in a manner such that polarization of views is minimized.

Kaneshiki said that a strategic planning must begin with an assessment of where the Party is.

Givot said that the approach that he envisions will begin with exactly that as well as an assessment of the environment in which the Party operates.

Givot provided a brief synopsis of the steps he would envision in developing a strategic plan.

Givot introduced a list of items that the LNC should consider in drafting the LNC-SPT Mission Statement. He asked the Committee to consider these items and be prepared to discuss them the following day.

Dasbach asked Givot to comment on the proposed interface with affiliate parties.

Givot said that a meeting of state chairs is being scheduled for February. He said that he believes it would be of great value to hold the first LNC-SPT meeting at the same time and location and to have the state chairs spend about 5 hours meeting jointly with LNC-SPT so that all of their ideas are integrated into the strategic planning process from the beginning.

Givot said that this would just be the first step of involving the state chairs in the strategic planning process.

Givot asked if any Committee member took exception to these beliefs.

Tuniewicz said that he felt that the prior state chairs meeting was not particularly beneficial.

No one else took exception.

Kaneshiki said that there are many differences among our affiliates. She said that input broader than what might be gotten from only state chairs would be better.

Karlan said that we must avoid the perception that the LNC is attempted to develop a strategic plan in a vacuum. He said that such a perception would cause problems.

Hoch said that it is important to publicize what we are doing to the state chairs. He said that it is important that they are aware of the state chair meeting well in advance.

Israel said that it may be better to break up into smaller groups for brainstorming.

Givot said that he has run larger groups in brainstorming sessions. He said that by structuring the meeting appropriately, fair participation by everyone is easily achievable. He said that the override advantage of doing brainstorming in one large group is the "cross pollination" that occurs.

MG said that tremendous synergy results from having a single large group.

Fylstra said that it will be impossible to get participation by all state chairs. He said that a lot of work will need to be done to make the state chairs meeting productive.

Dasbach reported that in 1997 more than 40 states were represented.

MG said that a similar approach has been implemented by LPFL with over 150 people participating.

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Item: National Director's Report

Dasbach reported to the Committee on the LNC's financial status through November 2000 and presented historical financial data which was used to prepare the 2001 budget.

Dasbach presented the Committee a preview copy of the Annual Report letter.

Dasbach presented his written report measuring performance in achieving the goals set by the LNC one year ago.

Dasbach briefly discussed delays in implement the new web site. He told the Committee that the delays did not result in increases charges to the LNC from the vendor.

Dasbach presented the Committee an analysis of actual first-year revenues per starting member. He said that this supports the proposed 2001 budget estimate of \$97.94 in revenues for each member at the start of the year.

Kaneshiki asked whether this figure is gross revenue or net revenue.

Dasbach said that it is gross revenue. He said that net revenue would have to be defined before it can be calculated.

Kaneshiki said that gross revenues per member is a meaningless number. She said that unless the costs of achieving that revenue are taken into account, one cannot determine how well we are doing.

Dasbach said that the only purpose for using this data is to check on the feasibility of the overall budget revenue projections.

Givot said that this gives the LNC a reality check as to whether it is reasonable to expect our members to - on average - fund the Party at a certain level. He said that his can be compared with the proposed budget to determine if revenues are set at a reasonable level. He said that it is a completely different issue as to whether or not it is a good strategy to raise this much money in this manner.

Dasbach said that this methodology has been the best means to determine whether projected revenues is feasible.

Dasbach presented a report showing the detailed costs and revenues of various fundraising letters.

Dasbach presented the requested four-month budget for 2001.

Dasbach explained a revised presentation of the 2000 budget which facilitates certain comparisons with the proposed budget.

Item: Political Director's Report

Crickenberger reported on results for 2000.

Crickenberger said that the 50-state ballot access goal's result is somewhat subject to interpretation of what was meant, because candidates for the LP were on the ballot in AZ for president and vice-president.

Crickenberger said that the goal of running 218 candidates for the US House was achieved. He suggested that in the future, the minimum number that we should strive for was the level achieved this year - 256 candidates for the US House.

Crickenberger said that we failed to meet the goal or 2000 candidates for all levels of office. He said that over 1,800 candidate announced their intention to run, although only about 1,400 candidates ran. He said that this about doubled the party's prior record. He said that the Libertarian Party ran about twice as many candidates as all other third parties.

Crickenberger reported that the party has retained ballot status in 26 states. He listed states where ballot status was probably gained (AL, OH) and states where ballot status was lost (MI, WV, IA, NH).

Crickenberger said that the real strength of the party's efforts this year came in the number of candidates running for office.

Crickenberger said that 35 Libertarians were elected to public office as compared with 5 elected in 1996. He said that the largest gains in elected Libertarians have typically come in odd-year elections.

Crickenberger said that 327 Libertarians hold public office and that they hold a total of 360 offices.

Crickenberger reported on the some details of the 2000 ballot drives. He said that - starting with OK - drives in other states were delaying creating a series of problems.

Crickenberger commented on ballot drives in the coming year.

Givot asked Crickenberger what, if any, ballot drives are schedules for the first eight months of 2001 which could be delayed until after a strategic plan is approved.

Crickenberger said that both the NE and NC drives must be done immediately to avoid loss of Libertarian registrations. He said that OH must be done before year end, but that it would be very ill advised to delay starting that drive until September 1, 2000. He said that the OH drive will provide for running candidates in 2002.

Dasbach said that drives like the OH drive will only be considered for 2001 only if the affiliate party shows a clear willingness to do much of the work required.

The Committee recessed for lunch at 1:30 PM EST.

The Committee reconvened at 1:52 PM EST.

Tuniewicz complimented Crickenberger and Dasbach for the various graphical presentations in Crickenberger's report.

Item: Communications Director's Report

Winter said that Getz and he had a very different experience in 2000 than in 1996, largely because the presidential campaign was not located at the LP HQ office in 2000 at it was in 1996. He said that this made it more difficult for the LP to attract media attention

APPENDIX X SWOT FROM LAST TERM

because that was being directed to the presidential campaign which was located elsewhere. Winter reported that the census campaign, the national convention, and the presidential campaign led to an increase of 42% in media contacts over 1996. He said that the goal was to have 130 media contacts per month and the actual result this year was 135 media contacts per month.

Winter said that the goal was to have 55 media interviews per month in 2000 and the actual number is 50 media interviews per month. He said that the ratio of media interviews to media contacts has been about 50% in the past. This year the ratio dropped to 40%.

Winter said the goal of published op ed pieces was goal 18 and that 12 were actually written. He said that Harry Browne wrote two as well. He said that the number actually printed exceeded expectations.

Winter said that the goal was 24 television appearances and the actual result so far has been 27. He said that an additional appearance on Fox News is scheduled for December which would bring the total to 28 appearances.

Winter said that the LP is now in touch with higher level people in television that it has been before. He said this includes people at CNN's Crossfire as well as John Stossel's unit at ABC News.

Winter reported that the average issue of LP News in 2000 was just over 32 pages. He said that a subscription to LP News is the party's major membership benefit. He said that subscribers are now getting twice as much content as three years ago.

MG said that he is interested in pursuing going to a semi-monthly publication schedule for LP News.

Winter said doing so this would double postage costs.

Winter said that in the coming year he expects to see issues ranging from 24 to 36 pages per issue.

Winter said that he hopes to hire an LP News writer in the coming months.

Givot asked Winter whether it would be fair to characterize the proposed budget for 2001 to be continuing what had been done in the past.

Winter said that it would be a fair characterization regarding those items in his area of responsibility. He said that there is nothing new anticipated in the 2001 budget.

Tuniewicz asked what, if any, policy is in place for non-presidential campaigns to use the party's media fax list.

Winter said that the current list is not broken down geographically or by media type or content. He said that the LP HQ purchases the Bacon's media directory which, by contract, cannot be distributed to affiliated organizations.

Kaneshiki asked for clarification about the amount charged to advertisers for a full page ad in LP News.

Dasbach said that the average cost to the party to produce LP News is about \$150 per page.

Dasbach said that the amount charged for a full page ad (without quantity discount) is about \$1,000 per full page ad.

Givot asked Dasbach to confirm that this means that - even at the highest discount rate for multiple appearances (40%) - adding four additional pages to an LP News issue will always generate a profit if there is at least a full page of paid advertising being added as well.

Dasbach confirmed that this is correct.

George Getz reported details of a variety of media contacts during the year.

Item: Region 2 Report
Dehn referred the Committee to his written report.
Dehn highlighted the concern of LPCA regarding the amount of funds directed to affiliate parties from UMP. He said that LPCA feels particularly handicapped in this regard. He said that there are people within LPCA are disappointed by the amount of membership growth under UMP. He said that some feel that there are few financial incentives for LPCA to expend money to grow membership under UMP. He referred to a proposal developed by Aaron Starr in response to this.

Dehn said that there is also a written report relating to activities in NV.

Tuniewicz asked Dehn if LPCA will be reconsidering its decision to go from monthly to semi-monthly publication of its newsletter.

Dehn said that during the height of optimism of Project Archimedes, decisions were made that assumed that substantial membership growth would occur. He said that when the member did not grow as projected, it was necessary to reduce certain costs. He said that frequency of publication of the newsletter was one such cost.

Dasbach said that it may be possible to revise the UMP contract to be somewhat responsive to proposals received from LPCA.

Winter addressed some of the issues that the LP would face if trying to accommodate some of these requests.

Lieberman said that Operation Breakthrough cost about \$30,000 and led to election of 13 candidates. He said that this was very cost-effective. He acknowledged that this occurred because these candidates ran without opposition.

Dasbach said that LNC provided additional funding to LPCA for Operation Breakthrough when it was needed.

Item: Region 3 Report
Chambers said that three states in her region ran 100 or more candidates. She said that three other states met or exceeded their prior record for number of candidates.
Chambers said that the feedback that she is getting is that the states in her region are more desirous of intellectual help and tools

from the LNC than for money.

Item: Convention Planning

Dasbach distributed materials relating to holding the 2002 convention in Indianapolis. He said that - thus far - he has been unable to locate space in Atlanta for the 2002 convention.

Dasbach said that the Browne campaign has recommended that the LNC consider holding the 2004 presidential nominating convention before July 4, 2004 to provide more time for the presidential campaign to get underway.

Givot reported that his recent visit to Indianapolis convinced him that it would be an excellent choice for the 2002 convention. He said that the city has undergone a major facelift and new construction in the past 12 years. He said that air transportation costs to Indianapolis are comparable to those to Chicago and are very reasonable as compared with Minneapolis, Dallas, St. Louis, or Denver.

Gaztanaga said that, although he has always liked the historical significance of having the convention on July 4, he believes that it is somewhat unusual to be dealing with weighty matters on a holiday that is more typically a celebration.

Givot moved that the LNC authorizes the National Director to proceed to negotiate the details of holding the 2002 convention in Indianapolis within two weeks before or after July 4, 2002 and authorizes the Executive Committee to review and approve contracts to do so.

Tuniewicz seconded.

Kaneshiki asked why the Executive Committee should make the decision instead of bringing the matter before the LNC.

Givot said that doing a mail ballot would be cumbersome. He said that allowing time for discussion would require a full month from the time the proposal is ready for consideration until it is approved.

Fylstra said that he supports the motion and believes that the level of detail that the Executive Committee will be dealing with does not rise to the level that would warrant LNC discussion.

Dehn said that he agrees with Fylstra. He said that LNC members who do not want the convention to be held in Indianapolis or within two weeks of July 4, 2002 should speak up now. He said that these sorts of decisions - choice of city and dates - should be made by the LNC, leaving the details to staff or the Executive Committee.

Martin expressed concern about the extent to which this process has gone forward without LNC members having more information about the status of convention planning.

Givot said that prior discussions have been publicized in Executive Committee minutes which have been emailed to LNC members in a timely manner.

The motion passed on a voice vote.

Dasbach asked the Committee for input on the perceived value of moving the convention to some time prior to July 4, 2004.

Givot said that he believes that any time between March 1, 2004 and July 4, 2004 would seem reasonable to him.

Lark advised the Committee that some affiliates have restrictions as to when their state conventions can take place. He said that this should factor into the decision about the convention date.

Turney expressed a strong preference for April, but does not object to Givot's March-July 4 sentiment.

Karlan said that he strongly supports holding the convention in April or fairly early in the spring. He said that the more serious they are or the more they are running for local office, the more important that it is that the candidate be available locally by July.

Karlan said that the LP ByLaws require that affiliate ByLaws be on file. He said that we would be able to review them to see which affiliates have a potential problem with an earlier date. He said that if a state fails to provide the national office with current bylaw and if the LNC schedules a convention early based on the byLaws currently on file, that would be the problem and responsibility of the affiliate not the LNC.

Dehn said that he prefers hold the 2004 convention on July 4. He said that some of these requirements are tailored to state requirements and schedules.

MG agreed with Lark that holding the convention during the springtime may cause some problems.

Dexter said that the period from April 15 - April 19 also provides an historical time frame for holding the convention.

Gaztanaga said that, although we should look carefully at potential problems, that the springtime may provide a better choice.

Kaneshiki said that candidates may need to be campaigning by July 4 and on that date, so that holding the convention earlier might be of value. She suggested possibly polling the membership in LP News.

Israel said that NH has signature-gathering deadlines which conflict with July 4.

Item: 2000 Convention Report

Dasbach said that the goal of breaking even (excluding banquet fundraising) was not met. He said that the shortfall was about \$63,000. He said that the overrun was largely due to audio-video costs. He said that billing for items such as camera operators were subject to disagreement between the LP and the contractor. He said that in the future, more care must be taken to assure that these contracts do not lead to similar results.

Item: Presidential Campaign Report

Willis presented a summary report from the Browne campaign.

Willis said that the things that the campaign did well are fairly obvious. He said that his report - and the followup detailed report - will focus on mistakes which the campaign made. He said that reviewing these mistakes provides a basis to learn and improve.

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Item: Convention Planning

Dasbach distributed materials relating to holding the 2002 convention in Indianapolis. He said that - thus far - he has been unable to locate space in Atlanta for the 2002 convention.

Dasbach said that the Browne campaign has recommended that the LNC consider holding the 2004 presidential nominating convention before July 4, 2004 to provide more time for the presidential campaign to get underway.

Givot reported that his recent visit to Indianapolis convinced him that it would be an excellent choice for the 2002 convention. He said that the city has undergone a major facelift and new construction in the past 12 years. He said that air transportation costs to Indianapolis are comparable to those to Chicago and are very reasonable as compared with Minneapolis, Dallas, St. Louis, or Denver.

Gaztanaga said that, although he has always liked the historical significance of having the convention on July 4, he believes that it is somewhat unusual to be dealing with weighty matters on a holiday that is more typically a celebration.

Givot moved that the LNC authorizes the National Director to proceed to negotiate the details of holding the 2002 convention in Indianapolis within two weeks before or after July 4, 2002 and authorizes the Executive Committee to review and approve contracts to do so.

Tuniewicz seconded.

Kaneshiki asked why the Executive Committee should make the decision instead of bringing the matter before the LNC.

Givot said that doing a mail ballot would be cumbersome. He said that allowing time for discussion would require a full month from the time the proposal is ready for consideration until it is approved.

Fylstra said that he supports the motion and believes that the level of detail that the Executive Committee will be dealing with does not rise to the level that would warrant LNC discussion.

Dehn said that he agrees with Fylstra. He said that LNC members who do not want the convention to be held in Indianapolis or within two weeks of July 4, 2002 should speak up now. He said that these sorts of decisions - choice of city and dates - should be made by the LNC, leaving the details to staff or the Executive Committee.

Martin expressed concern about the extent to which this process has gone forward without LNC members having more information about the status of convention planning.

Givot said that prior discussions have been publicized in Executive Committee minutes which have been emailed to LNC members in a timely manner.

The motion passed on a voice vote.

Dasbach asked the Committee for input on the perceived value of moving the convention to some time prior to July 4, 2004.

Givot said that he believes that any time between March 1, 2004 and July 4, 2004 would seem reasonable to him.

Lark advised the Committee that some affiliates have restrictions as to when their state conventions can take place. He said that this should factor into the decision about the convention date.

Turney expressed a strong preference for April, but does not object to Givot's March-July 4 sentiment.

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**APPENDIX X
SWOT FROM LAST TERM**

Willis said that the primary problem that the campaign had was maintaining momentum.

Willis said that the concept of establishing an exploratory committee was to build up a war chest so that the campaign could be kicked off with an advertising campaign and start out with great momentum. He said that the exploratory committee should have determined who the major donors were so that the campaign could have focused more on one-on-one fundraising from major donors, avoiding relatively more costly direct mail fundraising.

Willis said that the campaign had a good vehicle to proceed to do this, but that it was not undertaken when it should have been - the FEC lawsuit which, he said, should have been filed in 1997.

Willis said that the 30-minute video is another example of a good idea that was not done at the right time. He said that production of the video interfered with the planned fundraising cycle and was a far larger undertaking than had initially been envisioned.

Willis said that the campaign recovered well from these problems. He said that he believes that the campaign picked the right projects, but erred in how they were sequenced.

Kaneshiki asked whether Willis regrets not campaigning actively in the California primary.

Willis said that he does not regret that decision. He said that campaigning actively in the California primary would have further drained the campaign financially. He said that it is not likely that active participation in that primary would have resulted in significantly more coverage than was received at other times during the campaign.

Schwarz said that Browne had recently attempted to raise about \$100,000 to pay off campaign obligations. He said that this debt is not reflected in the latest FEC filings. He asked Willis to explain this.

Willis said that the FEC reports need to be amended to reflect outstanding vendor debt.

Karlan said that after the 1996 campaign Browne said that he would not run for president again unless the party members reached certain milestones. He said that Browne ran although those milestones were not met. He asked whether the decision to run was a mistake.

Willis said that he has not gone back to determine how strong that intention was stated.

Fylstra said that the 1996 and 2000 campaigns were very different in that the 1996 campaign was co-located within LP HQ, while the 2000 campaign was very separate. He asked Willis to comment on the effects of this.

Willis said that the decision to be separate in 2000 was in response to criticism that was taken very hard by Browne and himself. He said that he believes that the party benefitted from the way that things were handled in 1996 and suffered from having separate operations at separate locations in 2000.

Dasbach asked about the details of several operational issues.

Willis said that information exchanges were delayed, in part, by the fact that the parties were not on the same premises. He said that Browne authoring an additional book was a drain on the campaign. He said that authoring the book was a financial necessity for Browne and made him unavailable for large amounts of time when he might otherwise have made personal fundraising calls. He said that four months is insufficient time to incorporate a convention-selected vice-presidential candidate into the campaign and get the campaign underway.

MG asked Willis whether he feels that holding the presidential nominating convention in the spring of the election year would be helpful.

Willis said that it would be helpful

MG said that as we enter into strategic planning, it would be helpful to have Willis' input. He asked if Willis would assist in this process.

Willis said that he would be delighted to help.

Chambers related some negative feedback about the campaign that she had received from people she knows is related to the decision to locate the presidential campaign at a site other than LPHQ.

Willis said that 2000 was no better or worse than 1996 in this regard. He said that many campaign activities are executed on an ad hoc basis and that this sort of criticism results. He said that the Nader campaign had 100 staffers and that the media provided similar feedback about how the Nader campaign appeared to operate.

Chambers said that he had heard that Browne's visit to Indianapolis was done at a net loss.

Willis confirmed that several last-minute visits failed to produce a net positive financial result.

Dehn said that, at times, it seemed to him that the campaign was citing what needed to be done while doing other things that were unrelated to the campaign. He said that it appeared to him that the campaign was ending long before the election day.

Willis said that some decisions were made - at personal expense to him - to try to keep the campaign moving forward until the end.

Dasbach informed the LNC that the date of the convention ends the time frame during which a presidential candidate can accept pre-nomination funds. He said that holding the convention too early will reduce the number of donor who will likely contribute the maximum \$1,000 pre-nominations and the maximum post-nomination \$1,000.

Gilson moved that the LNC expresses its gratitude to the Browne campaign for its efforts.

The motion was adopted with objection.

Item: Information on Possible FEC Lawsuit

Herb Titus made a presentation regarding a proposed lawsuit against the Federal Election Commission.

Titus discussed the issue of standing. He said that it would be desirable to have a presidential candidate as a plaintiff because of the issue of standing.

Titus outlined current and potential plaintiffs to participate in the lawsuit.

Titus reviewed the detailed allegations within the complaint.

Tuniewicz complimented Titus on his presentation. He asked if a litigation plan has been developed yet.

Titus said that he has not yet developed a full litigation plan aside from the complaint. He said that he will need to work on experts, testimony, subpoenas and depose all present and former FEC members, some congressmen, and others

Tuniewicz said that he is sensitive to conflict of interest issues. He asked Titus whether his law firm also represent other national political committees.

Titus said that his law firm also represents the two national political committees who are plaintiffs in this case. He said that his law firm is mindful of potential conflicts of interest that may arise.

Tuniewicz asked for clarification of the "title of nobility" issue.

Titus said that the prohibition in the Constitution has never been the subject of litigation. He said that a government which gives entitlements is a government that can no longer govern equally. He said that with a title come political and economic privilege. He said that this claim calls for removing political entitlements.

Givot asked whether the litigation intends to attack the legal prohibition against corporations making political contributions.

Titus said that he intends to attack these prohibitions as well.

Kaneshiki asked Titus about his fees, past collaboration with the Libertarian Party, and past history of litigation against the government.

Titus said that Larry Straw has a history of litigating against the EPA. He said that Straw has probably litigated more cases against the EPA than any other lawyer in southern CA.

Titus said that Bill Olson and John Miles concentrate in postal law and election law. He said that Olson has represented a number of organizations including political parties.

Titus said that he has taught in five ABA-accredited law schools, focusing on constitutional law.

Titus said that he is unaware of Straw's fees are, but that they are in the range of \$200 to \$250 per hour. He said that all attorneys are independent of the establishment. He said that these attorneys do not have establishment clients, thus they are not likely to have a conflict of interest or a conflict with other clients.

Willis said that all four attorneys have done a lot of work on this project so far but that none has been paid yet.

Gaztanaga said that there is a lot of educational information available in what has been presented to the LNC. He asked what might be done to get this information out to the public.

Titus said that he has done a lot of marketing in this area. He said that he is a former ACLU attorney - a former radical liberal. He said that he was taught to litigate, to legislate, and to take issues to the court of public opinion. He said that these attorneys work with members of Congress. He said that with a case like this, it is necessary to take the case to the court of public opinion as well.

Karlan asked if there has there been thought to extending the sought after result to state disclosure laws.

Titus said that attention also needs to be paid to state constitutions and draconian state laws.

Dasbach asked about the U S Justice Foundation, how it is working, and the payment of fees.

Willis said that David James, who works for Ron Paul, suggested a coalition to pursue this lawsuit and the use of a foundation or a 501(c)(3) organization as the basis to pursue this litigation. He said that the US Justice Foundation is willing to act as a conduit to fund this.

Dasbach asked whether that would make contributions in support of the litigation tax deductible.

Titus said that it would. He said that it is important to establish a steering committee of plaintiffs to assure that the lawyers do not own the case.

Givot asked Titus whether it is his understanding that the LNC and the Libertarian Party are under no financial obligation regarding the cost of this litigation.

Titus said that he understands that to be the case. He recommended that the LNC should have a contract stating this to protect its rights.

Bisson asked what advantage is there to the plaintiffs to have the Libertarian Party participate in this litigation if the LNC is under no obligation to pay any of the costs.

Titus said that Libertarian Party participation gives standing and legitimacy by virtue of the expectation that the party will be fielding future presidential candidates, that the party had established longevity, and that the party had already established a breadth

of support and a history of fielding candidates.

Willis said that it is the intention of the Browne organization to do the "heavy lifting" to raise the money required to help fund this effort. He said that it would be very helpful to do email appeals to the party email list or for the party to provide its direct mail list to aid in raising the money.

Fylstra said that early on it appeared that several other organizations were going to provide a significant amount of the funding for this project. Subsequently it appears that this may not be the case. He asked Willis for an update regarding this.

Willis said that the Constitution Party made a commitment to do a good-faith effort to raise money after the election. He said that Gun Owners of America were concerned about the impact of the election on their organization's funding. He said that he hopes to persuade GOA to provide access to their donor list to help fund the project. He said that he is hoping to find major donors as well.

Item: Region 5 Report

Schwarz reported on leadership changes in LPPA in the past few months.

Schwarz said that the leading candidate in PA, John Featherman, received 45,918 votes. He said that LPPA may have lost minor party status which brings with it certain privileges including placing people on the ballot for special elections.

Milsted reported on several projects that have been executed in VA. He said that he believes that some of these may be of value to national for use in other states.

Steve Boone - LPMD - reported on developments in MD.

Carol Moore - LPDC - reported on developments in DC.

Item: Region 6 Reports

Karlan reported on developments in NJ.

Israel reported on developments in MA.

Don Gorman - LPNH - reported on developments in NH.

Bisson asked Israel whether money spent on the Howell campaign helped down-ticket candidates.

Israel said that the degree of notice that Howell received certainly brought greater attention to other Libertarian candidates.

Kaneshiki said that she had heard that Browne did better in the western part of MA than in the eastern part.

Israel said that he does not have such details with him, but that the western part of MA tends to be less "infected" with the liberal affliction that then eastern part of MA.

Item: Region 7 Report

Martin said that he has been gathering information for his report since October.

Martin said that the general theme he finds in Region 7 is disappointment at the performance of the national ticket. He said that the results in TX were strong. He said that Geoff Neale reports that more than \$40,000 was spent by LPTX to advertise the party. He said that the national party has a definite advantage in developing ads.

Martin said that - as he would expect - the national party dropped the ball in communicating during the height of the election. He said that some of this is to be expected.

Martin said that national should take a leadership position in developing support materials for local issues. He said that national should help draw the line on local issues and provide support and training for local candidates.

Martin said that running a large number of candidates has very positive benefits.

Martin said that, although the states in his region support UMP, there is some diversity of opinion - and some ignorance - on the details of the program.

Martin said that he believes that state chairs are in need of training and that this is an area where the national party can help.

Item: Discussion of General Counsel

Lark introduced the topic. He said that the responses he has received from three possible candidates all require some payment for their services.

Lark expressed some queasiness that the party may - for the first time - be compensating the LP General Counsel for services rendered.

Lark said that he knows all of the individuals. He said that he would be very comfortable appointing Hall if the Committee was supportive of that idea.

Dasbach said that the outside auditors had asked the LNC to determine what the fair market value of legal services provided by Hall had been. He said that Hall estimated that to be \$50,000 based on his records.

Lark said that he is somewhat queasy that - at the time possible candidates were sought - because he did not indicate to potential candidates that this might be a paid position. He said that he is not sure that he "cast the net wide enough" in letting people know that the LNC was proceeding in this direction.

Bisson moved the proposal from Bill Hall be accepted for a term of one year.

Hoch seconded.

Bisson said that he has no doubt that he will be satisfied with Hall's continued efforts. He said that if LNC members are concerned with perceptions of Hall as an insider, he could also support offering the same arrangement to Mark Rutherford.

APPENDIX X SWOT FROM LAST TERM

Givot suggested that we have a fiduciary responsibility to publicize that we will be paying for legal services of our General Counsel in the future, soliciting proposals, and reviewing them with the understanding that the pricing of legal services is not the only factor to be considered.

Givot suggested that he would be more comfortable to have Hall continue as General Counsel on some interim basis while the party solicits proposals and makes a long-term selection.

Dasbach said that Hall as agreed to complete several projects underway.

Gilson asked what the role of the General Counsel is.

Lark said that the role of the General Counsel is to provide general legal advice and work - primarily relating to transactions, not litigation - as well as selection of other legal specialists to assist in specific matters.

Kaneshiki asked whether Hall would also provide advice or input on such matters as the proposed FEC lawsuit.

Dasbach said that Hall has already read the prior draft of the FEC lawsuit and pointed out strengths and weaknesses.

Kaneshiki asked whether Hall had offered an opinion on the likelihood of prevailing in the recent litigation in AZ.

Lark said that he does not recall Hall offering such an opinion.

Dehn said that it appears to him that Buttrick is not asking for compensation for his time, rather reimbursement for out-of-pocket costs, including travel.

Bisson said that, although he likes John Buttrick, Buttrick carries certain "baggage" because of his past involvement in the dispute in AZ. He said that it may well take a year to select a long-term general counsel, in which case Givot's suggestion is not necessarily in conflict with Bisson's proposal.

Givot asked Bisson if anticipates exploring other alternatives if Hall's proposal is accepted for on a one-year basis.

Bisson said that it was his intention that this would be the case.

Bisson clarified that has moved that the LNC accepts Bill Hall's proposal for a term of one year as an interim measure while beginning a broader search process for a long-term appointment of General Counsel.

There was no objection to Bisson's clarification.

Kaneshiki asked why we would not want to appoint Mark Rutherford as General Counsel for the coming year.

Givot said that Hall provides a degree of continuity that Rutherford cannot provide. He said that Hall has built up considerable expertise in areas such as ballot access law and FEC regulations which would take a substantial time for Rutherford to match.

The motion passed on a voice vote. Schwarz voted no. Gilson abstained.

Item: Approval of Minutes

The Committee approved adoption of the minutes of its June 29, 2000 meeting on a voice vote.

The Committee approved adoption of the minutes of its July 2, 2000 meeting on a voice vote.

The Committee approved adoption of the minutes of its July 3, 2000 meeting on a voice vote.

The Committee approved adoption of the minutes of its August 24, 2000 meeting on a voice vote.

Item: Appointment of Committees

Lark entertained nominations for the Advertising and Publications Review Committee
Fylstra nominated Dehn.

Bisson seconded.

Hoch nominated Dexter.

Bisson seconded.

MG nominated himself.

Bisson seconded.

The Committee approved appointment of all three nominees by acclamation.

Lark said that the Convention Planning Committee has been vacant for the past two years.

Tuniewicz said that it has been populated but inactive.

Tuniewicz moved to amend the LNC Policy Manual to abolish the Convention Planning Committee.

Bisson seconded.

Tuniewicz said that eliminating the committee does not end oversight of the convention process by the LNC and Executive Committee or individual LNC members.

Gaztanaga said that he sees no reason to abolish the committee if what Tuniewicz says it true.

APPENDIX X SWOT FROM LAST TERM

Dasbach said that the former Convention Oversight Committee was involved in dealing with outside contractors who ran our conventions. He said that when convention management was internalized, the Convention Planning Committee was formed to work with staff on convention details.

Dehn said that we should not eliminating the Convention Oversight Committee simply because we don't have to oversee the an outside contractor.

Dixon said that staff now has its own expertise and no longer needs as much input from a committee.

MG said that he agrees with Dehn.

Dasbach said that staff has continued to consult with LNC members at various stages of the process as needed.

Kaneshiki said that she is concerned that our conventions lose money year-after-year. She said that the last time that the convention was profitable was when it was not run by staff. She said that the LNC should not bear the liability for a convention loss.

Dasbach said that in 1993 the vendor lost money and the hotel sought to collect from the LNC.

Tuniewicz said that staff will continue to bring the LNC budgets and that the LNC will continue to exercise oversight over the national convention.

Martin said that the staff is able to continue to employ outside contractors to the extent it deems appropriate.

The motion passed on a voice vote.

Lark opened nominations for appointments to the Program Committee.

Givot said that he drafted the ByLaws which established the Program Committee. He said that the party has not been successful in making the LP Program all that it can be. He said that the LNC is probably responsible for providing a lack of direction as to what was expected by the LNC. He said that the result was a proposal that was not embraced by the LNC. He said that he recommends that the Program Committee should do very little until the strategic plan is developed - providing better direction to the Program Committee.

Gaztanaga nominated himself.

Dehn said he wants to comment as the outgoing chair of the Program Committee. He said that the problem in early 2000 was more than what Givot said. He said there was a lack of consensus as to what direction of change would lead to the LNC embracing a proposed new program. He said that the lack of consensus didn't provide the Program Committee with good input as to how to proceed.

Dehn said that the current program is "moldy" and that something should be done to update the current program to avoid the embarrassment of having it out there in the near term.

Dasbach said that currently available text might be substituted on an interim basis.

Chambers said that lots of members don't know what the LP Program is or how it should be used.

Givot said that the former LNC was resistant to the idea of approving new text unless it was willing to put its reputation behind it. He suggested that as an alternative, the current, embarrassing program could simply be withdrawn in its entirety.

Hoch nominated MG.

Gaztanaga nominated Chambers.

MG seconded.

The Committee appointed all nominees by acclamation.

Lark introduced the topic of appointing an internal auditor.

Dehn moved that the LNC authorizes the appointment of Bill Redpath as Internal Auditor.

Kaneshiki said that it would advisable to have something in writing about the individual being nominated prior to voting. The appointment was approved without objection.

Item: Comments from Don Gorman

Gorman expressed support for the LNC's activities as seen today. However, he said, there is too much talk about procedures and planning and not enough about politics.

Gorman shared several email messages he has received from various LP members indicating a need to focus more on politics. He said that these communications demonstrate a lack of support for political activity by the national party.

Gorman said that "we got our butts kicked" in the presidential race by Nader and he has only been running for four years. He said that the Green Party now has ballot access in as many states as the LP.

Gorman said that he heard no mention about the "split in Michigan" which should concern the LNC.

Gorman said that Perry Willis has just masterminded the biggest disaster the LP has ever had. He says that he hears complaints that the LP News is no longer the LP News but the Harry Browne newspaper. He said that the LP needs a divorce from Harry Browne. He said that - having had two bites of the apple - we need to move on.

Gorman said that he does not believe that there is anyone in the LP that has more political experience than he has. He reviewed his record of political achievements. He said that he has never been asked for his ideas on how to move forward in the political arena.

APPENDIX X SWOT FROM LAST TERM

Gorman said that he has put together a program - a seminar - on doing politics. He said that he has one day and three day versions of it. He said that he plans to put that seminar on in as many states as possible.

Gorman said that he is asking for neither help nor money from the LNC. He said that he would like to participate in planning the LNC's strategy in the future, but that he will proceed with his seminars regardless of what the LNC does.

Lark asked Gorman what he would need in the way of help or money.

Gorman said that he will be charging for it in excess of expenses. He said that he plans to manage this by himself.

Givot asked Gorman if he believes that he could train other people to deliver his message.

Gorman said that he believes that would be effective and that he would be interested in doing so. He said that he believes that someone who does not have his level of experience in retail politics could effectively deliver his message.

Bisson expressed concern that if the LNC were to be supportive of his efforts, that the LNC might subsequently be criticized for supporting a potential future Gorman campaign as the LNC has been criticized for its past support of Harry Browne's efforts in support of the LP prior to seeking the 2000 nomination.

Tuniewicz suggested that Dasbach give strong consideration to employing Gorman's expertise in developing the content for the upcoming meeting of state chairs.

Kaneshiki said that Gorman has not come to the LNC looking for help. She said that she believes that little is gained by throwing money at local affiliates.

MG said that he believes that the LNC is aware that it is time to bring in experienced, elected LP members as mentors - people who can help spread our message not only to the outside world, but also to others within the LP.

Lark thanked Gorman for his many accomplishments on behalf of liberty and for coming to address the Committee.

Committee recessed at 7:16 PM EST.

Committee reconvened at 8:07 AM EST.

Item: 2001 Budget and Goals

Dasbach presented a lengthy review of the the major components of the proposed 2001 budget. He described the budgetary categories and explained them in detail.

Committee members inquired about specific line items and specific LNC operations.

Dasbach provided answers to these questions.

Dasbach proposed several goals for 2001. He said that the first goal is to complete ballot drives in NC, NE, MI, and OH.

Kaneshiki asked whether there is specific information available as to why the national party should participate in each of these ballot drives.

Dasbach said that Crickenberger had covered that in his report the prior day. He said that this will move the party closer to achieving 50 state ballot access in 2004. He said that this will also be supportive of maximizing the number of US House candidates. He said that in each of these states will be making a significant contribution toward achieving ballot access.

Kaneshiki said that she believes that there should be something in writing from the state chairs indicating why national assistance is required. She said that he prefers to get affiliate parties "on their own feet" so that they can do this themselves. She said that this is just "another welfare program." She said that there should be a long term plan to get all affiliate parties on the ballot. She said that the details are missing regarding such a plan.

Dasbach said that, as a benchmark, affiliate parties are expected to provide 25 signatures per member - either by volunteer petitioners or by the affiliate funding purchase of that number of signatures.

Karlan said that considerable discrepancies among state ballot access laws makes it critical that the national party assist some affiliate parties achieve ballot access.

Kaneshiki said that every state should be able to arrange for the successful completion of its own ballot drive. She said that the LNC will not develop past its current level if this cannot be achieved by affiliate parties. She said that, like welfare programs, if it is felt that the national party will always step in to bail out failed ballot drives, that affiliate parties will not have adequate incentives to undertake ballot drives on their own.

Lark said that this discussion would more properly have been entered during the Political Director's report.

Givot said that he feels that this is a very appropriate time to discuss this topic, because it is directly applicable to the question of whether or not this goal should be adopted.

Givot said that the national party already makes efforts to encourage affiliate parties to be self-sufficient in terms of ballot access. He said that the national party does nothing to discourage its affiliates from becoming self-sufficient. He said that the large number of affiliates that neither seek nor require assistance demonstrates that the party is not encouraging dependency.

Dehn asked whether the purpose of this discussion is to approve a list of goals for the coming year or whether it is to simply enumerate the goals which were the basis of the proposed budget.

Lark said that he understands that the purpose of this agenda topic is present the proposed budget and to build the goals from the ground up.

MG said that the LNC has begun a process which will address the issues being raised. He said that the party is running on past momentum and perhaps the best thing to do today is to let that momentum.

Givot moved that the LNC approves the proposed four-month budget proposed by the National Director and directs the National Director to present a fully enumerated set of written goals and a budget to achieve them at the April 2001 LNC meeting.

Israel seconded.

Givot said that the legwork has not been done by the LNC to establish goals for 200, yet there is a full year budget before it. He said that the organization is running on momentum. He said that it is inconceivable to him that serious consideration can be given to these goals, possibly changing them, and emerge with a budget which is geared to achieving those goals. Israel said that he supports the motion. He said that he agrees with Kaneshiki's assessment that we need to formulate better plans to make our affiliates more autonomous. He said that the next four months can be used to do that.

Bisson moved to substitute that the LNC approves the proposed full-year budget with an addition of \$20,000 to legal, accounting, banking under the category of governance, reducing the net surplus to \$46,000.

Tuniewicz seconded.

Bisson said that this can be done repetitively in small increments. He said that much time will be spent on strategic planning in the coming months, but that by April we will not know our long term strategy any more than today.

Dasbach said that either the LNC or Executive Committee - not the staff - should develop goals for the year.

Gaztanaga said that he is torn between the two proposals. He said that the lateness of the budget presentation is a problem.

Dehn disagreed that the Committee will not do much more in April. He said that he can see the discussions that take place during the strategic planning efforts might be a good foundation for establishing goals for 2001. He said that adopting a full-year budget on an interim basis provides no incentive for the Committee to reopen the issue of goals adoption.

Tuniewicz said that he favors passing the full-year budget. He said that the budget can be amended at the April 2000 meeting.

Israel said that he can support either proposal, but that he favors adoption of the four-month budget because it imposes a timetable to address the issue of goal establishment.

MG said that the strategic planning process will likely develop consensus in certain areas along the way which may provide input to the April 2001 LNC meeting.

Fylstra said that he needs additional information in order to assess which of the two alternatives he prefers. He said that information on the timing of expenditures such as direct mail prospecting and ballot access is significant.

Dasbach said that the four-month budget reflects the timing of expenditures in the first four months. He said that ballot access is heavily weighted toward the first third of the year. He said that about one third of the direct mail prospecting will be done in the first third of the year.

Dasbach said that it would be valuable for the Executive Committee to develop 2001 goals prior to starting strategic planning.

Dehn said that he did not intend to suggest that the strategic planning group should be diverted from its main task to develop these goals.

Givot said that strategic plan and the 2001 budget issues should proceed independently. He said that we will have much more info in four months. He said that in four months the Committee will know what goals have support for the current year. He said that it is important to adopt a constraint to ensure that no more than four month's of the year's planned expenditures are made in the first four months. He said that there has been a serious regression in the party's budgetary process over prior years.

Tuniewicz referred to the LNC Policy Manual Article 5 Section 2 Paragraph A which states, in part:

The Executive Committee in consultation with the National Director shall develop an annual operating budget presented to the LNC for approval prior to the start of each fiscal year.

MG asked the Chair to rule that Givot's motion was out of order because of the LNC Policy Manual cited by Tuniewicz.

Lark declined to do so.

Givot said that the LNC Policy Manual requires "development" of an annual budget, not approval of an annual budget. He said that the LNC is not obligated to approve a full-year budget at this time if it finds that it does not have an acceptable budget proposal before it.

Bisson's motion was substituted for Givot's motion on a vote of 9 to 7.

The Committee voted to adopt the proposed full-year budget on a vote of 10 to 3 with 1 abstention.

Tuniewicz moved that the Article 5 Section 5 of the LNC Policy Manual be amended by adding new paragraph B

"Reserve Requirement: The LNC shall set an amount to be set aside as a cash reserve, separate from operating funds. Withdrawal of funds from the Reserve shall require prior approval of the LNC or the Executive Committee."

Givot seconded.

Tuniewicz said that this is consistent with the prior day's discussion, formally defines the Reserve Policy, and formally defines how money in the Reserve Fund can be accessed, if needed.

Gaztanaga asked how closely associated this Reserve Fund is associated with possible future purchase of real estate.

Tuniewicz said that, at the present time, he sees no association between the two, although this mechanism could be used in the future for that purpose.

Martin said that he supports an even stronger proposal, but that he can support Tuniewicz's proposal as a necessary first step in the right direction.

Israel said that he wants to be reasonable and prudent, but that he is concerned with the Dasbach's reaction to how this would affect operations.

Dasbach said that, depending on the amount of the reserve set by the LNC, this is consistent with how he would like to proceed.

Kaneshiki asked Tuniewicz if it makes sense to modify his proposal to require that the Reserve Fund would be net of any outstanding accounts payable or debts.

Tuniewicz said that the current policy does permit accounts payable to encumber the Reserve Fund.

Givot said that he understands Kaneshiki to be asking whether it would be prudent to let accounts payable to exceed that cash which is not part of the Reserve Fund.

MG said that he agrees with Tuniewicz. He said that this is a good first step.

Fylstra said that Kaneshiki's comment relates to what was decided yesterday, not the action before the LNC currently. He said that to implement what Kaneshiki is suggesting would require amending the action taken on the prior day.

Martin said that this may be something that will be addressed as part of strategic planning.

Motion passed without objection.

Tuniewicz moved that the LNC sets the dollar amount of the Reserve Fund at \$150,000 to be funded over the first six months of 2001 consistent with the Treasurer's Report.

Givot seconded.

Tuniewicz said that we must start somewhere. He said that there may be questions about whether this is large enough. He urged the Committee to pass an amount no less than \$150,000. He said this establishes an initial starting point which is sufficient, given past experience, and one which we can afford to establish at this time.

Hoch asked where the \$150,000 figure comes from. He said that he recalls that the LNC has been building up to this amount over the past two years. He asked why the LNC should stop at that level.

Givot suggested increasing the amount of the proposed Reserve Fund. He said that in the past, the Reserve Fund was built up by adding a percentage of revenues each month. He suggest ramping up the Reserve Fund by 1% of Revenues each month.

Kaneshiki said that she supports the idea of ramping up the Reserve Fund.

Dasbach said that the Reserve Policy previously in place did not get the party to where it is. He said that stopping spending caused the surplus to grow. He said that the \$150,000 proposed by Tuniewicz is a "quantum leap" forward in creating financial stability. Dasbach said that having to monitor - each month - the amount to be added to the Reserve Fund creates administrative problem.

Martin said that he supports the concept of adding to the Reserve Fund.

Fylstra said that the past Reserve Policy was largely a fiction. He said that while it would be nice to have more money. He said that the low point over the past year was a negative net worth of minus \$150,000. He said that establishing a \$150,000 Reserve Fund would have covered the party's worst situation over the course of the past year.

Tuniewicz said that the intent of his motion is that there will be a six month time frame in 2001 to purchase the certificates of deposit which will fund the Reserve Fund.

The motion passed without objection.

Item: Strategic Planning (continued)

Givot distributed a draft Mission Statement for the LNC-Strategic Planning Team (LNC-SPT). He said that the Mission Statement that the LNC develops for LNC-SPT is critical because it defines the boundaries within which LNC-SPT will operate.

Givot sought consensus regarding the role of LNC-SPT in strategic planning. He suggested language which defines the role of LNC-SPT as developing and recommending a strategic plan as opposed to adopting a strategic plan for the party.

Kaneshiki said that she believes the LNC should do strategic planning.

Fylstra said that even if LNC-SPT is defined to include the same people as LNC, when the group is operating as LNC-SPT, it needs a well defined mission statement to keep it on track.

A discussion ensued about whether the LNC-SPT Mission Statement should include a statement of the purpose of the strategic plan.

Strong consensus developed around the following statement:

The mission of the LNC-SPT is to develop and recommend a strategic plan to the LNC to advance the mission of the Libertarian Party. Givot sought consensus of the Committee regarding target dates as well as how it will keep the LNC up to date.

A brief discussion ensued in which strong consensus developed that the LNC-SPT will make its final recommendations to the August 2001

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LNC meeting and that Lark will keep LNC members who are not LNC-SPT participants briefed on the progress of strategic planning.

Givot sought consensus on the deliverables. He introduced the concept of planning cycles. He summarized the sense of the Executive Committee that it is probably too late to include 2001 in the strategic planning process. He said that the sense of the Executive Committee was that LNC-SPT should develop and recommend a plan which begins in 2002.

Kaneshiki said that in addition to a one-, two-, or four-year plans, LNC-SPT should also take a look much further out.

Givot said that Kaneshiki's concept is what is sometimes called the "vision" of the organization.

Turney said that he is not sure that the LNC should be setting the time frames of the plan.

A discussion ensued as to whether the LNC should set the time frames for strategic planning.

Dehn said that his willingness to comfort level with LNC-SPT determining the time frames for strategic planning is directly related to how many LNC members are on LNC-SPT.

Chambers agreed.

The Committee set this topic aside pending resolution of who will be participating on LNC-SPT.

Givot sought consensus on the level of detail the LNC would like to see in the strategic plan. He suggested a list including: goals, strategies, tactics, and measurables. He said that it may also be appropriate to including contingency plans.

Fylstra said that he would like to see a written discussion of why certain choices were made by LNC-SPT. He said that this could be characterized as a set of underlying assumptions (e.g., what a third party can accomplish in a winner-take-all environment in American politics). He said that these should be stated explicitly.

Givot said that there are two categories that relate to what Fylstra is suggesting: underlying assumptions and underlying factual information or evidence.

Hoch said that if LNC-SPT only presents a recommendation without the basis for making that recommendation, a lot of questions can be answered before they are asked.

There was strong consensus that the report of LNC-SPT should explicitly including any assumptions made in developing the plan as well as any facts upon which underlie the strategic plan.

Israel raised the issue of what is meant by goals, strategies, and tactics.

Givot provided an example in which the goal is fielding competitive candidates, a strategy in support of that goal is membership growth to provide better funding, and a tactic in support of that strategy is direct mail prospecting.

A lengthy discussion ensued as to how to structure and what to call the various levels of the strategic plan.

Bisson suggested that LNC-SPT be allowed to develop its own hierarchy for presenting its recommended strategic plan.

After additional discussion, the Committee reached consensus on the use of the hierarchy provided in the TEC strategic planning brochure: goals, strategies, objectives, and action steps. There was consensus that "objectives" are also known as "measurables" and "action steps" are also known as "tactics."

Givot sought consensus as to who shall be on LNC-SPT.

The Committee listed potential people to consider for inclusion on LNC-SPT. This list included: LNC members, LNC alternates, state chairs or executive directors, candidates running serious campaigns, elected office holders, appointed office holders, staff, members, outside professionals, outside politicians, registered Libertarians, former members, and Libertarian think tank staff.

Givot said that - in his experience - a large group is fine for brainstorming, but that for discussion the maximum size of the group should be 15 to 20 people. He recommended that the group should try to fill no more than that many places.

Kaneshiki said that if LNC-SPT is not going to conduct all of its business in in-person meetings, then much of the input and work can be done by a larger group prior to any in-person meeting.

Dixon said that he envisions that this process might work like the LP Platform Committee, with much work and input being done by email and culminating with in-person meetings.

Givot suggested that perhaps it would help to determine the extent to which LNC-SPT will be meeting in-person.

Kaneshiki said that requiring physical presence at four to six meetings in additional to LNC meeting is a barrier to participation for many.

Chambers said that she strongly supports meeting in person although it will preclude her participation.

A strong consensus developed that LNC-SPT should conduct its business in in-person meetings.

Givot polled the Committee and found that 12 LNC members felt they were highly likely to attend and LNC-SPT meetings.

Gaztanaga said that selection of LNC-SPT participants need to be chosen in a manner that is inclusionary.

After considerable discussion, the Committee reached consensus that the LNC members who have expressed that they are highly likely to participate in LNC-SPT will include representation by people who also have been candidates running serious campaigns or are current or past state chairs,

Lark expressed his opinion that LNC-SPT should be comprised solely of LNC members. He said that this will protect the integrity of the LNC. He said that this would still permit broad input into the process. He said that he sees staff participation in an adjunct, non-voting role.

Dasbach said that it is important to bring in some others for their expertise.

Fylstra said that he strongly supports including elected Libertarians as LNC-SPT participants. He said that he does not see LNC-SPT as voting on various things, but rather working to achieve consensus. He said that he also thinks that including people who are libertarians but not necessarily active in the party.

Tuniewicz said that he believes that Don Gorman brings particular expertise that is unlike what anyone else can bring. He said that he believes that Gorman is the only elected Libertarian who should participate.

After additional discussion, the Committee reached consensus that LNC-SPT would have adequate representation if the LNC members who are highly likely to attend are joined by some combination of elected Libertarians, libertarians who are not active in the party, and staff.

A lengthy discussion was held on the issue of the participation of the staff on LNC-SPT. The Committee was unable to reach consensus on this issue. The Committee proceeded to vote on three issues relating to staff participation on LNC-SPT.

The Committee voted that staff should be invited to be present at the table during all LNC-SPT meetings, except if something staff-sensitive is being discussed).

The Committee voted that the staff should be equal participants at all LNC-SPT meetings.

The Committee voted that Steve Dasbach and Ron Crickenberger from staff should be appointed to LNC-SPT.

After considerable discussion, consensus developed to invite all LNC members and alternates to participate on LNC-SPT in addition to Steve Dasbach, Ron Crickenberger, two elected Libertarians (Don Gorman and one to be appointed by Lark), and two libertarians not active in the party to be appointed by Lark. All LNC-SPT participants will participate on an equal basis.

After a lengthy discussion, the Committee developed consensus to hold its meetings as follows:

February 10-11 in Indianapolis

March 10-11 in Chicago

April 22 in Washington

May 5-6 at the site of the LPNC convention

June 16-17 at a site to be determined

July 15-16 at a site to be determined (if needed)

July 28-29 at a site to be determined (if needed)

As part of this discussion the Committee also agreed that the LNC shall meet on April 21 in Washington, August 25-26 at a site to be determine, and December 8-9 in Washington.

Givot said that the Executive Committee has discussed the issue of expense reimbursement policy for those attending LNC-SPT meetings. He said that there was a consensus, but not unanimity on the subject. He said that he will not present his personal view to the LNC.

Lark said that he feels that participation on LNC-SPT is voluntary. He said that he has some queasiness regarding LNC reimbursing LNC-SPT participants for their travel expenses.

Tuniewicz referred to Article 5 Section 4 of the LNC Policy Manual. He said that the Policy Manual says that travel expense for LNC members traveling to LNC members is excluded from reimbursement. He said that it is his understand that this policy permits reimbursement to LNC members who are traveling to LNC-SPT meetings.

Dasbach said that LNC members are already making a substantial financial commitment to attend LNC meetings. He said that failing to reimburse LNC-SPT members for their travel expenses would invite non-participation. He said that the variable cost among participants is transportation at the lowest available fare. He said that the next logical step would be to cover lodging costs.

Dixon said that he prefers to cover transportation costs, leaving the participants to cover lodging and other expenses.

Lieberman said agreed with Dixon that the LNC should cover only airfare.

Chambers said that this could be a publicity nightmare for the LNC. She said that in agreeing to serve on the LNC, one undertakes the costs of traveling to meetings. She said that absent a public relations mechanism in place to deal with criticism, issues raised by members relating to this could be very distracting.

Dasbach said that for state chairs' meetings, only transportation is covered. He said that lodging and other expenses are paid by the attendees. He said that there was no criticism of this policy.

Dixon said that there is a difference between offering to reimburse and applying for reimbursement. He said that he often scheduled business travel to coincide with such meetings so that his employer ends up subsidizing his travel expenses to such meetings.

Givot said that the LNC also needs to consider a reimbursement policy for those attending who are neither LNC members nor alternates. He said that he believes it is unreasonable to expect these people to cover all of their own travel costs.

Gilson said that he believes both transportation and lodging should be reimbursable.

Tuniewicz moved that the LNC shall offer to cover the costs of all LNC-SPT participants for transportation (airfare or driving) costs, lodging, and any working meals.

Givot seconded.

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Tuniewicz said that LNC members already make sacrifices in terms of time and money in fulfilling their obligations. He said that this is an appropriate business function which reasonably calls for reimbursement. He said that having the party cover these costs will broaden participation. He said that if some members take exception to this policy, he will be willing to respond to such criticism.

The motion passed on a voice vote. Kaneshiki and Lieberman voted no. Martin, Chambers, Schwarz, Fylstra, and Givot abstained.

Tuniewicz said that this is "uncharted ground" for the LNC. He said that it is his expectation that, with regard to choice of lodging, he is looking for hotels costing under \$100 per night, where possible.

Givot sought consensus on the attendance policy for LNC-SPT participants.

Lark said that the language in the draft LNC-SPT Mission Statement adequately provides for this.

Kaneshiki asked whether there will be minutes taken at LNC-SPT meetings.

Givot said that he does not anticipate that minutes will be taken.

Kaneshiki said that she believes that the meetings should be recorded to establish a record.

Lark said that the meetings will be recorded to create a record.

Schwarz asked whether the meetings will be open.

Fylstra asked whether the participants will behave differently if there are public observers or if the meetings are recorded.

Israel said that he is as much a fan of openness as anyone in the room, but that it may be more difficult to say certain things if the meetings are open.

Gaztanaga said that LNC-SPT can reserve the right to determine this for itself depending on what was being discussed at any point in time.

Kaneshiki said that it is very important that all meetings are open.

Martin said that if the meetings are open to the public, it is important that the audience is told the ground rules for strategic planning.

Dasbach said that if the meeting is open, it is almost axiomatic that some people will not feel free to speak their minds openly. He said that this will change the discussion.

Crickenberger said that he tends to favor open meetings. He said that if the meetings are closed, there will be a rumor mill. He said that if the meetings are open, then anything that is discussed will be reported by some as something that has been decided.

Dixon said that he has a problem with the electronic recording of the meetings. He said that if the meetings are recorded, the release of the recording may be determined at some future time by others.

Givot said that if the decision on open meetings is left to LNC-SPT, someone is going to have to establish the rules for the first meeting before the first meeting convenes so that others will know, in advance, if they will be permitted to attend.

Lark said that, while he favors openness, the result will be less than a frank discussion. He said that there may be some sensitive material discussed relating to staff or legal matters. He said that it may be helpful to discuss at least these topics in a closed session. He said that because LNC-SPT is not taking any action which commits the Libertarian Party to anything, there is no legal requirement that the meetings be open.

Karlan said that he doesn't expect to play to the camera. He said that since the nature of LNC-SPT is more of a discussion group than a deliberative body, he sees no reason to record the meetings for posterity. He said that people desiring to view the meetings could be approved by LNC-SPT upon application to do so.

Turney said that LNC should have a recording of the meetings for its own purposes. He said that the first meeting, which will involve the state chairs, should be open to all. He said that LNC-SPT could decide how to proceed after that first meeting.

MG said that he feels that recording all of the meetings will be of benefit to the LNC. He said that portions of the meetings might be helpful to distribute to affiliates for training purposes. He said that he thinks that the recording can be turned off when some of the non-LNC members speak, if they wish to do so.

Dehn said that he believes that there is value to record the meetings for posterity. He said that if someone misses a meeting, the recordings could help bring that person up-to-date. He said that if the reason not to record the meeting is to preserve confidentiality, then the group should not be so large. He said that he agrees with Crickenberger that secrecy breeds rumors. He said that in exceptional cases, the recording could be turned off if someone feels that comments to be made should not be recorded.

Givot said that the first question is whether there should be an open attendance policy - perhaps with exceptional closed portions of the meeting.

By a narrow margin, the Committee determined that it will set the attendance policy for LNC-SPT meetings.

Consensus was also developed in support of making all LNC-SPT meetings open, with the possible exception of specific, sensitive discussions.

Givot said that the second question is whether the LP should record LNC-SPT meetings for internal purposes.

There was strong consensus that the LNC should determine this policy.

There was also strong consensus that the LNC should record all LNC-SPT meetings.

Givot said that the strong question is whether others should be permitted to record LNC-SPT meetings.

There was strong consensus that the LNC should determine this policy.

Turney said that based on his personal experience in recording similar meetings, video recording should not be permitted, but that audio recording should be done. He said that video recording is very distracting. He said that he can provide audio recording for the LNC-SPT meetings.

Dasbach agreed with Turney. He said that, after the fact, the LNC can decide to make the recording available to others if it wishes to do so.

Kaneshiki said that strategic planning is an extension of the LNC function. She said that LNC meetings can be recorded, so there is no reason to prohibit recording of LNC-SPT meetings by others.

Schwarz said that he does not believe that camera or microphones get in the way of others. He said that, in response to Crickenberger's concerns about rumor mills, that he has sometimes used recordings to disprove rumors.

Israel said that our strategic planning should not be done in a manner that our political opponent have access to our thinking.

Gaztanaga said that he believes that potentially disruptive aspects of allowing others to record LNC-SPT meetings can be addressed by LNC-SPT should problems arise.

Dasbach proposed a compromise whereby other would be prohibited from making such recordings, but that LNC would make recordings of the meetings available to members at cost.

Chambers said that "politics is war." She said that she is concerned because appeasing our members may work against us politically.

Tuniewicz suggested a compromise whereby the LNC records the meetings and, for the time being, withholds judgment as to whether it will make the recordings available.

Dasbach said that he prefers Tuniewicz's proposal.

Dehn said that he wants access to a recording in case someone else is taping the meeting illicitly.

Kaneshiki said that this is "uncharted territory" and that we need to learn from this experience. She said that we should err on the side of openness.

Givot observed that little progress is being made on this issue. He asked a member of the Committee to propose how to proceed.

Martin suggested that the Committee reconsider its decision on the first question: open meetings.

Without objection, the Committee reconsidered that topic.

Kaneshiki asked why some people wanted closed meetings.

Israel said that this is a team-building exercise and that participants shouldn't have to worry about making a mistake or how others - outside LNC-SPT - would react.

Givot cited some of his experiences in strategic planning in which closed sessions enabled people to have discussions that might never have taken place in an open meeting.

Schwarz said that the LNC can review these matters in April. He said that all that needs to be determined at this time is the policy governing the first two LNC-SPT meetings.

Givot said that the fourth question is whether the content of LNC-SPT meetings should be held confidential by LNC-SPT participants.

There was strong consensus that the LNC should determine this policy.

Tuniewicz moved to appoint Givot as the LNC-SPT Facilitator.

Israel seconded.

(Givot absented himself from the room at this time.)

The motion passed.

(Givot returned at this time.)

Givot thanked the Committee and encouraged the members of the Committee to provide him with both positive and negative feedback.

Dixon suggested an alternative plan. He proposed that the LNC establishes that it will establish the openness policies for LNC-SPT. He proposed that the February LNC-SPT meeting shall be open and that the March LNC-SPT meeting shall be closed.

Givot said that the meeting in February will be primarily brainstorming, training, and team building. He said that the March meeting will be primarily used to structure the ideas that have been brought forth and will probably be the first time that various ideas may be passed over. He said that Dixon's proposal fits well with the schedule for the first two meetings.

Martin said that he supports Dixon's proposal.

Dasbach said that this proposal will afford some experience with both approaches which will be good input to the LNC regarding a final decision to be made at its April meeting.

Givot summarized Dixon's proposal as an open meeting in February at which the LNC and anyone else can record the meeting, a closed meeting in March with only the LNC recording the meeting and that recording archived for the time being, and LNC determining the ongoing policy at its April meeting.

Karlan reminded Givot that the issue of who will determine the time frame for strategic planning has yet to be decided.

Consensus was developed to permit LNC-SPT to determine the time frame for strategic planning.

Givot said that he would prepare and distribute a final Mission Statement for LNC-SPT. (Copy attached.)

Dasbach said that, due to the lateness of the day, it would be inappropriate to change the Mission Statement of the Libertarian Party at this time. He said that it would be reasonable to see if there is much sentiment to change the current Mission Statement.

Tuniewicz said that fatigue is setting in among the Committee. He said that his initial belief was that the LNC should review the Mission Statement and provide it to LNC-SPT to use. He said that due to the late hour, he now believes that it would be most appropriate to defer any action on that and permit LNC-SPT an opportunity to discuss the Mission Statement and propose possible changes.

Dasbach said that he would like to know if there is much interest among the Committee to change the Mission Statement.

MG said that the current Mission Statement is very succinct. He said that one of the benefits of conducting a review is that it provides incremental buy-in.

Dehn asked Givot whether the LNC has approved the Mission Statement for LNC-SPT incrementally.

Givot said that is his understanding.

Item: Proposed Resolution Recognizing James Merritt

Tuniewicz moved adoption of the following resolution:

Where as the Libertarian Party is the third largest political party in the United States, and
Whereas the party regularly seeks to recognize those activists who have made a substantial and continuing contrib to the success of the party, and

Where as party member James Merritt of Santa Cruz, California has been a L P members since 1989 and has hosted the Libertarian Party forum on America Online at keyword Libertarian Party since 1993, and

Whereas the LP forum on America Online represents a valuable resource to over 20 million user s of that service and has grown in size activity AND influence over the last 7 years, and

whereas Mr. Merritt has recently concluded his service as the LP forum host on AOL after having served with distinction in that role for 7 years,

Be it resolved therefore that the Libertarian National Committee expressed its thanks to James Merritt for his outstanding service to the LP and bestows an honorary life membership upon him as a small token of appreciation on behalf of party members across the United States.

MG seconded.

Karlan said that he believes an insufficient number of LNC members is present to bestow a Life Membership.

Lark ruled that 2/3 of the LNC members present and voting is required by the LNC Policy Manual and that a quorum is still present.

Tuniewicz spoke on behalf of his resolution. He said that Merritt had developed substantial content on America Online from nothing to a thriving, content-rich area.

Dasbach said that he supports the motion but for the grant of a Life Membership. He said that the Committee should develop a formal policy relating to granting Life Memberships in recognition of outstanding contributions to the party.

Turney said that he is very pleased with the precedent that would be set if this motion were adopted.

Lieberman asked if the LNC had previously granted Life Membership to someone to recognize the individual's contribution.

Dasbach said that it had been done previously.

Crickenberger said that he supports the resolution except for the granting of a Life Membership. He said that there are hundreds of individuals who deserve a Life Membership based on their contributions to the party.

The motion passed by a vote of 8 to 4.

The meeting was adjourned at 5:56 PM EST.

MISSION STATEMENT

LNC STRATEGIC PLANNING TEAM

The mission of the LNC Strategic Planning Team (LNC-SPT) is to develop and recommend a strategic plan to the LNC to advance the mission of the Libertarian Party.

LNC-SPT shall deliver an interim report to the LNC at its April 21, 2001 meeting and a final recommendation at its August 25-26, 2001 meeting. LNC Chair shall update the LNC, in writing, on the progress of LNC-SPT after each LNC-SPT meeting.

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LNC-SPT shall develop and recommend a strategic plan which has the following characteristics:

A short-term strategic plan.
A long-term strategic plan.
A proposed strategic planning cycle which defines how strategic planning will be done prospectively.
The strategic plan shall include such components as:

Strategies to achieve the LNC's mission.
Goals enroute to implementing each strategy
Objectives - to evaluate success in achieving goals
Actions to be taken to achieve each goal
Assumptions and facts underlying the proposed plan
The LNC-SPT shall be composed:

All LNC members and LNC alternate regional representatives who agree to participate
Steve Dasbach and Ron Crickenberger of staff
Don Gorman and one additional elected Libertarian to be selected by the Chair with the advice and input of LNC members
Two individuals who are active in the libertarian movement, but not necessarily active in the Libertarian Party, to be selected by the Chair with the advice and input of LNC members
The LNC-SPT shall schedule meetings on:

February 10-11 in Indianapolis
March 10-11 in Chicago
April 22 in Washington
May 5-6 at the site of the LPNC convention
June 16-17 at a place to be determined later
July 14-15 at a place to be determined later
July 28-29 at a place to be determined later
The last two meetings will only be held if needed.

Steve Givot shall serve as facilitator.

The LNC shall offer to cover the costs of travel, hotel, and working meals for all LNC-SPT participants.

The February 10-11 LNC-SPT meeting shall be open to the public. Electronic recordings of that meeting can be made as long as the recording process is not disruptive to the meeting.

The March 10-11 LNC-SPT meeting shall be attended only by LNC-SPT participants and those whom they invite.

At its April 21, 2001 meeting, the LNC shall determine who may attend subsequent LNC-SPT meetings.

The staff shall electronically record all meetings of LNC-SPT. These recordings shall not be released to anyone but participants and LNC members and alternates without LNC permission.

LNC-SPT participants are expected to attend every meeting, without exception. Should any participant miss a meeting, the LNC Chair shall endeavor to bring the absent participant up to date regarding progress made at the missed meeting. The participant shall be expected to undertake the initiative to get this information from the LNC Chair. Should absence of an LNC-SPT member from meetings result in delaying or disrupting the work of LNC-SPT, the LNC Chair may - at his sole direction - remove that participant from LNC-SPT.

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Published for friends & supporters of the Libertarian Party

LIBERTY PLEDGE

newsletter

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APRIL 1999

LIBERTARIAN OUTREACH . . .

LP sends out million-piece Project Archimedes mailing

The Libertarian Party shifted its Project Archimedes into high gear this month, dropping a million membership recruitment letters in the mail on April 30.

The mailing is expected to generate "over 7,000 new members/contributors, and over 10,000 additional inquiries," said LP National Director Steve Dasbach. "We expect it to return most of the cost, so that we will be able to send out another mailing in a few months."

Targeting 900,000 names on previously tested lists and 100,000 names from new lists, the mailing is the largest ever in LP history, said Dasbach. It will cost about \$330,000 for list rentals, printing, and postage.

Lists being mailed to include subscribers to *Reason*, *National Review*, and *The American Spectator* magazines, members of the National Taxpayers Union, and supporters of U.S. Term Limits, Citizens for a Sound Economy, and Citizens Against Government Waste.

Longer than expected

The massive mailing went out later than the party had hoped, said Dasbach, because it took longer than expected to test various versions of the recruitment letter, learn which lists responded best, and raise the money needed.

"We had to build a large enough capital fund to finance the

mailing, and complete enough testing of lists and letters to be confident of success," he said.

If this mailing and others generate the expected response, the party could triple in size by the 2000 convention, said Dasbach.

"I still expect to have 100,000 contributors (members and subscribers combined) by the July 2000 convention," he said. "I expect to have about 50,000 by the end of 1999, assuming that we are able to complete our mailing schedule."

MEDIA NEWS . . .

STUDY: LIBERTARIANS STRONG ON TALK RADIO

Libertarians continue to play a major role in talk radio, with 22% of listeners describing themselves as "fiscal conservatives/social liberals," says a new study by *Talkers Magazine*.

According to a report published in the March 1999 issue, 51% of talk radio fans are politically independent — but "an amazing 10% are fans of the Libertarian Party."

The study, part of an ongoing nine-year "Talk Radio Research Project," is based on interviews with listeners, programmers, and hosts.

Talkers also noted: "The Libertarian Party is one of the most successful third parties in American history, and one of talk radio's favorites."

2000 CAMPAIGN . . .

Hornberger forms 2000 presidential exploratory group

Jacob ("Bumper") Hornberger has formed a presidential exploratory committee as a first step in possibly seeking the LP's 2000 presidential nomination.

Hornberger made the announcement at the Massachusetts LP state convention over the weekend of April 17-18, and said he would reach out to the poor and to immigrants with a "guerrilla-style" campaign.

"Since I love to argue and debate, a guerrilla campaign would suit my style perfectly," he said. "A Hornberger campaign would constantly be on the attack."

During the primary season, Hornberger said he would concentrate on LP presidential primaries, with his goal "to garner more votes than the lower-echelon Republican candidates."

Hornberger said his campaign would stress economic liberty, free markets, and voluntary charity and would reach out to the poor and immigrants — two constituencies that are "often overlooked" by the LP.

"The poor have paid the biggest price for the war on drugs, occupational licensure, economic regulations, the IRS and federal income taxation, trade restrictions, and immigration controls," he said. "My campaign would call for the repeal, not the reform, of those government programs."

Hornberger, 49, is president of the Future of Freedom Foundation, a Fairfax (VA) libertarian think tank.

Libertarians urged to run for election

Petition enables establishment of party committee in Butler County

By David R. Eitz
STAFF WRITER

Speakers at the Libertarian Party's state convention on Saturday urged fellow party members to run for office — any office.

"It doesn't matter if it's dog catcher. It doesn't matter if it's governor. You've got Libertarians in office," said Ken Krawchuk of Montgomery County, who was wearing a T-shirt that said simply "Liberty."

The second day of the Libertarian Party of Pennsylvania convention at the Holiday Inn in Moon Township was filled with powerful words from political activists who are trying to get more party members elected.

"We are filling the power vacuum. We are the next party. We are coming up the way it's supposed to be done — from the bottom up," Krawchuk said.

Libertarians believe that government shouldn't interfere with individual liberties and property rights.

Krawchuk, who ran unsuccessfully for governor last year, said 43 party members hold office statewide, 34 of them elected last year.

Twelve won offices in Montgomery County, more than any county in the United States, he said. Four made it with one write-in vote each — "their own," Krawchuk said.

State party Chairman Tim Moir said Libertarians have until the end of July to file candidacy petitions for the November general election. Libertarians cannot run in the May primary, which will decide Republican and Democratic candidates for the fall election, Moir said.

With Moir presiding over the

Information

The state convention for the Libertarian Party continues at 9 a.m. today. For more information, in Allegheny County, call (412) 553-6464, or visit the party's Web site at www.lppa.org.

convention, about 100 people accepted a petition to form a party committee in Butler County, making it the 16th Libertarian county committee in the state.

Moir said there were just three such chapters when he attended his first conference six years ago.

Bill Shadle, a Lebanon County chapter member who spoke about forming county committees, introduced himself with Libertarian humor.

"Hi, my name is Bill, and I'm a Libertarian. ... Just like drugs and alcohol, freedom and liberty is addictive," he said.

People who want to form a county committee must develop thick skin and patience, while using state and national contacts in the party to get information, support and guidance, Shadle said.

But most of all, such people must become fast friends with the elections department in their county, he said.

Krawchuk agreed, saying elections departments love Libertarians because they can't get enough people to run for many offices.

"We're not there yet. We have a long way to go," said Shawn Patrick House, chairman of the Lancaster County committee.

The convention concludes today.



TOM HENNESSY

The Feds vs. sick people

If you have not heard of him, let me introduce you to Peter McWilliams.

The author of 35 books on subjects ranging from poetry to computers, McWilliams, 50, of Los Angeles, suffers from AIDS and cancer (non-Hodgkins lymphoma).

His AIDS medication causes severe nausea. But McWilliams has found something other than a spoonful of sugar to help the medicine go down.

He has found marijuana.

"If I do not keep the medications down, I will not live," he says. His life has become as simple and as fragile as that.

After passage of California's Proposition 215 in 1996, McWilliams figured, not unreasonably, that the way was clear for him (actually, for a partner) to grow pot for his use and for use by others who are ill.

Enter the U. S. of A.

Last July, federal agents arrested McWilliams on charges of conspiracy to grow marijuana. Seven months earlier, the Drug Enforcement Agency had raided his home and office, seizing two external hard-drives from his computer. (McWilliams publishes an online magazine about medical use of marijuana.)

Now our federal government, which acts as if Proposition 215 is the creed of a handful of lawless nincompoops instead of an initiative approved by 56 percent of voters, wants to put McWilliams in prison.

Drugs and politics

There is more to the story. McWilliams is a prominent, outspoken member of the Libertarian Party and a harsh critic of federal drug policy. "I am a vocal and occasionally effective proponent of medical marijuana, and that is why I am in jail," he said at the time of his arrest. He was apprehended 19 days after shredding U.S. drug policy in a speech at the Libertarian National Convention, broadcast over C-SPAN.

In January, federal agents also arrested Steve Kubby, the 1998 Libertarian candidate for governor, and his wife, Michele, on drug charges. The party says it is investigating the possibility of "political persecution" by the feds.

Meanwhile, McWilliams is getting prominent support. Conservative columnist William Buckley has raised questions about the case. Along with others, Buckley questions the fact that McWilliams was given a high bail of \$250,000, forcing his 72-year-old mother to post her Michigan house as security.

State Sen. John Vasconcellos, D-Santa Clara, has called upon federal officials to respect the will of California voters. And with even the United Nations now studying the medical potential of marijuana, others are saying it is time for Washington to stop harassing sick people.

A letter-writer to another newspaper this week suggested a novel, if only temporary approach to the case by proposing that the state of California take McWilliams into protective custody.

Where he will be safe from the reach of the federal government.

▲ *The Long Beach Press-Telegram*
Long Beach, California, March 4, 1999

◀ *The Greensburg Tribune-Review*
Greensburg, Pennsylvania, March 21, 1999

Why I crossed the aisle to the Libertarian Party

◀ *The Fayetteville Observer-Times*
Fayetteville, North Carolina
March 20, 1999

The Cumberland County GOP is steadily losing the battle for the hearts and minds of new voters.

By Richard M. Miller
Fayetteville

In May 1904, a young Winston Churchill entered the House of Commons and strode resolutely down the center aisle that divided the ruling conservatives from the opposition benches. Churchill had practically grown up in the Conservative Party before succeeding his father in parliament. On this day, however, Churchill bowed solemnly to the speaker, turned smartly to the right, and joined the Liberal Party in opposition to the party of his birth.

Recently, after spending my formative years as a GOP activist, I too "crossed the aisle," departing the Republican fold and joining Ameri-

ca's third largest and fastest growing political party — the Libertarian Party. I took this difficult step after considerable personal introspection, and after watching the Republican Party unravel at every level.

Nationally, the GOP no longer has any coherent agenda. In 1997, House Republicans passed massive tax cuts, and the Republican Senate promptly killed them. Last year, Congressional Republicans in both chambers fell all over one another to fund the Clinton Administration's latest expansion of abusive federal power. This year, Congressional Republicans have agreed with our President to spend at least 62 percent of our so-called budget "surplus" to prop up a bankrupt, fundamentally dishonest Social Security scheme. After 12 years of Republican presidents and four years of GOP congresses, the federal government has more than tripled in size, and not a single cabinet department has been eliminated or downsized.

At the state level, the North Carolina GOP has become the party of ineptitude and intolerance. Last year the party wasted thousands of dol-

lars on a legally defective absentee voter initiative, then tried to stick cameras inside polling places to bully minority voters. Meanwhile, state GOP leaders viciously attacked an elected Republican for his sexual orientation, while ostracizing party members who did not meet their rigid ideological litmus tests.

Locally, the Cumberland County GOP is steadily losing the battle for the hearts and minds of new voters. In seven of the county's 63 precincts, unaffiliated voters now outnumber Republicans, in one precinct by more than three-to-one.

As the county GOP shrivels, its leadership has refused to conduct serious party-building activities. Instead it is content to send e-mail blizzards back and forth within a dwindling circle of party ideologues. There is no outreach to new voters, disgruntled Democrats or disaffected Unaffiliateds.

Although a few Republicans have achieved electoral success at the local level, their victories were either in nonpartisan contests, or were largely the product of individual efforts, implemented outside the party

structure and despite the party's lethargy.

As the Republican Party deteriorates, I have resolved to return to those "first principles" which originally inspired me to become involved in politics.

For me, politics has always been built on consistent moral principles, not cronyism, patronage or condescending paternalism. These principles include a healthy respect for individual liberty, property rights and personal responsibility, and a deep regard for the individual differences that make each American unique. These principles are the only sound foundation for a just, human and abundant society, and they are the heart and soul of today's Libertarian Party.

The Republican Party has insisted on defining itself in terms of what it is against. Since its creation in the 1850s from the remnants of the Whig, Know-Nothing and National Republican parties, the GOP has been against slavery, against secession, against organized labor and against Communism. The contemporary GOP continues to define itself

negatively. It is against abortion, against individual liberty, and against personal conduct it deems "objectionable."

The Libertarian Party brings a blast of fresh air into this stagnant pool of negativism. The Libertarian Party supports a substantial reduction in the size and intrusiveness of government at all levels, and the dramatic reduction of all taxes. Libertarians are willing to let peaceful, honest people offer their goods and services to willing consumers without hassle from government bureaucrats. More importantly, Libertarians trust people to decide for themselves what they will eat, drink, read, or smoke and how to dress, medicate themselves or make love, without fear of criminal penalties. The Libertarian Party is the only national party to call for the U.S. government to stop footing the defense bill for wealthy countries like Germany and Japan.

The Libertarian Party was formed in 1971 and has been a continuous fixture on the North Carolina ballot for almost 30 years. In the past year statewide party registra-

tion has tripled, and last November the Libertarians were the only political party to field a complete slate of candidates for federal office in every Congressional District.

In 1904, British Conservatives hooted derisively when Winston Churchill "crossed the aisle" and joined the Liberals. "Good riddance," many Tories cried. I am confident many area Republicans will say the same thing about my departure from the ranks of the GOP faithful. I expect nothing less from a divisive party devoted to employing the "circular firing squad" model of party-building. I will always have fond memories of my years spent toiling in the rank-and-file of the Republican Party. Unfortunately, as Ronald Reagan said when he finally left the Democratic Party: "I never went anywhere. They (his fellow Democrats) left me long ago."

Miller is a former GOP legislative candidate and precinct chairman who now serves as Issues Director for the Libertarian Party of Cumberland County.

Libertarian calls run for VP slot unlikely

By Sylvia A. Smith
Washington editor

Chances that Ken Bisson, an Angola physician, will run for the Libertarian Party's nomination for vice president in 2000 are slim — but not completely non-existent.



Bisson

"If I win the lottery," Bisson said he would run. Otherwise, "I really don't want to raise the idea that it's anything but a very, very remote possibility."

A speculative front-page story in an Angola newspaper, however, said Bisson won't rule the idea out until April. But later Wednesday he said the likelihood "is so low, I probably won't."

Bisson's four children all will be in college next year, and running a campaign would require him to take four months off work. Bisson has run for office unsuccessfully twice in the past decade. In 1988 he ran for state representative; in 1996 he ran for Congress, getting 3 percent of the vote in northeast Indiana.

▲ *The Journal Gazette*
Fort Wayne, Indiana,
February 18, 1999

Editorials

Big Brother comes calling

Better think twice before you deposit that big Christmas bonus or the nest egg you inherit from Aunt Gertrude.

If the FDIC has its way, Big Brother will soon be watching your bank accounts.

Under the FDIC's proposed "Know Your Customer" regulation, banks would be required to develop profiles of every customer by April 1, 2000. They would then have to monitor all transactions for anything out of the ordinary — and report anything suspicious to the government.

Before you know it, the FBI or the IRS could be interrogating you about Aunt Gertrude.

The idea is to catch more money launderers and drug dealers. But the result is an outrageous invasion of the privacy rights of millions of innocent people.

The Libertarian Party aptly describes Know Your Customer as "a law that only the KGB could love." It has the potential to turn your friendly bank teller in a secret government informer and make every bank customer a suspected criminal — guilty until proven innocent.

Such frightening scenarios have sparked widespread public outrage against Know Your Customer. Groups such as the American Civil Liberties Union, the Small Business Survival Committee and the Libertarian Party started massive letter-writing campaigns. More than 135,000 people swamped the FDIC in protest.

Among the outraged is Cincinnati Congressman Steve Chabot. Chabot is a member of the House Subcommittee on Commercial and Administrative Law, which held a hearing on

the proposal last week.

The conservative Republican dubbed Know Your Customer a scheme worthy of George Orwell's classic 1949 novel, "Nineteen Eighty-Four," and argued it should never see the light of day. He's right on both counts.

Chabot argues that technical advances have made invading personal privacy for the sake of crime-busting a government hobby. As examples he lists an FBI plan to catch mobsters and drug dealers by simultaneously tapping 1 in every 100 phone calls and a proposal to curb illegal immigration by requiring employers to report all new hires to the federal government.

Of course, spying on people who have done nothing wrong isn't a new concept in Washington. The Bank Secrecy Act of 1974 requires financial institutions to notify the treasury department of suspicious cash transactions of more than \$10,000.

Some monitoring may be necessary to stop drug crimes. But the Know Your Government proposal is a ludicrously overbroad license to snoop. And the FDIC wants to make customers pay for the privilege, by forcing their bank to bear the cost of the federally-mandated snooping! (The banks, of course, would pass those expenses on to their customers.)

Given the public opposition, the FDIC has acknowledged that Know Your Customer can't go through in its current form. The agency is expected to announce later this month whether it will try to revise the proposal — or withdraw it altogether.

The FDIC should not only withdraw the plan. It should bury it in a deep grave.

- ▲ *The Cincinnati Post*, Cincinnati Post, March 13, 1999
- ▶ *The Washington Times*, Washington DC, March 15, 1999

Briefs

Libertarians rally to ensure surplus is returned

Amid the fiscal abundance that Minnesota is enjoying this year, tax cuts seem as certain as March following February. But the state's Libertarian Party isn't taking any chances, in case Gov. Jesse Ventura and other politicians forget their campaign pledges to slash taxes and return the surplus to taxpayers.

Party leaders donned tri-cornered hats Saturday and assembled about 100 like-minded people outside the State Capitol to rally for the cause.

Ventura, in particular, wooed Libertarians with promises to return the surplus, said state party chairman Charles Test.

"He was all for giving back all of the surplus back then," Test said. "Now he's saying, 'We've got to wait. Maybe the economy will go down.' He's giving excuses. He didn't see any excuses to give on the campaign trail."

But the party's message also is intended for the Legislature.

Above all, Libertarians want permanent tax cuts, Test said.

"We feel that tax rebates and surpluses are just excuses for the government and politicians to play Santa Claus with our money," he said. "We think that's wrong. With tax cuts, they wouldn't be overtaxing us in the

first place."

With the state's projected surplus approaching \$4 billion, Ventura has proposed a \$1.1 billion sales-tax rebate, as well as an income-tax cut and reductions in vehicle license tab fees and other state fees. House Republicans have proposed a \$1.5 billion tax rebate and tax cuts. Three GOP legislators spoke at the rally. Sen. Linda Runbeck of Circle Pines and Reps. Phil Krinkie of Shoreview and Tom Workman of Chanhassen.

— Sharon Schmickle

▲ *The Minneapolis Star-Tribune*
Minneapolis, Minnesota
February 26, 1999

Of mice and pen

The Libertarian Party is taking much of the credit for squashing — for the time being, anyway — a regulation that would have required banks to "spy" on their customers on behalf of Uncle Sam.

"We have won the first round of the battle against the 'Know Your Customer' regulation," says Steve Dasbach, the party's national director. "But the fight against this dangerous proposal may not be over yet."

Last week, the head of the Federal Deposit Insurance Corp. announced that "the public has spoken very loudly and clearly." Chairman Donna Tanoue said she will urge the FDIC's four-member board to drop the controversial rule at their next meeting later this month.

The "Know Your Customer" regulation would have required banks to determine where customers get their money, monitor bank transactions, and report any "unusual activity" to federal law enforcement agencies.

The FDIC apparently backed away from the proposal after being hammered by up to 253,000 e-mail messages, letters and faxes during a public-comment period that ended March 8. The Libertarians say 171,268 of those comments were generated by its DefendYourPrivacy.com Web site, which has been up and running for less than a month.

Which proves, says Mr. Dasbach, that "the computer mouse is mightier than the musket."

• John McCaslin can be reached at 202/636-3284 or by e-mail at mccast@twmail.com.

Project Decentralized rEVOLution

**Decentralize the power of the State.
One locality at a time.**

Full strategic manifesto can be read at:
[Project Decentralized rEVOLution - For A New Libertarian Party](#)

Support

- [1 Stop Shop Spreadsheet](#): This is a spreadsheet that will be made available to every state LP that has a wealth of valuable information including: Contact info to every county election office in the country, every state election office in the country, resources to find all races and representatives at every level, all the reporting rules, what is needed to maintain ballot access, donation limit information, how ballot initiatives work in each state, every state level committee, the 4 year election cycle in each race, links to all bylaws, and whether or not each state is Home Rule or Dillon Rule
- [Candidate Support Committee Charter](#): In times past, the committees have been left to their own devices to define their role from one board to the next with no continuity of action or vision. I have created a charter, subject to amendment, that outlines what actions would best facilitate Project Decentralized Revolution. This puts everybody, as well as the division of labor, in service to the same set of goals and understandings.

Support

- [Candidate Support Survey](#): I have developed a comprehensive candidate survey for the committee to use to aid in identifying the strongest of candidates that stand a good chance of winning.
- [RunLocally.com](#): This will be a website where candidates who are running can sign up to run as a libertarian with the information going straight to the candidate support committee. This gives another avenue beyond state party reporting to get candidates on the radar of the committee and connected to resources as quickly as possible
- [Voter Gravity](#): A set of campaign tools that come loaded with relevant campaign data to aid our candidates in door knocking, phone banking, text banking and voter identification. Members of the Voter Gravity team are able of putting on trainings to get our candidates and campaign managers up to speed on how to use the software.

Support

- [Campaign Support Staff Database](#): A survey has been developed that collects information on campaign staff whether they are experienced or are looking to get experience. With this information, we can create a means to connect these candidates with managers, fundraisers, phone bankers, door knockers, social media managers, copywriters, etc.
- [Candidate Material Vendor](#): We have identified a Libertarian owned business that prints materials of all sorts from banners and tablecloths to flyers, postcards and yard signs, who will give us bulk prices as we forward candidates to them. Staff will be creating templates for each of these materials to make it as easy as possible for the candidates. Business is “Sign Depot of VT”.

Support

- ▣ Training Feed: Having candidates who are trained on how to run a successful campaign is currently the exception and not the norm. The party does its own regular trainings through Nathan Fatal. In combination with that, I have identified several organizations that offer trainings. Staff is currently working to create a page that aggregates all of that info and serves as a 1-stop-shop
- ▣ Candidate Support LP Page: Staff is working on creating a webpage that aggregates all of these different modes of support into one page so candidates can easily get whatever they need on one easy to remember source
- ▣ 50 State Tour: Project Decentralized Revolution is detailed, comprehensive and nuanced. Frankly, the LP is not used to having an overarching strategy that binds everybody together from state and national in 1 direction. I will be meeting with the state party boards and as many members as possible to present the strategy, answer any questions and to secure maximum buy in.

Support

- ▣ Affiliate Handbook - A handbook has been developed that can help guide party activists on a number of beneficial activities like recruitment, creating a new county level affiliate and fundraising.
- ▣ Iron Light – Iron Light is a data firm that has a wide array of information on every voter on the country. A member of the party is the director of intelligence for them. They are capable of providing survey and polling services down to the local level as well as giving additional data on voters that does not come built in with Voter Gravity.

What is Project Decentralized rEVOLution?

A comprehensive, year-over-year political strategy that builds on itself.

We are focusing and synergizing the very limited resources of the LP on the 3 areas that the LP has had consistent success:

1. Local level races with teeth - Affect liberty in real life (EX: city council, mayor, school board, etc)
2. Issue coalitions / legislative lobbying
3. Ballot access

What Problem Are We Solving?

“What has National done for our state party?”

What is National *supposed* to do for state parties? This is an important question with no clear answer.

Project Decentralized rEVOLution aims to answer that question.

While the nuts and bolts of strategy and implementation will have to be carried out at the state and county level, National and the Candidate Support Committee are there to provide support, facilitation, incentives, guidance and frameworks.

What Problem Are We Solving?

Principles are not enough to inform action

As of now, there is no shared vision, set of goals or strategies that orients the party in the same direction.

Agreeing on a strategy binds us together

When we agree on a set of goals, it sets the framework for what exactly the role of national is within that strategy, the role of state parties and sets the metrics for both success and failure.

Why PDR?

The LP is a political vehicle founded to do TWO primary things:

1. Expand the understanding of liberty in American society/culture
2. Use the political system to *take* our liberty back from the state **wherever possible**.

We must be honest with ourselves about where we are within political reality.

Let's maximize for the wins that the data tells us are achievable.

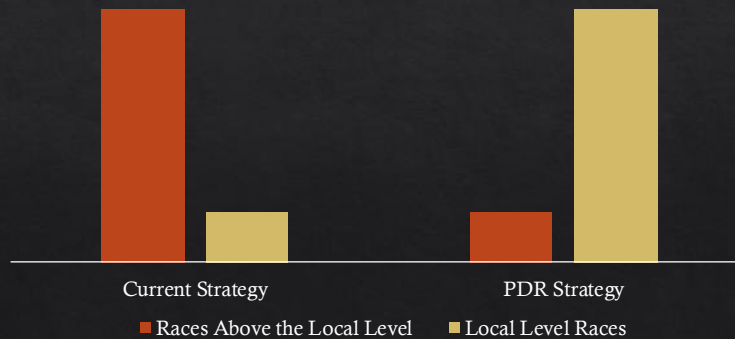
The Most Effective Thing We Can Do To Take Liberty Back From the State

Invert races being run by Libertarians.

Incentivize people to run for local office.

Empower local-level candidates with tools, resources, data and strategic support.

Prioritize “ballot access” races in states that it is needed.



“Who Cares About Local!?”

By committing ourselves to the local level, we are:

1. Maximizing our chances for success.
2. Effecting liberty in real life.
3. Building up a bench of winners for future State House & Senate races.

These positions are more powerful than people realize.

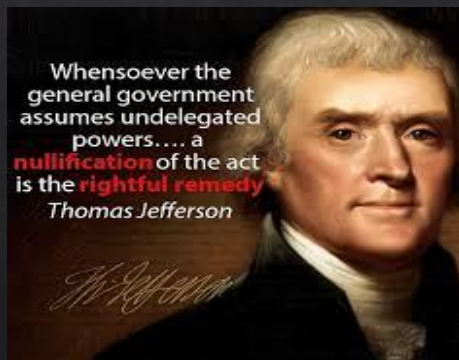
“Who Cares About Local!?”

Real change looks like:

1. Bringing liberty to our communities by holding positions that affect local taxes, local spending, local zoning and restrictions.
2. Embracing the *power of nullification* from a position of strength.

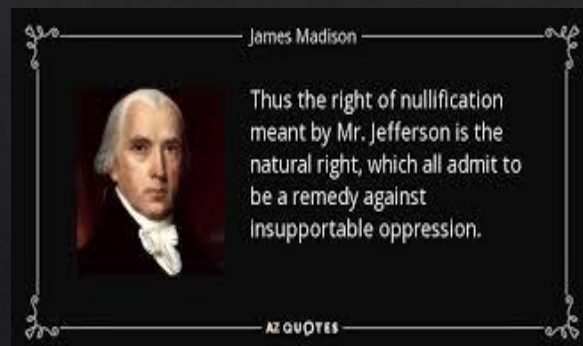
The political reality of where Libertarians actually win races, give Libertarians huge power to insulate their communities from the tyranny of the federal government.

Nullification – The Rightful Remedy to Tyranny



[Power of Nullification Legislation](#)

Nullification - A doctrine in U.S. history that holds that states and localities have the right to declare federal laws unconstitutional and thereby nullify them within their borders. This theory is based on the idea that the states, as creators of the federal government, retain the ultimate authority to determine the limits of the federal government's powers.



Issue Coalitions

1. An opportunity for Libertarians to be effective at expanding liberty in a very easy way, at any point of the election cycle and regardless of if they have candidates in their county or even an active affiliate.
2. Used in areas where electoral victories are low likelihood
3. States can make campaigns out of issue coalitions by selecting specific issues (like [Defend the Guard](#)) to make calls to action.
4. States can endorse issue coalitions as a means of outreach to the left *and* right

Coalitions are distinct from recruiting and are meant to bring people of different ideas together around a single issue. Nobody has to give up their principles.

“There Aren’t Local Level Races Every Year”

1. In *most* states, there are state-wide and state house races in the years in between local level races.
2. In these years, state parties should run a minority of candidates that:
 - Have a shot at debates
 - Have historically earned them ballot access or come close to earning them ballot access.
3. Absent that, they should focus on state house, with certain understandings and goals in mind. These state house candidates *are not going to win* and that's ok.

It’s not just about local races, it’s a cohesive strategy of issue coalitions and ballot access.

State House Candidates?

State house candidates play two very important roles in the strategy:

1. Building a bench of candidates who have some experience to later run and win locally
2. Providing an easy campaign framework for the statewide candidates such that the cost of ballot access is maximally defrayed.

In 2023 the LPPA was able to retain ballot access on an all-volunteer effort for the first time in 20 years by following this strategy.

Role of Non-Local Races

Statewide races, like Governor and Senator, should be seen as being for recruitment, establishing coalitions and ballot access

State house races aimed at the locality that the candidate lives in. This:

- Increases experience and name recognition in their locality.
- Pair this with a consistent presence at city council meetings and joining a committee or non-profit at the local level, they will greatly increase their chances of winning a local seat, probably the following year. **This turns the state house races into a bench program for winnable local level candidates.**

The chances of winning anything above local races is slim and relegated to very specific and special conditions. Michael White's head-to-head state house race in Arkansas is an example of this.

I Live In A Big City, Now What?

Even local level seats cost 7 figures and above in major cities and are not viable.

How can we win without winning?

Cities tend to be cultural centers and usually very blue. Republicans also tend to be demoralized. This allows for a strategy that:

- Uses candidates as the tip of the spear on issue coalitions and relationship building.
 - Focuses recruitment effort on disaffected Rs while shifting their Overton window towards libertarianism.
 - Scoring an issue victory in a major city can create a domino effect for that issue around the rest of the state.
-

PDR at the National Level

At National we can:

1. Run a campaign to support the effort across the country complete with its own financial goals. This money will be used to support candidates in for the form of Voter Gravity, direct donations and other resources.
 2. Make available trainings on tools like Voter Gravity, candidate training, campaign manager training as well as training on the strategy itself for the state parties.
 3. Work collaboratively with affiliates to field feedback, respond nimbly to results and implement improvements.
-

This creates a collaborative and productive working relationship between the two that aims us all in the same direction.

The Campaign Goals

1. Elect an additional 100 local level candidates by the end of 2026.
2. Based on our 33% win rate, we need to run 350 candidates in that time.
3. Of those 350, we need to identify at least 150 as high-likelihood winners and give them material and promotional support.
4. We need to fundraise \$300,000 in order to average \$2000 per candidate which should at least cover the cost of Voter Gravity and allow for a direct donation.

PDR is a fundraiser as well as a strategy.

The Campaign

PDR by itself is not a campaign; it's a political strategy. A campaign needs:

1. Defined goals
2. Defined tactics to achieve those goals
3. A defined fundraising goal to fuel those tactics
4. Marketing to make the ask for those fundraising goals

PDR is a fundraiser as well as a strategy.

PDR In Practice – Year 1

Year 1 – Local Level Candidates Campaign. Step 1: Data Sweep

1. Outreach to county level elections offices and requesting the election results data for the past 3-5 years
2. Scan data for the “lowest rung” of races for offices like city council, mayor, school board

Lowest rung means races that consistently have the lowest vote totals in the county (say 200 votes or less), are consistently unchallenged, etc. **These are the absolute highest likelihood wins for seats that actually matters.** When the LPPA did this, they identified over 3 dozen such races where the entire race consisted of 50 votes or less.

PDR In Practice – Year 1

Political Strategy --> Fundraising Strategy ---> Recruitment Strategy

Once seats are identified, this data can be used by the state party to create their own campaign around targeting those seats and recruiting candidates.
If there are 10 seats identified, the state party can form a marketing campaign to their lists to recruit for these seats.

National and the Candidate Support Committee can create templates or skeleton campaigns for inexperienced affiliates to work with.

This strategy will require phone banking. National can lead in changing the culture to one of action - training, door knocking, campaign management, phone banking and text banking.

PDR In Practice – Goal Setting

With seats identified, affiliates can set a fundraising goal.

10 candidates that have 6-month long campaigns
Voter Gravity would cost an average of \$100/month for those candidates.
 $10 \times 6 \times 100 = \6000 fundraising goal.

Now you have a compelling, viable political strategy, a call to action, a reasonable fundraising goal and what exactly that fundraising would go on to do for the candidate. You now have all the ingredients for recruitment. This is what donors want to see. Once they donate, they want to know how their investment is going.

This sort of activity may be new to many state parties. **This is one area where National can create an incentive.** Perhaps the national party can kick in \$X out of the funds raised for the national campaign towards that \$6000 goal for Voter Gravity, once the needed \$X is raised.

PDR In Practice

The state party can promote these candidates, ask for funds to them, and forward who among them represent the strongest candidates to the national Candidate Support Committee and seek further support from National

Even if only a few of these candidates end up actually winning, that's most likely still better than was being done before and the party and its members gain valuable experience to carry with them next go around.

You can run the strategy back again in a couple of years and up “the bottom rung” from say 200 votes or less to 300 votes or less. This is one of the ways that the strategy builds upon itself year over year.

PDR In Practice – Year 2

Year 2 - Statewide and State House

Midterms - Many states are going to be concerning themselves with ballot access and statewide candidates.

Look into the historical data to see which races have traditionally gained ballot access for the states and which races have the best shot at debate access. This is going to be a *tiny minority* of races available to run. Probably between 2 to 5 candidates. These races *will not win* and thus the candidates should be levelled with about that and the goals for the campaign set realistically and properly. Messaging, recruitment, coalition building and ballot access are the goals while helping to build a bench of people running for state house who will

Setting proper expectations and working the strategy is key to keep people in the game and within an honest framework of political reality. We will need as many people as possible *long term*.

PDR In Practice – Year 3

Year 3 – Back to Local

By now, hopefully you have secured ballot access for your state and built up a bench of local level candidates who have experience and local name recognition via running for state house. If these candidates have not involved themselves in a local committee or non-profit by now, they need to.

Here we repeat the process from Step 1. Because we now have 2 years of experience working the strategy, the state level campaign can be expanded from say 200 votes constituting the lowest rung to 300 or 400. Keep it realistic.

The candidates and winners from year 1 by now should have been tapped by the state party for QnAs with state party members and trainings on how to win and what to do once elected. The bench of candidates should be referred to them for these purposes.

PDR In Practice – Year 3 & 4

Year 3 Continued & Year 4

Everything from here is rinse and repeat. Keep targeting the highest likelihood races, encourage and support people running for viable local races outside of those targeted. Keep getting more and more familiar with utilizing data and technology. Get more and more familiar with door knocking and phone banking. All of these methods are cornerstones of actually winning elections where we can.

- The presidential elections represent our best opportunity to recruit to the party across the country and replenish the membership and funnel them down the pipeline of this strategy.

- If committed to, the LP will have more candidates in office than in all of its history in short order capable of resisting federal tyranny across the United States.

This is how we win.

APPENDIX Z – JULY MEMBERSHIP REPORT

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Total National Membership July 2024

Month	Jan-24	Feb-24	Mar-24	Apr-24	May-24	Jun-24	Jul-24	MoM Change
Total Membership	235,644	235,775	235,864	235,965	236,098	236209	236343	0.06%
Sustaining Members	12,326	12,334	12,358	12,211	12,204	11,936	11,892	-0.37%
Life Members	3,256	3,256	3,255	3,255	3,254	3,264	3,264	0.00%

National Sustaining Members by State July 2024

State	Jun	Jul	MoM Change
Alabama	152	150	-1.32%
Alaska	52	52	0.00%
Arizona	312	312	0.00%
Arkansas	75	73	-2.67%
California	1250	1244	-0.48%
Colorado	401	402	0.25%
Connecticut	139	138	-0.72%
Delaware	61	61	0.00%
D.C.	18	18	0.00%
Florida	683	678	-0.73%
Georgia	355	356	0.28%
Hawaii	41	41	0.00%
Idaho	93	93	0.00%
Illinois	372	369	-0.81%
Indiana	463	452	-2.38%
Iowa	108	107	-0.93%
Kansas	126	123	-2.38%
Kentucky	146	142	-2.74%
Louisiana	114	115	0.88%
Maine	50	50	0.00%
Maryland	239	236	-1.26%
Massachusetts	218	214	-1.83%
Michigan	381	374	-1.84%
Minnesota	183	178	-2.73%
Mississippi	74	74	0.00%
Missouri	210	205	-2.38%
Montana	52	50	-3.85%
Nebraska	72	69	-4.17%
Nevada	161	157	-2.48%
New Hampshire	166	165	-0.60%
New Jersey	260	257	-1.15%
New Mexico	88	86	-2.27%
New York	516	508	-1.55%
North Carolina	282	283	0.35%
North Dakota	28	28	0.00%
Ohio	470	455	-3.19%
Oklahoma	107	109	1.87%
Oregon	151	149	-1.32%
Pennsylvania	523	515	-1.53%
Rhode Island	26	26	0.00%
South Carolina	172	176	2.33%
South Dakota	36	35	-2.78%
Tennessee	274	275	0.36%
Texas	885	875	-1.13%
Utah	125	118	-5.60%
Vermont	27	26	-3.70%
Virginia	444	445	0.23%
Washington	362	359	-0.83%
West Virginia	81	83	2.47%
Wisconsin	204	199	-2.45%
Wyoming	39	37	-5.13%
Other	69	70	117.39%

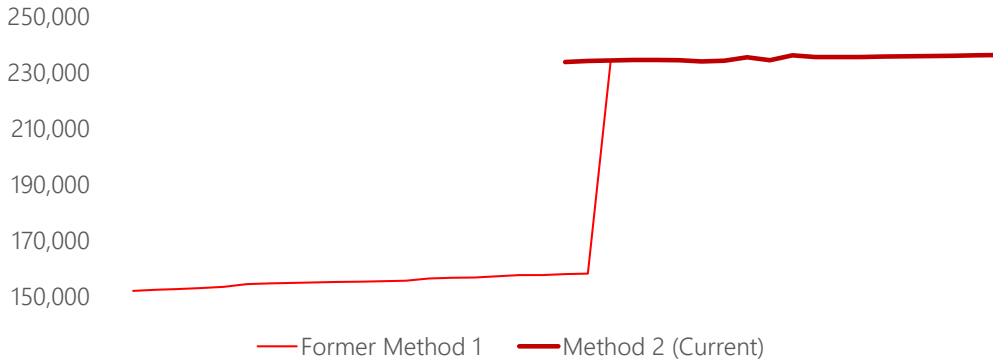
Rank	State	Jun	Jul	MoM Change
Top 10	California	1250	1244	-0.48%
	Texas	885	875	-1.13%
	Florida	683	678	-0.73%
	Pennsylvania	523	515	-1.53%
	New York	516	508	-1.55%
Next 5	Illinois	372	369	-0.81%
	Washington	362	359	-0.83%
	Georgia	355	356	0.28%
	Arizona	312	312	0.00%
	North Carolina	282	283	0.35%

Core membership structure as defined in our Bylaws

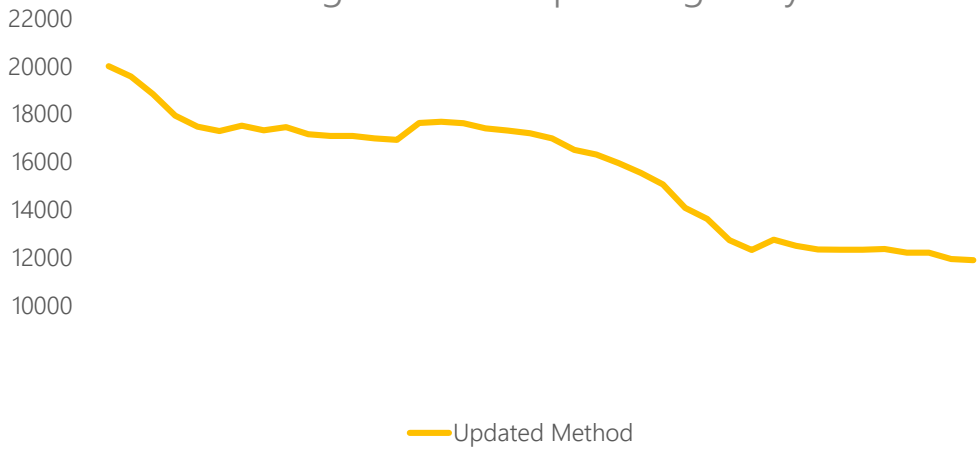


Members must also be living, we exclude cancellations, and only donations apply (not Store or Convention purchases)

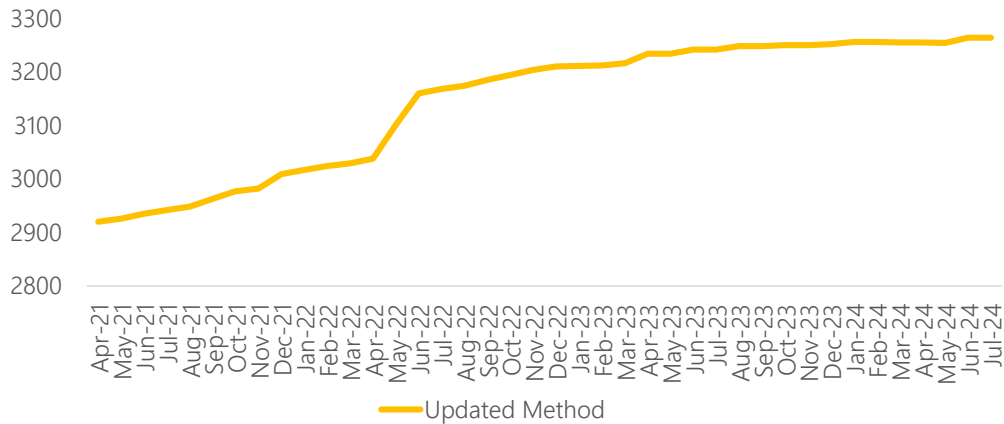
Total Membership through July 2024



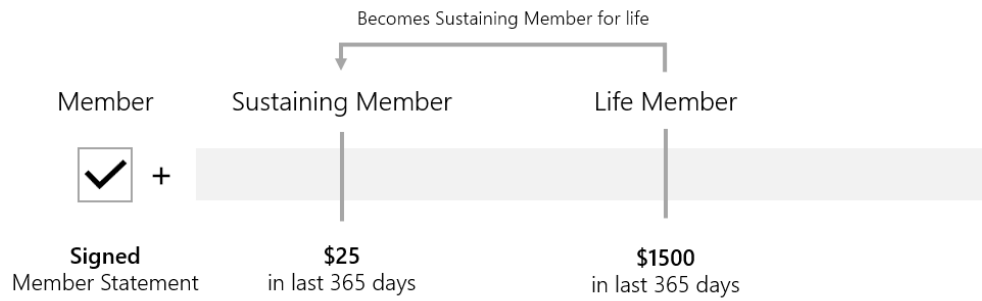
Sustaining Membership through July 2024



Life Membership through July 2024



Core membership structure as defined in our Bylaws



Members must also be living, we exclude cancellations, and only donations apply (not Store or Convention purchases)